



HALLIBURTON
100 YEARS

First Quarter 2019 Update

Investor Relations Contacts

Abu Zeya, Sr. Director

Marina Matselinskaya, Director

281-871-2688 or investors@halliburton.com

NYSE Stock Symbol: HAL

Common Dividend: \$0.18 in the first quarter 2019

Shares Outstanding: 874 million as of 04/19/2019

Safe Harbor

The statements in this presentation that are not historical statements, including statements regarding future financial performance, are forward-looking statements within the meaning of the federal securities laws. These statements are subject to numerous risks and uncertainties, many of which are beyond the company's control, which could cause actual results to differ materially from the results expressed or implied by the statements. These risks and uncertainties include, but are not limited to: the continuation or suspension of our stock repurchase program, the amount, the timing and the trading prices of Halliburton common stock, and the availability and alternative uses of cash; changes in the demand for or price of oil and/or natural gas; potential catastrophic events related to our operations, and related indemnification and insurance matters; protection of intellectual property rights and against cyber-attacks; compliance with environmental laws; changes in government regulations and regulatory requirements, particularly those related to offshore oil and natural gas exploration, radioactive sources, explosives, chemicals, hydraulic fracturing services, and climate-related initiatives; the impact of federal tax reform, compliance with laws related to income taxes and assumptions regarding the generation of future taxable income; risks of international operations, including risks relating to unsettled political conditions, war, the effects of terrorism, foreign exchange rates and controls, international trade and regulatory controls and sanctions, and doing business with national oil companies; weather-related issues, including the effects of hurricanes and tropical storms; changes in capital spending by customers; delays or failures by customers to make payments owed to us; execution of long-term, fixed-price contracts; structural changes in the oil and natural gas industry; maintaining a highly skilled workforce; availability and cost of raw materials; agreement with respect to and completion of potential acquisitions and integration and success of acquired businesses and operations of joint ventures. Halliburton's Form 10-K for the year ended December 31, 2018, Form 10-Q for the quarter ended March 31, 2019, recent Current Reports on Form 8-K, and other Securities and Exchange Commission filings discuss some of the important risk factors identified that may affect Halliburton's business, results of operations, and financial condition. Halliburton undertakes no obligation to revise or update publicly any forward-looking statements for any reason.



© 2019 Halliburton. All rights reserved.

Agenda

- Company Overview
 - Returns-focused Strategy
 - *Unconventionals*
 - *Mature Fields*
 - *Deep Water*
 - Financial Review
-

Halliburton Global Footprint



- Locations
- TC Technology Centers
- ★ Corporate Headquarters

Founded
1919

Employees
60,000*
140+ Nationalities

Operational Countries
80

Research Centers
12

Corporate Headquarters
Houston

**approximate estimate*

Celebrating A Century of Growth and Innovation

1919 – 1950

- 1919**
Erle P. Halliburton starts New Method Oil Well Cementing Co.
- 1921**
Erle P. Halliburton invents the jet mixer for cementing wells
- 1922**
Company cements its 500th well
- 1924**
The company incorporates as Halliburton Oil Well Company (HOWCO)
- 1938**
HOWCO cements first offshore well using a truck on a barge off the coast of Louisiana
- 1948**
HOWCO stock listed on the New York Stock Exchange
- 1949**
HOWCO successfully completes industry's first commercial hydraulic fracturing job

1950 – 1990

- 1952**
Company revenues top \$10 million
- 1957**
Erle P. Halliburton passes away in Los Angeles

HOWCO purchases Welex, a pioneer in jet perforating
- 1959**
HOWCO acquires Otis Engineering
- 1961**
HOWCO changes name to Halliburton Company
- 1962**
Halliburton acquires engineering and construction company Brown and Root
- 1965**
Halliburton begins pilot operations of a computer network system – the first in the oilfield services industry
- 1989**
Halliburton acquires Gearhart Industries

1990 – 2000

- 1991**
Halliburton helps extinguish over 220 of the 647 well fires set in Kuwait
- 1993**
Halliburton combines its ten energy services units into one unified, global organization, Halliburton Energy Services.
- 1996**
Halliburton acquires information technologies pioneer Landmark Graphics Corporation
- 1998**
Halliburton merges with Dresser Industries bringing Baroid and Sperry subsidiaries into the portfolio. This leads to the merger of Brown & Root with M.W. Kellogg, creating a division known as KBR

2000 – Present

- 2004**
Halliburton performs first remotely operated and monitored offshore cementing operation
- 2006**
Halliburton and KBR separate
- 2008**
Halliburton acquires Pinnacle to expand microseismic capabilities
- 2010**
Halliburton acquires Boots & Coots as final piece of its well control offering
- 2011**
Halliburton acquires Multi-Chem and Artificial Lift
- 2017**
Jeff Miller appointed President and CEO

