

UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
FORM 10-K

(Mark One)

Annual Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the fiscal year ended December 31, 1999

Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 1-3492

HALLIBURTON COMPANY  
(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of  
incorporation of organization)

75-2677995  
(I.R.S. Employer  
Identification No.)

3600 Lincoln Plaza, 500 N. Akard St., Dallas, Texas 75201  
(Address of principal executive offices)  
Telephone Number - Area code (214) 978-2600

Securities registered pursuant to Section 12(b) of the Act:

Title of each class -----	Name of each Exchange on which registered -----
Common Stock par value \$2.50 per share	New York Stock Exchange
Baroid Corporation 8% Guaranteed Senior Notes due 2003	New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X No

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Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

The aggregate market value of Common Stock held by nonaffiliates on February 29, 2000, determined using the per share closing price on the New York Stock Exchange Composite tape of \$38.1875 on that date was approximately \$16,896,000,000.

As of February 29, 2000, there were 443,582,904 shares of Halliburton Company Common Stock \$2.50 par value per share outstanding.

Portions of the Halliburton Company Proxy Statement dated March 23, 2000, are incorporated by reference into Part III of this report.

PART I

Item 1. Business.

General development of business. Halliburton Company's predecessor was established in 1919 and incorporated under the laws of the State of Delaware in 1924. Halliburton Company provides a variety of services, equipment, maintenance, and engineering and construction to energy, industrial and governmental customers. Information related to acquisitions and dispositions is set forth in Note 2 to the financial statements of this annual report.

Financial information about business segments. We operate in three

business segments:

- o Energy Services Group;
- o Engineering and Construction Group; and
- o Dresser Equipment Group.

See Note 3 to the financial statements of this annual report for financial information about these three business segments.

Description of services and products. Our ability to mix, bundle or integrate products and services to meet the varied needs of our customers is of increasing importance in the highly competitive environment in which we operate. We believe that, based upon our customers' requirements, our future success will depend, in part, upon our ability to offer total capabilities and solutions on a global, industry-encompassing scale as well as discrete services and products. Our business strategy is focused on continuing to maintain global leadership in providing our customers integrated services, equipment, engineering, construction and maintenance. This strategy is dependent upon four key goals:

- o technological leadership;
- o operational excellence;
- o innovative business relationships; and
- o a dynamic workforce.

We offer a broad suite of products and services through three business segments operating globally as six business units. The following summary describes our services and products for each business segment and unit.

#### ENERGY SERVICES GROUP

The Energy Services Group segment consists of Halliburton Energy Services, Brown & Root Energy Services, and Landmark Graphics. This segment provides a wide range of discrete services and products and integrated solutions to customers in the exploration, development and production of oil and gas. The segment serves independent, integrated, and national oil companies.

Halliburton Energy Services provides discrete products and services and integrated solutions for oil and gas exploration, development and production throughout the world. Products and services range from the initial evaluation of producing formations to drilling, completion, production and well maintenance for a single well or an entire field. Major product and service line offerings include:

- o pressure pumping, including:
  - zonal isolation (cementing);
  - production enhancement (fracturing and acidizing); and
  - tools and testing;
- o logging and perforating;
- o drilling systems;
- o drilling fluid systems;
- o drill bits; and
- o specialized completion and production equipment and services, and well control products and services.

Zonal isolation is the process used to bond the well and well casing while isolating fluid zones and maximizing wellbore stability. This is accomplished by pumping cement and chemical additives to fill the space between the casing and the side of the wellbore. Our zonal isolation service line also provides casing equipment and services.

Production enhancement encompasses the technologies and capabilities to optimize oil and gas reservoirs through a variety of pressure pumping services, including: fracturing and acidizing, sand control, coiled tubing, well control,

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nitrogen services, and specialty services. These services are commonly used to clean out a formation or to fracture formations to allow increased oil and gas production.

Tools and testing includes tubing-conveyed perforating products and services, including drill stem and other well testing tools, data acquisition services and production applications.

Logging products and services include our Magnetic Resonance Imaging Logging (MRIL(R)), high-temperature logging as well as traditional open-hole and cased-hole logging tools. MRIL(R) tools apply medical diagnostic magnetic resonance imaging technology to the evaluation of subsurface rock formations in newly drilled oil and gas wells. Our high temperature logging tools combine advanced electronic and mechanical tool designs, quality materials and a telemetry system to operate in high temperature and high pressure downhole environments. Open-hole tools provide information on well visualization, formation evaluation (including resistivity, porosity, lithology and temperature), rock mechanics and sampling. Cased-hole tools provide cementing evaluation, reservoir monitoring, pipe evaluation, pipe recovery and perforating.

