Investor Relations Contacts

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Third Quarter 2022 Update

NYSE Stock Symbol: HAL

Common Dividend: \$0.12 in the third quarter 2022

Shares Outstanding: 908 million as of 10/19/2022

Safe Harbor

The statements in this press release that are not historical statements, including statements regarding future financial performance, are forward-looking statements within the meaning of the federal securities laws. These statements are subject to numerous risks and uncertainties, many of which are beyond the company's control, which could cause actual results to differ materially from the results expressed or implied by the statements. These risks and uncertainties include, but are not limited to: the impact of COVID-19 and any variants, the related economic repercussions and resulting negative impact on demand for oil and gas, operational challenges relating to COVID-19 and efforts to mitigate the spread of the virus, including logistical challenges, protecting the health and well-being of our employees, performance of contracts and supply chain disruptions; the ability of the OPEC+ countries to agree on and comply with production quotas; the continuation or suspension of our stock repurchase program, the amount, the timing, and the trading prices of Halliburton common stock, and the availability and alternative uses of cash; changes in the demand for or price of oil and/or natural gas; potential catastrophic events related to our operations, and related indemnification and insurance matters; protection of intellectual property rights and against cyber-attacks; compliance with environmental laws; changes in government regulations and regulatory requirements, particularly those related to oil and natural gas exploration, radioactive sources, explosives, chemicals, hydraulic fracturing services, and climate-related initiatives; assumptions regarding the generation of future taxable income, and compliance with laws related to and disputes with taxing authorities regarding income taxes; risks of international operations, including risks relating to unsettled political conditions, war, including the ongoing Russia and Ukraine conflict and any expansion of that conflict, the effects of terrorism, foreign exchange rates and controls, international trade and regulatory controls and sanctions, and doing business with national oil companies; weather-related issues, including the effects of hurricanes and tropical storms; changes in capital spending by customers, delays or failures by customers to make payments owed to us, and the resulting impact on our liquidity; execution of long-term, fixed-price contracts; structural changes and infrastructure issues in the oil and natural gas industry; maintaining a highly skilled workforce; availability and cost of raw materials; and agreement with respect to and completion of potential dispositions, acquisitions and integration and success of acquired businesses and operations of joint ventures. Halliburton's Form 10-K for the year ended December 31, 2021, Form 10-Q for the quarter ended September 30, 2022, recent Current Reports on Form 8-K and other Securities and Exchange Commission filings discuss some of the important risk factors identified that may affect Halliburton's business, results of operations, and financial condition. Halliburton undertakes no obligation to revise or update publicly any forward-looking statements for any reason.



Agenda

Company Overview	4
Strategic Priorities	8
- Drofitable growth interpolicably	
Profitable growth internationally	
Maximizing value in North America	
Digital and automation (Halliburton 4.0)	
 Capital efficiency 	
 Sustainable energy future 	
Financial Results	23





Halliburton Global Footprint



Founded

1919

Employees of 130+ Nationalities

40,000*

Operational Countries

70+

Research Centers

12

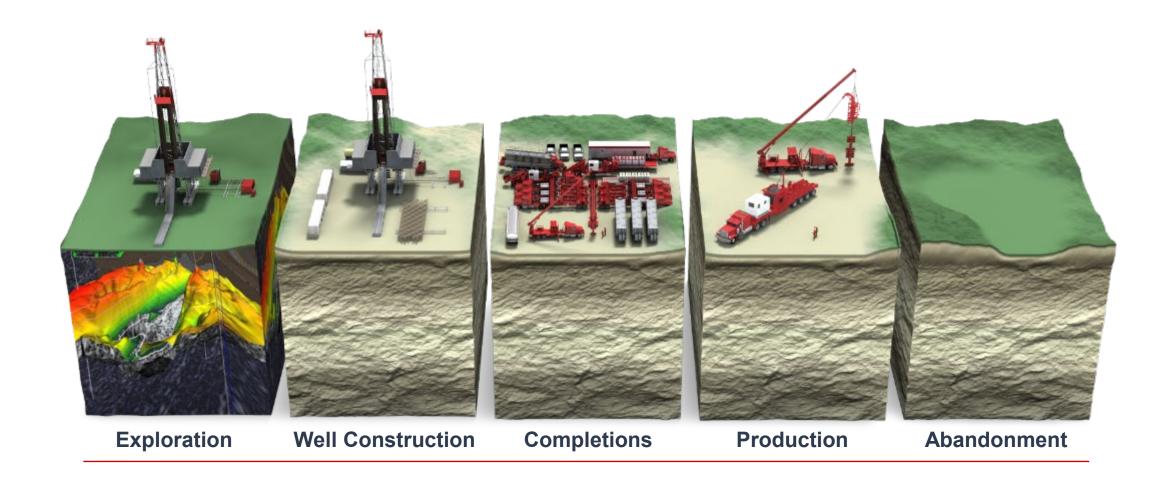
Corporate Headquarters

Houston

*approximately



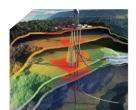
Halliburton Participates in Every Stage of Oilfield Life Cycle