Halliburton acquires Summit ESP
- 2019**
Halliburton celebrates its 100-year anniversary

14 Product Service Lines in 2 Divisions

HALLIBURTON

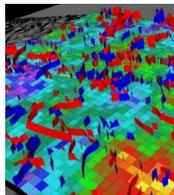
Drilling and Evaluation



Baroid



Drill Bits & Services



Landmark



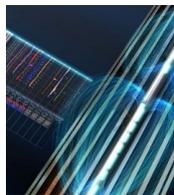
Consulting & Project Management



Sperry Drilling

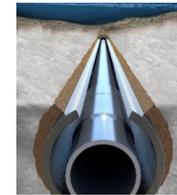


Testing & Subsea



Wireline & Perforating

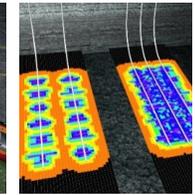
Completion and Production



Cementing



Completion Tools



Production Enhancement



Artificial Lift



Multi-Chem



Pipeline & Process Services



Production Solutions

Returns-focused Strategy

Deliver strong cash flow and industry-leading returns **for our shareholders** by collaborating and engineering solutions that **improve efficiency and maximize recovery for our customers**

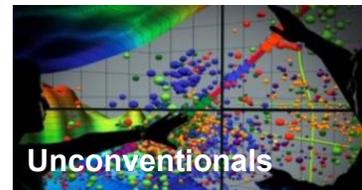
Provide a full range of the highest returning oilfield services globally

Focus on technology, safety, and superior service quality

Invest in innovative technologies and selective acquisitions in order to:

- improve efficiency and recovery for our customers
 - allow Halliburton to maximize growth and returns
-

Strategic Markets



- Well productivity
 - Surface efficiency
 - Lowest cost per BOE
-



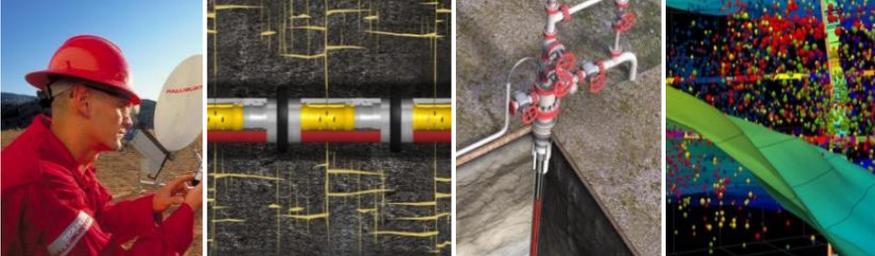
- Well production optimization
 - Improved asset recovery
 - Well abandonment
-



- Increased efficiency
- Reduced uncertainty
- Lowest cost per foot reservoir delivery