Drilling systems and services are marketed under the Sperry-Sun

Drilling Systems name. These services include directional and horizontal drilling, measurement-while-drilling, logging-while-drilling, multilateral wells and completion systems, and rig site information systems.

Drilling and completion fluids are marketed under the Baroid Drilling Fluids name. These services provide fluid systems and performance additives for oil and gas drilling, completion and workover operations. In addition, Baroid maintains and markets products for a wide variety of industrial customers.

Drill bits, marketed under the trade name of Security DBS, provide roller cone rock bits, fixed cutter bits, coring equipment and services, and other downhole tools used to drill wells.

Completion products include subsurface safety valves and flow control equipment, surface safety systems, packers and specialty completion equipment, production automation, well screens, and slickline equipment and services.

Halliburton Energy Services, through its solutions group, also provides fully integrated oilfield management and technical expertise in the following areas:

- o integrated solutions; and
- o reservoir description.

Integrated solutions provides value-added oilfield management and solutions to independent, integrated, and national oil companies. Integrated solutions enhance field deliverability and maximize the customer's return on investment. These services leverage the entire Halliburton Energy Services product service groups and technologies as well as overall project management.

Reservoir description is composed of two groups - geoscience and engineering and computed products. The geoscience and engineering group provides a comprehensive suite of products including opportunity assessment, reservoir characterization, field development planning, production enhancement, reservoir surveillance, and reservoir management. The computed products group provides interpretation for wellbore imaging, waveform sonics, cement evaluation, production, and a variety of open and cased-hole information evaluation logs. By combining reservoir description with field service capabilities and technology, Halliburton Energy Services provides complete reservoir solutions.

Brown & Root Energy Services provides worldwide engineering and construction services to the upstream oil and gas industry. Projects are on a cost reimbursable or lump sum, turnkey basis. Many field development projects also involve services of Halliburton Energy Services and Landmark Graphics. Brown & Root Energy Services' primary product service lines include:

- o deepwater and floating production, including subsea;
- o general offshore operations; and
- o land operations.

The deepwater and floating production group provides deepwater riser solutions, floating production technologies and project management systems tailored to the specific demands of our customers. The group integrates these capabilities with our subsea group to optimize customer solutions. The subsea product service group provides construction and installation capabilities, including a comprehensive fleet of semi-submersibles, remotely-operated vehicles and support vessels. These vehicles and vessels are used to install subsea manifolds, templates, spools, fixed risers, dynamic risers, mechanical connections, pilings and flexible pipelines. The subsea product service group

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also provides trenching and repair operations and manufactures and supplies flexible pipe. Flexible pipe is used primarily in the offshore oil and gas industry for both topside and subsea applications.

The general offshore group integrates capabilities required to plan, engineer, construct and operate offshore production facilities. The group includes front-end engineering, detailed engineering, project management, procurement and construction, fabrication, and production services. Capabilities include the engineering, procurement and construction of offshore drilling and production platforms, process skids and modules, subsea components, turret mooring systems and production manifolds, structural pipe/caissons, semi-drilling rig components and prefabricated components. Fabrication products and services are provided by Brown & Root Energy Services at one facility and Brown & Root Energy Services and a joint venture partner at two additional facilities. Pipeline services provide full turnkey pipeline services to onshore and offshore customers through a joint venture.

The land operations group combines the distinctive capabilities required to plan, engineer, construct and operate onshore plants and pipelines. Capabilities include front-end engineering, detailed engineering, procurement, construction, operations and project management.

Landmark Graphics provides integrated exploration and production software information systems and professional services. Landmark's software transforms vast quantities of seismic, well log and other data into detailed

computer models of petroleum reservoirs to optimize exploration, development and production decisions. Landmark's products and services integrate data workflows and operational processes across disciplines including geophysics, geology, drilling, engineering, production, economics, finance and corporate planning, and key partners and suppliers.

#### ENGINEERING AND CONSTRUCTION GROUP

The Engineering and Construction Group segment, consisting of Kellogg Brown & Root and Brown & Root Services, provides a wide range of services to energy and industrial customers and government entities worldwide.

Kellogg Brown & Root is a global provider of technology-based engineering and construction services using proprietary processes including project development, technology licensing and development, consulting, project management, engineering, procurement, construction, operations and maintenance services. Projects for our customers are often executed on a lump-sum, turnkey basis, including:

- o engineering, procurement and construction services for:
  - liquefied natural gas and gas processing facilities;
  - ammonia plant design and technology;
  - olefins, polymer and phenol plants;
  - forest products facilities; and
  - mineral processing;
- o industrial maintenance services to private sector customers; and
- o planning, process technologies and engineering, procurement and construction services in the construction of refineries utilizing proprietary techniques in fluid catalytic cracking, hydroprocessing, and residuum processing.