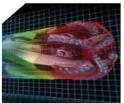
Halliburton Product Service Lines

HALLIBURTON

Drilling and Evaluation (D&E)



Sperry Drilling



Drill Bits & Services



Wireline & Perforating



Testing & Subsea

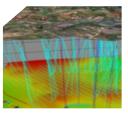


Baroid

Integrating All Product Service Lines



Project Management



Landmark & Consulting

Completion and Production (C&P)



Cementing



Completion Tools



Production Enhancement



Artificial Lift



Production Solutions



Pipeline & Process Services

Halliburton Has Set and is Achieving its Key Strategic Priorities

Deliver industry-leading returns and strong free cash flow for our shareholders

We have a clear sense of purpose – to help our customers satisfy the world's need for the affordable and reliable energy provided by oil and gas – in a more effective, efficient, safe, and ethical manner – while minimizing environmental impact. We achieve that by:



- The right global footprint
- Competitive technology portfolio
- Growing integrated offerings



- The leader in North America
- Integrated premium provider
- Maximizing free cash flow



Digital and Automation

- Leading software provider
- Automation of the value chain
- Driving internal efficiencies



Capital Efficiency

- Structurally lower capital intensity
- Driven by advances in technology
- Strong free cash flow generation



Sustainable Energy Future

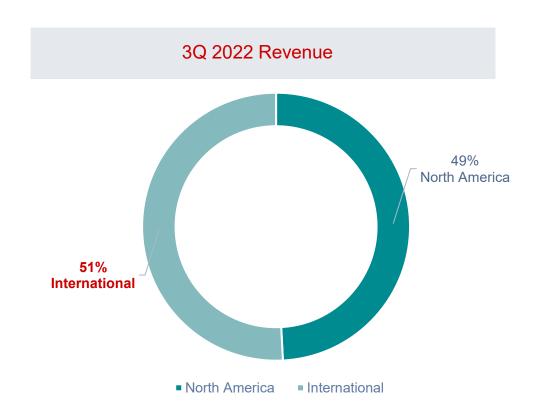
- Help customers decarbonize legacy production base
- Committed to science-based targets
- Advance clean energy solutions through Halliburton Labs



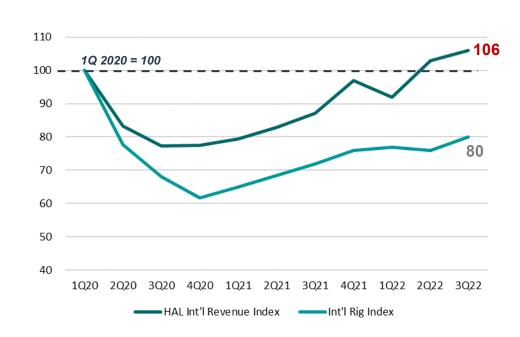


Profitable Growth Internationally

Portfolio Strength Drives Market Outperformance



International Revenue Performance



>50% of Halliburton's revenue was generated internationally in 3Q22.



Competitive Technology Portfolio



iCruise[®]

Intelligent Drilling System

- Significant market penetration
- Fully automated capability to reduce rig site personnel
- Modular design compresses R&M time/cost and increases asset velocity



- Rapid international adoption
- Unique digital 3D inversion capabilities help discover more reserves
- Highest depth of investigation in the industry (captures 200 feet around the wellbore)



- A clear leader in the offshore completions market
- 300+ systems installed to date with 100% reliability
- Integrates sand control and intelligent SmartWell® reservoir controls for increased production in new and existing wells



- Ongoing international expansion Middle East, Latin America
- Specialty chemicals plant open in Saudi Arabia



All-Electric Fracturing Site

High Horsepower Solution

- First true 5,000HHP pump
- 8 pumps / 40,000HHP

All-Electric Location

- Electric wireline
- Electric blender
- Electric Technical Command Center
- Electric pumpdowns

Power Agnostic

 Grid / reciprocal engines (VoltaGrid) / large turbine



The First Fully Electric 40,000-HHP Frac Site

SmartFleet™ Intelligent Fracturing System

Real-time fracture control while pumping

Connected to the Subsurface

 Equipped with fiber optics to autonomously adapt and respond to real-time reservoir measurements