Unconventionals

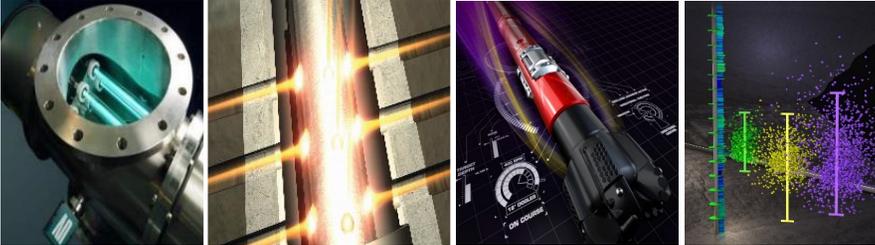
Lowering Cost per BOE for our Customers



Subsurface Insight



Increased Well Productivity

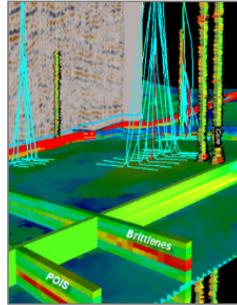


Operational Efficiency

Unconventionals – Lowering Cost per BOE

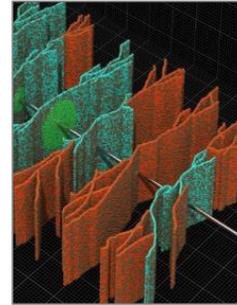


More
Barrels

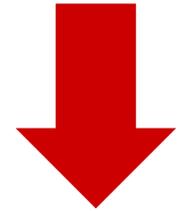


Subsurface Insight

+



Well Productivity



Less
Cost

Operational Efficiency

Drilling Optimization



+

Supply Chain



+

Surface Efficiency



Unconventionals – Well Productivity Prodigy™ Intelligent Fracturing Service

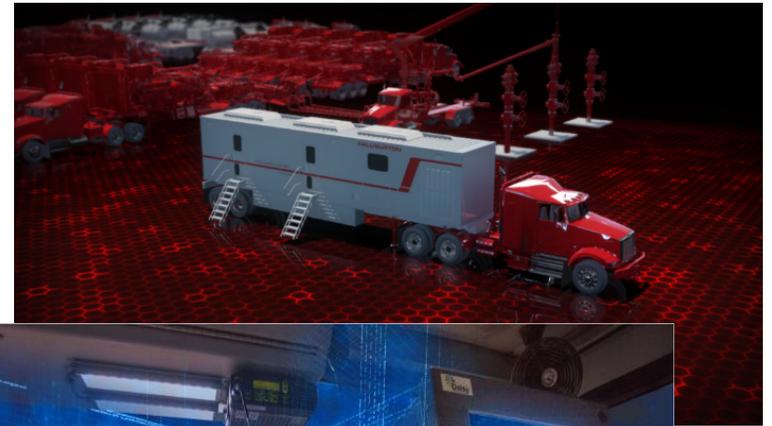
First **automated fracturing solution**

Machine learning & frac domain expertise
combined to **control equipment**

Adapts to formation **variability**

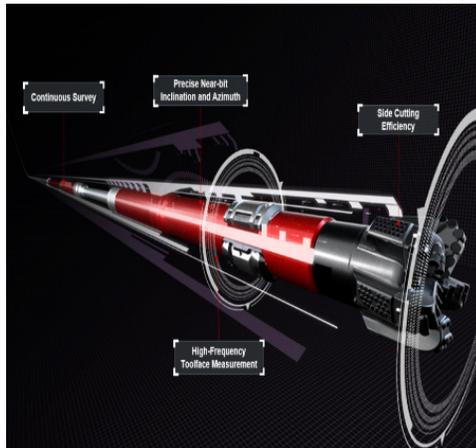
More even distribution of proppant and fluid to
each cluster – **30% improvement in cluster
efficiency**

Deployed across all major basins in NAM and
internationally



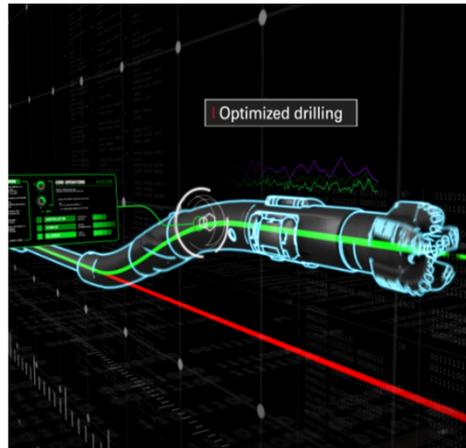
Unconventionals – Drilling Optimization

iCruise™ Intelligent Rotary Steerable System



Superior Platform

Deployed in the US shale basins and internationally, with the highest mechanical specs on the market and up to 18 degree/100 feet dogleg capability



Drilling Automation

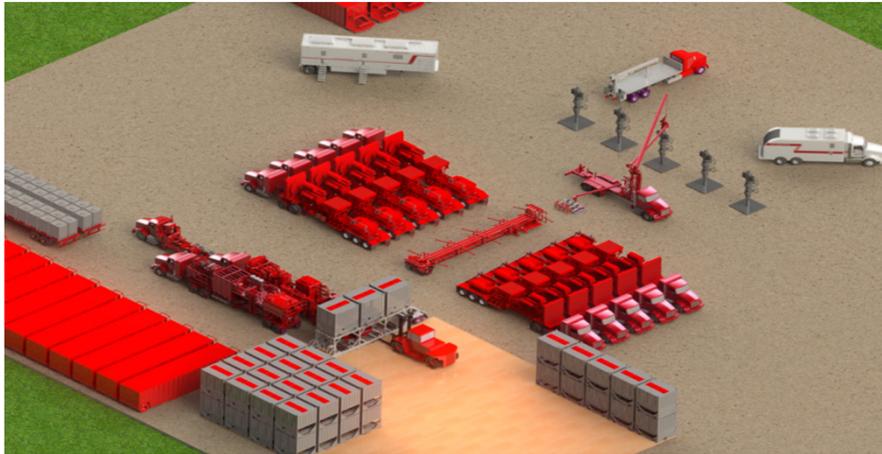
Uses BHA Digital Twin to produce predictable and consistent drilling results, reducing non-productive time and equipment wear