Brown & Root Services is a global provider to the private (primarily non-energy) and government sectors offering planning, design, construction, operations, maintenance, asset management and decommissioning of infrastructure, facilities and installations. The following summarizes the business unit's product service lines and their distinctive capabilities:

- o management and engineering - consulting and civil engineering services providing master planning and consulting, design, engineering, project and construction management, and facility start-up;
- o construction - management of large projects including prisons, stadiums and highways. Other services include on-call construction and facilities modification and repair;

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- o operations, maintenance and logistics - operation of government facilities and installations, providing food and housing services for the life-cycle of large scale projects, weapons demilitarization, aircraft servicing, fuels handling and management, refuse collection, equipment maintenance and operations, public works support, and transportation services; and
- o investment management - participation in the design, building, financing and operation and ownership of toll roads, marine, and other public sector facilities.

#### DRESSER EQUIPMENT GROUP

The Dresser Equipment Group segment designs, manufactures and markets highly engineered products and systems for customers in the energy industry, although power, chemical and transportation industries are also significant customers for its products and services. Product service lines in this segment include:

- o compression and pumping;
- o measurement;
- o flow control; and
- o power systems.

The compression and pumping product service line included two joint ventures: Dresser-Rand and Ingersoll-Dresser Pump. Dresser-Rand manufactures and services gas turbines; centrifugal, reciprocating and axial compressors; steam turbines; electric motors and generators. Ingersoll-Dresser Pump provides a wide range of pumps for use in process and petrochemical industries, power generation, pulp and paper, water resources, mining, pipeline, marine, general industry and agriculture. On October 4, 1999, we announced we would sell our interests in Dresser-Rand and Ingersoll-Dresser Pump to Ingersoll-Rand. Ingersoll-Dresser Pump was sold on December 30, 1999. Dresser-Rand was sold on February 2, 2000. See Note 2 and Note 18 to the financial statements of this annual report for additional information on the sale of our interests in these joint ventures.

The measurement product service line includes the DMD, Instrument and Wayne divisions. DMD produces gas meters, electronic products for gas systems, pipe fittings, couplings and repair devices for gas and water utilities and other industries. We are in the process of consolidating the DMD and Roots divisions within the measurement product service line. Instrument products include gauges, thermometers, switches, transducers, transmitters and instrument isolators for pressure and temperature measurement and control. Wayne manufactures and supplies retail automation control and fuel dispensing systems worldwide.

The flow control product service line includes the Dresser Valve division which manufactures ball, gate, check, butterfly, plug, safety relief, automated globe, rotary control and specialty valves; chemical injection pumps; regulators; surge relievers and actuators.

The power systems product service line includes Roots and Waukesha Engine divisions. Roots manufactures rotary-lobe and centrifugal air and gas handling blowers as well as vacuum pumps. Waukesha Engine manufactures spark ignited gaseous fueled engines and packaged engine-driven generator sets used in field gas compression.

Markets and competition. We are one of the world's largest diversified energy services and engineering and construction services companies. Our services and products are sold in highly competitive markets throughout the world. Competitive factors impacting sales of our services and products are: price, service (including the ability to deliver services and products on an "as needed, where needed" basis), product quality, warranty and technical proficiency. While we provide a wide range of discrete services and products, a number of customers have indicated a preference for integrated services and solutions. In the case of the Energy Services Group, integrated services and solutions relate to all phases of exploration, development and production of oil and gas. In the case of the Engineering and Construction Group, integrated services and solutions relate to all phases of design, procurement, construction project management and maintenance of a facility. Demand for these types of integrated services and solutions is based primarily upon quality of service, technical proficiency and value created.

We conduct business worldwide in over 120 countries. Since the markets for our services and products are so large and crosses so many geographic lines, a meaningful estimate of the number of competitors cannot be made. The industries we serve are highly competitive and we have many substantial competitors. Generally, our services and products are marketed through our own servicing and sales organizations. A small percentage of sales of the Energy Service Group's and Dresser Equipment Group's products is made through supply stores and third-party representatives.

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Operations in some countries may be adversely affected by unsettled political conditions, expropriation or other governmental actions, and exchange control and currency problems. We believe the geographic diversification of our business activities reduces the risk that loss of operations in any one country would be material to the conduct of our operations taken as a whole. Information regarding our exposures to foreign currency fluctuations, risk concentration, and financial instruments used to minimize risk is included on page 21 under the caption "Financial Instrument Market Risk" and in Note 16 to the financial statements of this annual report.