Live 3D Visualization

 Real-time measurements and projections for a direct line of sight to fracture geometry and performance

Control While Pumping

 Real-time decisions and commands to improve fracture placement and mitigate well interactions





Integrated Completions

ExpressKinect™ Quick Latch

Faster and safer

Velocity[™] Modular Perforating Gun System

Safer and more reliable

EcoSeal Greaseless Wireline

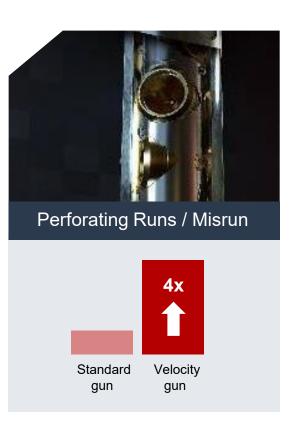
 Faster, safer and reduces environmental impact

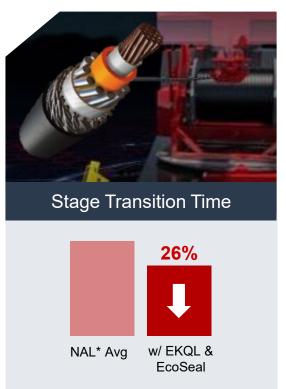
E-Winch

 Faster, safer and improves reliability











*North America Land



Halliburton 4.0



Subsurface 4.0

Evergreen subsurface at planet scale

Adaptive risk & uncertainty

Agile field development



Well Construction 4.0

Optimize well program

Automate drilling

Lean supply chain



Reservoir Recovery 4.0

Optimize capacity

Maximize uptime

Increase recovery



Enterprise 4.0

Process and workflows

Data and analytics

Cloud

Smart tools



Solutions Partners





Capital Efficiency

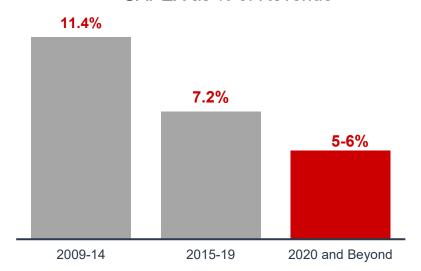
Lower Capital Intensity

CAPEX at 5-6% of revenue

- Equipment design enhancements
- New materials

- Higher asset velocity
- Digital technologies
- Changing portfolio mix

CAPEX as % of Revenue



Strengthen FCF Profile

~\$1.3B average annual FCF* (2018-2021)



* See slide 28 for reconciliation of Cash Flows from Operating Activities to Free Cash Flow.



Sustainable Energy Future Delivering affordable and reliable energy while lowering overall emissions

ESG Commitments

Environmental



- Engage customers on the emissions reduction journey
- Develop low environmental impact solutions & technology
- Provide reliable and data-based approach to reduce emissions

Social



- Provide a diverse and inclusive environment for our employees
- Target to outperform our sector in HSE performance
- Progress our Journey To Zero initiatives

Governance

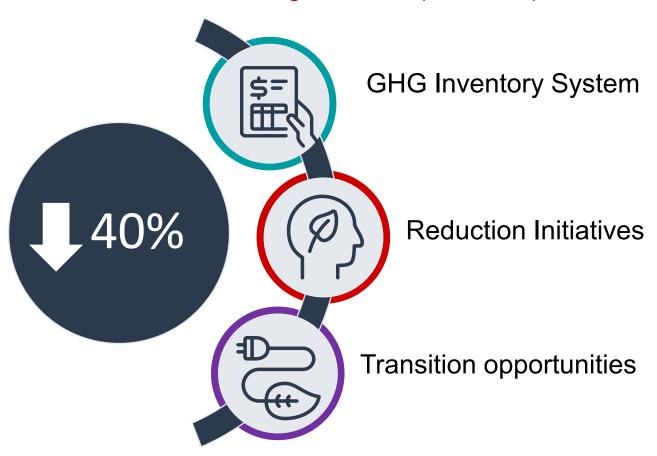


- Streamline our risk management
- Cultivate a sustainable supply chain
- Enhance board qualifications and diversity



Environmental Focus

Emissions Reduction Target: reduce Scope 1 and Scope 2 emissions by 40% by 2035 from our baseline year of 2018



- Standardize and operationalize GHG data capture
- Process and governance of emissions sources & calculation
- Emissions data quality assurance and reporting in the Annual & Sustainability Report
- Use data-based approach to reduce Halliburton's emissions and environmental impact
- Lower customer's operational emissions by providing low environmental impact solutions (ex, Zeus® electric frac)
- Build on progressively achieving emissions target
- Customer-focused transition solutions
- Collaborate in CCUS and geothermal projects
- Halliburton Labs clean energy accelerator program for early-stage companies