Improved Returns

Modular design compresses R&M time, improving asset velocity

Unconventionals – Operational Efficiency



20%

LESS
CAPITAL

35%

LESS
PERSONNEL

40%

LESS
COMPLETION TIME

Q10™ Pump



Significantly lowers
downtime and
maintenance costs

ExpressKinect™ WCU



Reduces rig-up time,
increases safety and
operational efficiency

ExpressSand™ System



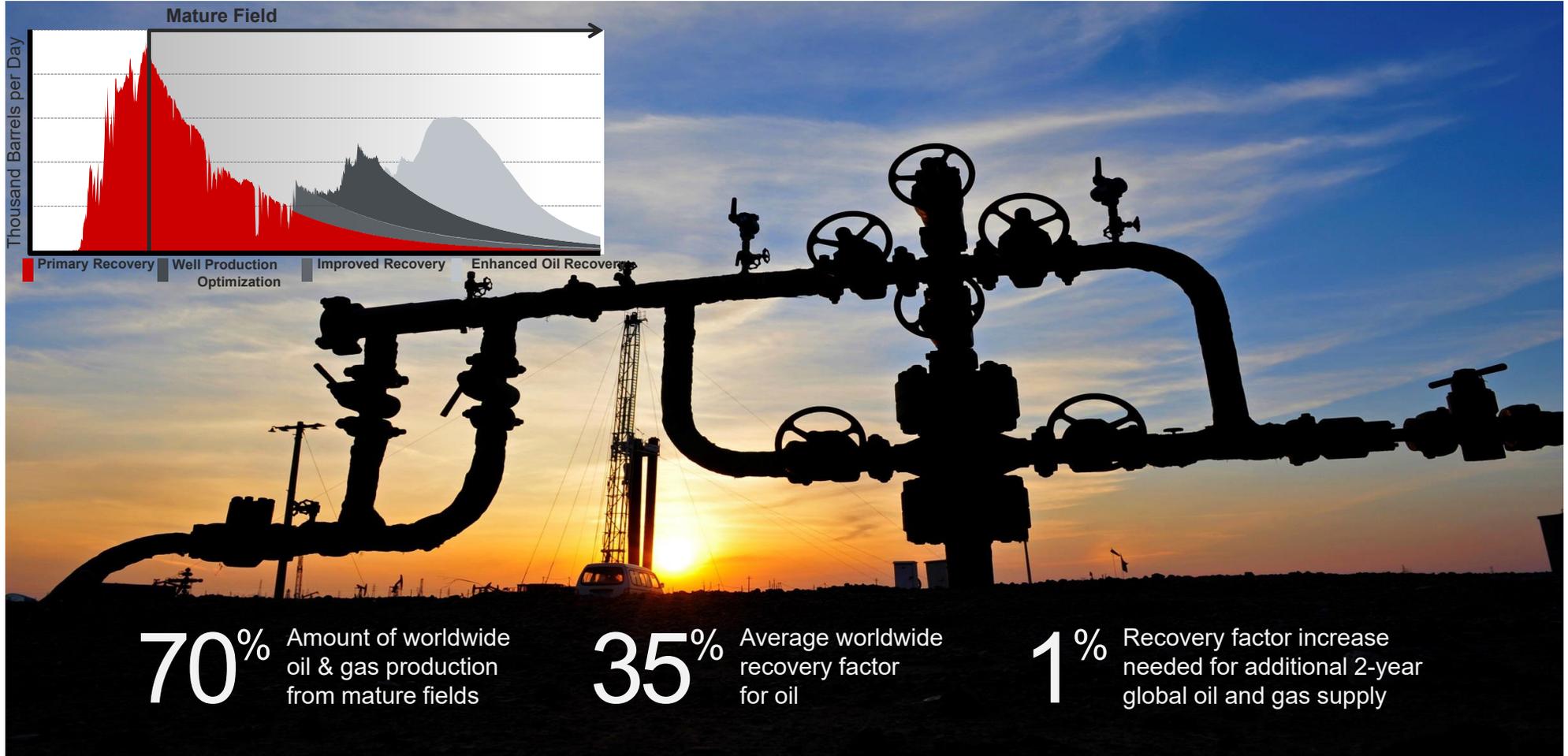
Reduces footprint at wellsite,
significantly lowers
operational and capital costs

Snapshot™ Software



Streamlines wellsite
processes and increases
back-office efficiencies

Mature Fields – Leading the Recovery in International Markets

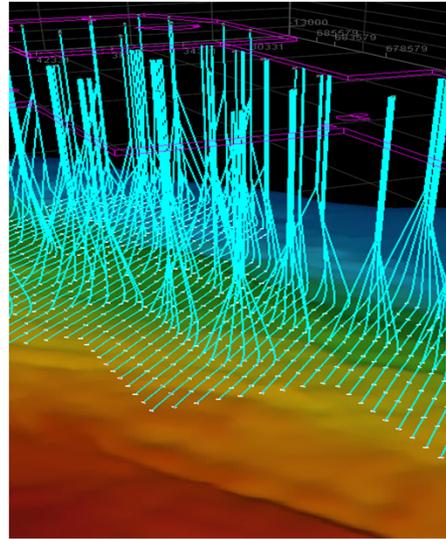


Mature Fields Solutions Portfolio



Well Production Optimization

- Artificial lift
- Specialty chemicals
- Diagnostics (wireline, coil tubing)
- Remediation and cleanout
- Resolution of gas migration issues



Improved Asset Recovery

- Infill drilling
- Multilaterals
- Automation and production analytics
- EOR



Well Abandonment / P&A

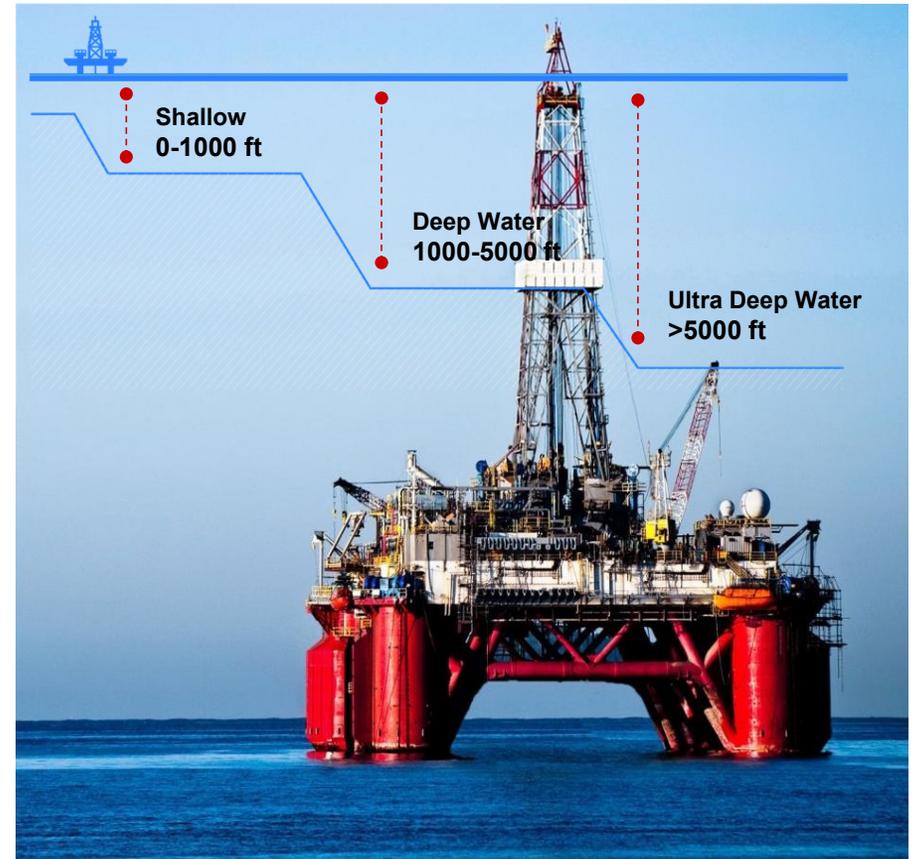
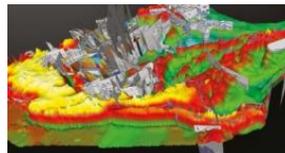
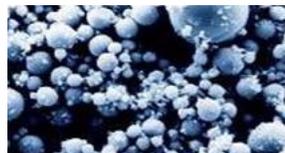
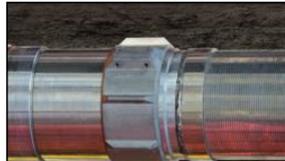
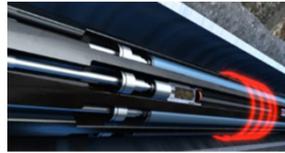
- Safe and compliant operations
- Well integrity
- Reliable barrier assurance