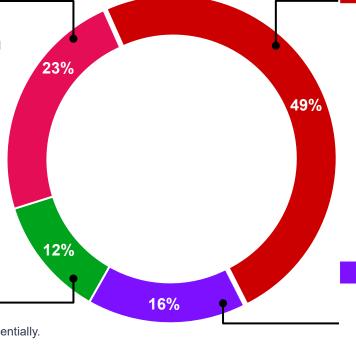


3Q22 Revenue Breakdown

Middle East/Asia

Europe/Africa/CIS

- 3Q22 revenue of \$1.2 billion, a 6% increase sequentially.
- Higher activity across Saudi Arabia, higher completion tool sales in Qatar, and increased drilling services in Indonesia and Malaysia.
- These increases were partially offset by lower activity in Vietnam.



North America

- 3Q22 revenue of \$2.6 billion, a 9% increase sequentially.
- Increased pressure pumping services and drilling related services in North America land.
- These increases were partially offset by decreased activity across multiple product service lines in the Gulf of Mexico.

- 3Q22 revenue of \$639 million, an 11% decrease sequentially.
- Most of the reduction was related to exiting our Russia business along with decreased activity in the North Sea.
- These decreases were partially offset by increased well intervention services across the region.

Latin America

- 3Q22 revenue of \$841 million, an 11% increase sequentially.
- Increased well construction services and project management activity in Mexico and higher fluids and project management activity in Suriname.
- Partially offsetting these increases was lower project management activity in Colombia.



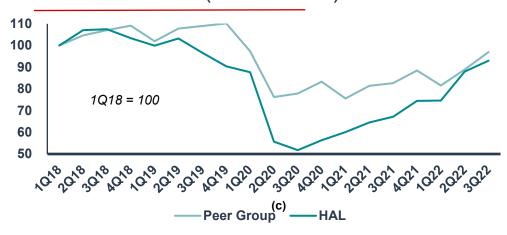
Segment and Geographic Results

Millions of dollars

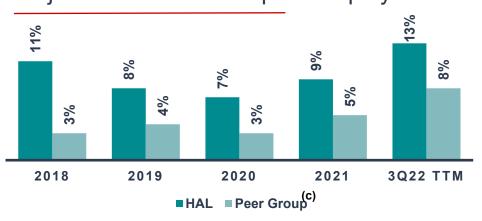
Revenue		Q120	Q220	Q320	Q420	Q121	Q221	Q321	Q421	Q122	Q222	Q322	2020	2021	YTD 2022
By segment results:															
Completion and Production	\$	2,962 \$	1,672 \$	1,574 \$	1,810	\$ 1,870 \$	2,048 \$	2,136 \$	2,356	\$ 2,353 \$	\$ 2,911	\$ 3,136	\$ 7,839 \$	8,410	8,400
Drilling and Evaluation		2,075	1,524	1,401	1,427	1,581	1,659	1,724	1,921	1,931	2,163	2,221	6,606	6,885	6,315
	Total \$	5,037 \$	3,196 \$	2,975 \$	3,237	\$ 3,451 \$	3,707 \$	3,860 \$	4,277	\$ 4,284	5,074	\$ 5,357	\$ 14,445 \$	15,295	14,715
By geographic region:															
North America	\$	2,460 \$	1,049 \$	984 \$	1,238	\$ 1,404 \$	1,569 \$	1,615 \$	1,783	\$ 1,925 \$	\$ 2,426	\$ 2,635	\$ 5,731 \$	6,371	6,986
Latin America		516	346	380	426	535	534	624	669	653	758	841	1,668	2,362	2,252
Europe / Africa / CIS		831	691	649	642	634	679	676	730	677	718	639	2,813	2,719	2,034
Middle East / Asia		1,230	1,110	962	931	878	925	945	1,095	1,029	1,172	1,242	4,233	3,843	3,443
	Total \$	5,037 \$	3,196 \$	2,975 \$	3,237	\$ 3,451 \$	3,707 \$	3,860 \$	4,277	\$ 4,284	5,074	\$ 5,357	\$ 14,445 \$	15,295	14,715
													r r		
Operating Income/(Loss)		Q120	Q220	Q320	Q420	Q121	Q221	Q321	Q421	Q122	Q222	Q322	2020	2021	YTD 2022
Completion and Production	\$	345 \$	159 \$	212 \$	282	\$ 252 \$	317 \$	322 \$	347	\$ 296 \$	499	\$ 583	\$ 995 \$	1,238	1,378
Drilling and Evaluation		217	127	105	117	171	175	186	269	294	286	325	569	801	905
Corporate and other		(60)	(50)	(42)	(49)	(53)	(58)	(50)	(66)	(57)	(67)	(62)	(201)	(227)	(186)
Impairments and other charg	jes	(1,073)	(2,147)	(133)	(446)	_	_	(12)	_	(22)	(344)	_	(3,799)	(12)	(366)
	Total \$	(571) \$	(1,911) \$	142 \$	(96)	\$ 370 \$	434 \$	446 \$	550	\$ 511 \$	374	\$ 846	\$ (2,436) \$	1,800	1,731
	_														
CAPEX	\$	213 \$	142 \$	155 \$	218	\$ 104 \$	191 \$	188 \$	316	\$ 189 \$	\$ 221	\$ 251	\$ 728 \$	799 \$	661
DDA		348	251	230	229	226	223	224	231	232	238	234	1,058	904	704