Deep Water – Delivering the Lowest Cost-per-foot Reservoir

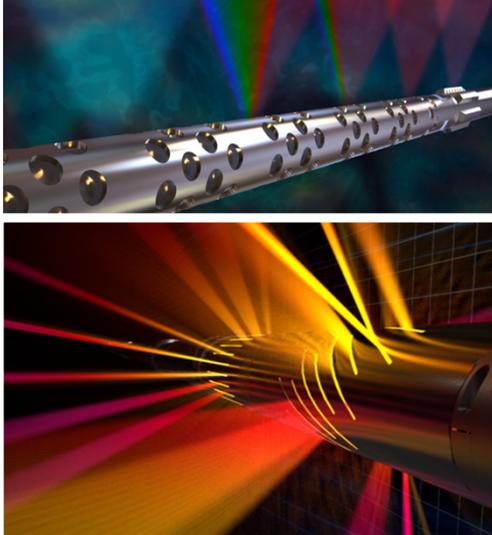
Reduced Uncertainty

Increased Efficiency

Increased Reliability



Deepwater Solutions Portfolio



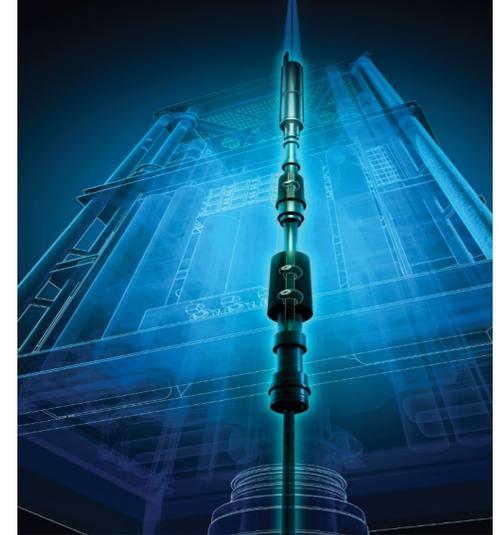
Reduced Uncertainty

- Logging-while-drilling
- Open hole wireline
- Field development planning



Increased Efficiency

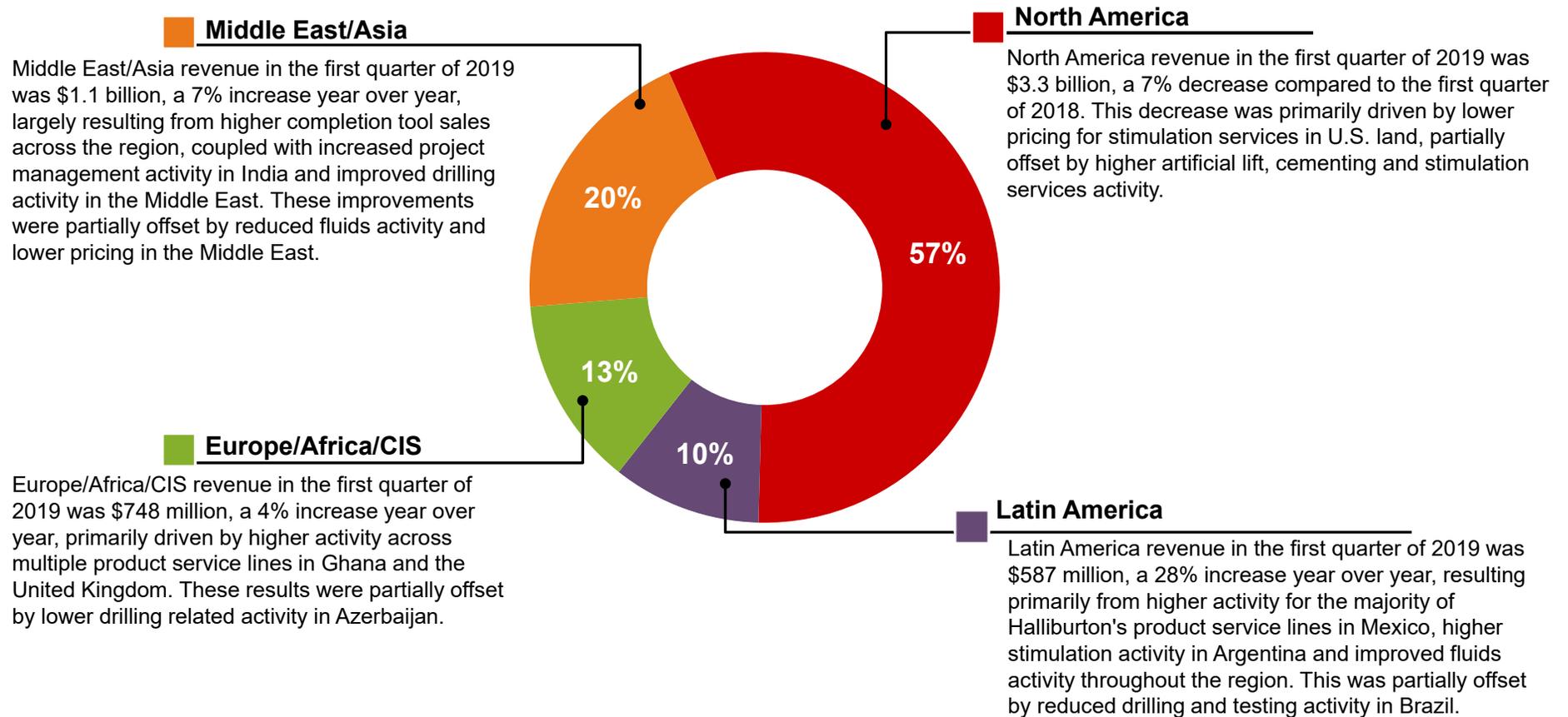
- Integrated drilling solutions
- Real-time monitoring and decision making
- Well control for safe and seamless operations



Increased Reliability

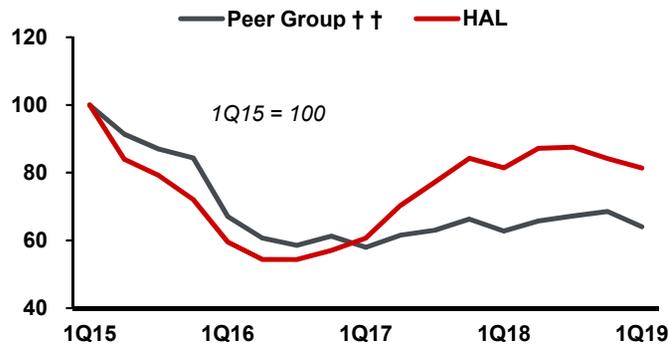
- Wellbore integrity solutions
- Optimized completions
- Sustainable production

1Q19 Revenue Breakdown

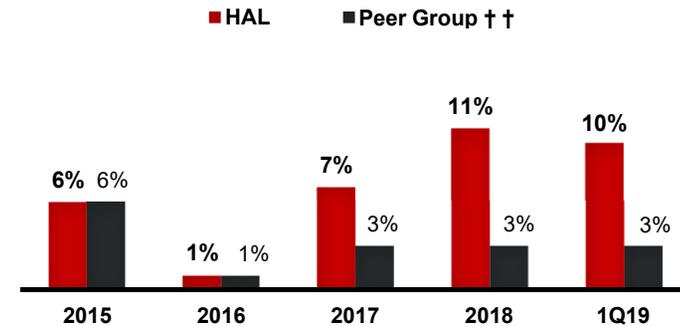


Financial Metrics

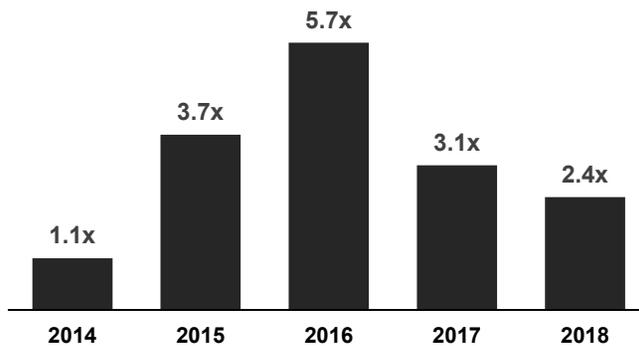
Total Revenue (Normalized)



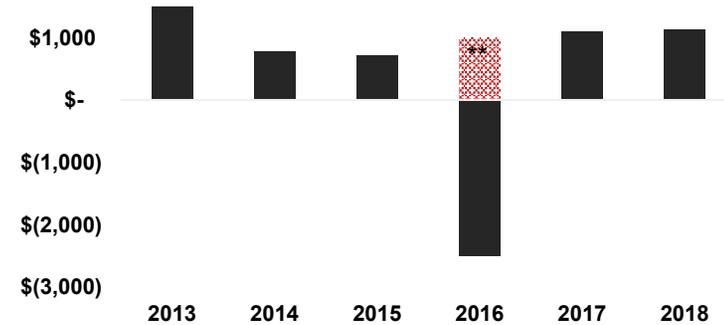
Return on Average Capital Employed*†



Debt/EBITDA



Free Cash Flow (\$Bn)



* Excludes certain charges. See slide 20 for reconciliation of adjusted return on average capital employed to return on average capital employed.