Financial Metrics

Total Revenue (Normalized)



Adjusted Return on Capital Employed(a,b)



Debt Maturity Profile(d) (\$MM)



Cash Flow Performance^(a) (\$MM)



- (a) Excludes certain charges. See slide 27 for reconciliation of Return on Capital Employed to Adjusted Return on Capital Employed and slide 28 for reconciliation of Cash Flows from Operating Activities to Free Cash Flow.
- (b) Average capital employed is a statistical mean of the combined values of debt and shareholders' equity for the beginning and end of the period. Adjusted ROCE is calculated as: "Adjusted operating profit, after-tax" divided by "Average capital employed."
- c) Peer Group includes Schlumberger and Baker Hughes Company
- (d) Total debt outstanding beyond 2030 is \$6,500 MM

Reconciliation of As Reported ROCE to Adjusted ROCE

(\$millions)	2018	2019	2020	2021	3Q22 TTM
As reported net income (loss) attributable to company	\$1,655	\$(1,131)	\$(2,945)	\$1,457	\$1,740
Interest expense, after-tax	479	450	559	362	317
As reported operating profit (loss), after-tax	\$2,134	\$(681)	\$(2,386)	\$1,819	\$2,057
Adjustments, after-tax	5	2,215	3,530	(492)	(120)
Adjusted operating profit, after-tax (a)	\$2,139	\$1,534	\$1,144	\$1,327	\$1,937
Average capital employed (b)	\$19,591	\$19,243	\$16,724	\$15,081	\$15,482
As reported ROCE (c)	11%	(4%)	(14%)	12%	13%
Adjusted ROCE (c)	11%	8%	7%	9%	13%

- (a) Management believes that operating income adjusted for certain charges is useful to investors to assess and understand operating performance, especially when comparing results with previous and subsequent periods or forecasting performance for future periods, primarily because management views the charges to be outside of the company's normal operating results. Management analyzes operating income without the impact of these charges as an indicator of performance, to identify underlying trends in the business, and to establish operational goals. See slide 25 for further details on these adjustments, pre-tax.
- (b) Average capital employed is a statistical mean of the combined values of debt and shareholders' equity for the beginning and end of the period.
- (c) As reported return on capital employed (ROCE) is calculated as: "As reported operating profit, after-tax" divided by "Average capital employed."

 Adjusted ROCE is calculated as: "Adjusted operating profit, after-tax" divided by "Average capital employed."



Reconciliation of Cash Flows from Operating Activities to Free Cash Flow

(\$millions)	2018	2019	2020	2021	3Q22 TTM
Total cash flows provided by operating activities	\$3,157	\$2,445	\$1,881	\$1,911	\$1,761
Capital expenditures	(2,026)	(1,530)	(728)	(799)	(977)
Proceeds from sales of property, plant, and equipment	218	190	286	257	269
Free cash flow (a)	\$1,349	\$1,105	\$1,439	\$1,369	\$1,053

⁽a) The Free Cash Flow metric is a non-GAAP financial measure, which is calculated as "Total cash flows provided by operating activities" less "Capital expenditures" plus "Proceeds from sales of property, plant, and equipment." Management believes that Free Cash Flow is a key measure to assess liquidity of the business and is consistent with the disclosures of Halliburton's direct, large-cap competitors.

Why Invest in Halliburton

Strong international business and the only integrated service provider in North America

Driving new business opportunities and efficiencies through digital and automation (Halliburton 4.0)

Unique growth opportunities in specialty chemicals and artificial lift businesses

Advancing a sustainable energy future for our customers, our Company, and all our stakeholders

Committed to capital efficiency and delivering industry-leading returns and strong free cash flow



Thank You