† Return on Average Capital Employed is defined as net income attributable to company plus after tax interest expense divided by debt plus shareholders' equity (average values from the beginning and end of the period).

† † Peer Group includes Schlumberger and Baker Hughes, a GE Company

** Normalized for BHGE break up fee

Segment and Geographic Results

Millions of dollars

Revenue	1Q17	2Q17	3Q17	4Q17	1Q18	2Q18	3Q18	4Q18	1Q19	2017	2018	2019
<i>By segment results:</i>												
Completion and Production	\$2,604	\$3,132	\$3,537	\$3,804	\$3,807	\$4,164	\$4,170	\$3,832	\$3,662	\$13,077	\$15,973	\$3,662
Drilling and Evaluation	1,675	1,825	1,907	2,136	1,933	1,983	2,002	2,104	2,075	7,543	8,022	2,075
Total	\$4,279	\$4,957	\$5,444	\$5,940	\$5,740	\$6,147	\$6,172	\$5,936	\$5,737	\$20,620	\$23,995	\$5,737
<i>By geographic region:</i>												
North America	\$2,231	\$2,770	\$3,163	\$3,400	\$3,517	\$3,834	\$3,739	\$3,341	\$3,275	\$11,564	\$14,431	\$3,275
Latin America	463	508	530	615	457	479	522	607	587	2,116	2,065	587
Europe / Africa / CIS	604	679	722	776	716	726	757	746	748	2,781	2,945	748
Middle East / Asia	981	1,000	1,029	1,149	1,050	1,108	1,154	1,242	1,127	4,159	4,554	1,127
Total	\$4,279	\$4,957	\$5,444	\$5,940	\$5,740	\$6,147	\$6,172	\$5,936	\$5,737	\$20,620	\$23,995	\$5,737
Operating Income/(Loss)	1Q17	2Q17	3Q17	4Q17	1Q18	2Q18	3Q18	4Q18	1Q19	2017	2018	2019
Completion and Production	\$147	\$397	\$527	\$554	\$500	\$669	\$613	\$496	\$368	\$1,625	\$2,278	\$368
Drilling and Evaluation	122	125	186	293	188	191	181	185	123	726	745	123
Corporate and other	(66)	(114)	(71)	(79)	(69)	(71)	(78)	(73)	(65)	(330)	(291)	(65)
Impairments and other charges	—	(262)	—	(385)	(265)	—	—	—	(61)	(647)	(265)	(61)
Total	\$203	\$146	\$642	\$383	\$354	\$789	\$716	\$608	\$365	\$1,374	\$2,467	\$365
CAPEX	\$265	\$327	\$342	\$439	\$501	\$565	\$409	\$551	\$437	\$1,373	\$2,026	\$437
DDA	383	386	394	393	394	390	400	422	416	1,556	1,606	416

Reconciliation of As Reported ROACE to Adjusted ROACE

(\$millions)	2015	2016	2017	2018	TTM 1Q19
As reported net income attributable to company	\$(671)	\$(5,763)	\$(463)	\$1,655	\$1,762
Interest expense, after-tax	329	529	517	479	474
As reported operating profit, after-tax	(341)	(5,234)	54	2,134	2,236
Adjustments, after-tax	1,972	5,621	1,440	5	(258)
Adjusted operating profit, after-tax (a)	\$1,631	\$387	\$1,494	\$2,139	\$1,979
Average capital employed (b)	27,606	26,378	20,561	19,591	19,696
As reported ROACE (c)	(1%)	(20%)	0%	11%	11%
Adjusted ROACE (c)	6%	1%	7%	11%	10%

- (a) Management believes that operating income adjusted for certain charges is useful to investors to assess and understand operating performance, especially when comparing results with previous and subsequent periods or forecasting performance for future periods, primarily because management views the charges to be outside of the company's normal operating results. Management analyzes operating income without the impact of these charges as an indicator of performance, to identify underlying trends in the business, and to establish operational goals. See slide 19 for further details on these adjustments, pre-tax.
- (b) Average capital employed is a statistical mean of the combined values of debt and shareholders' equity for the beginning and end of the period.
- (c) As reported return on average capital employed (ROACE) is calculated as: "As reported operating profit, after-tax" divided by "Average capital employed." Adjusted ROACE is calculated as: "Adjusted operating profit, after-tax" divided by "Average capital employed."

Why Invest in Halliburton?

Globally diversified oilfield services company with 14 different product service lines

Leading position in North America and a strong international franchise

Collaborating and engineering differentiated solutions to maximize asset value for our customers

Delivering strong cash flow and industry-leading returns