Customers and backlog. In 1999, 1998, and 1997, respectively, 79%, 85% and 84% of our revenues were derived from the sale of products and services to the energy industry. Approximately 10% of the total backlog at December 31, 1999 was for equipment manufacturing contracts. The following schedule summarizes the backlog of engineering and construction projects and equipment manufacturing contracts at December 31, 1999 and 1998:

Millions of dollars	1999	1998
Firm orders	\$ 9,851	\$ 10,472
Government orders firm but not yet funded, letters of intent and contracts awarded but not signed	316	705
Total	\$ 10,167	\$ 11,177

We estimate that 50% of the backlog existing at December 31, 1999 will be completed during 2000. Total backlog at December 31, 1999 includes Dresser-Rand's backlog of \$704 million. At December 31, 1998 Dresser-Rand's backlog was \$795 million. Dresser-Rand was sold in February, 2000. See Note 18. Our backlog excludes contracts for recurring hardware and software maintenance and support services. Backlog does not indicate what future operating results will be because backlog figures are subject to substantial fluctuations. Arrangements included in backlog are in many instances extremely complex, nonrepetitive in nature and may fluctuate in contract value. Many contracts do not provide for a fixed amount of work to be performed and are subject to modification or termination by the customer. Due to the size of specific contracts, the termination or modification of any one or more contracts or the addition of other contracts may have a substantial and immediate effect on backlog.

Raw materials. Raw materials essential to our business are normally readily available. Where we are dependent on a single supplier for materials essential to our business, we are confident that we could make satisfactory alternative arrangements in the event of an interruption in the supply of the materials.

Research, development and patents. We maintain an active research and development program. The program improves existing products and processes, develops new products and processes and improves engineering standards and practices that serve the changing needs of our customers. Information relating to our expenditures for research and development is included in Note 1 and Note 3 to the financial statements of this annual report.

We own a large number of patents and have pending a substantial number of patent applications covering various products and processes. We are also licensed under patents owned by others. We do not consider a particular patent or group of patents to be material to our business.

Seasonality. Weather and natural phenomena can temporarily affect the performance of our services. Winter months in the Northern Hemisphere tend to affect operations negatively, but the widespread geographical locations of our operations serve to mitigate the seasonal nature of our business.

Employees. At December 31, 1999, we employed approximately 103,000 people worldwide.

Environmental regulation. We are subject to various environmental laws and regulations. Compliance with these requirements has not substantially increased capital expenditures, adversely affected our competitive position or materially affected our earnings. We do not anticipate any material adverse effects in the foreseeable future as a result of existing environmental laws and regulations. Note 9 to the financial statements of this annual report discusses our involvement as a potentially responsible party in the remedial activities to clean up several "Superfund" sites.

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## Item 2. Properties.

We own or lease hundreds of properties throughout the world. The following are the locations of our principal facilities, the facility types and their square footage for each of our industry segments:

Energy Services Group	Location	Type of Facility	Floor Area (Sq. Ft.)		Number of Facilities	
			Leased	Owned	Leased	Owned
	Texas	Engineering & Design	-	99,000	-	2
	Mexico, Canada, Scotland, England and other foreign locations	Engineering & Design	103,000	281,000	6	4
	Texas	Manufacturing	-	1,741,000	-	10
	Oklahoma	Manufacturing	-	1,016,000	-	2
	Florida, Colorado, Missouri, Pennsylvania, Louisiana and other locations in the U.S.	Manufacturing	263,000	103,000	9	2
	Colombia, Canada, Mexico, England, Scotland, Australia and other foreign locations	Manufacturing	90,000	1,035,000	6	8
	Texas	Research & Development	77,000	159,000	3	3
	Oklahoma	Research & Development	-	207,000	-	1
	Colorado	Research & Development	64,000	-	3	-
	Netherlands	Research & Development	11,000	-	3	-
	Texas and Oklahoma	Warehouse & Other	38,000	78,000	2	3
	Mexico	Warehouse & Other	525,000	-	1	-
	Colombia	Warehouse & Other	122,000	841,000	1	3
	Norway and other foreign locations	Warehouse & Other	414,000	59,000	14	3
	Texas, Oklahoma and other locations in the U.S.	Administrative Center	490,000	796,000	14	7
	Algeria	Administrative Center	113,000	-	1	-
	Norway, Scotland, Germany, England and other foreign locations	Administrative Center	1,231,000	808,000	56	11

Total Energy Services Group	3,541,000	7,223,000	119	59
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Engineering and Construction Group		Floor Area (Sq. Ft.)		Number of Facilities	
Location	Type of Facility	Leased	Owned	Leased	Owned
Texas and Canada	Fabricating	-	468,000	-	2
Texas	Engineering & Design	801,000	246,000	2	3
California and Alabama	Engineering & Design	270,000	-	3	-
Mexico, Canada, England and Australia	Engineering & Design	309,000	413,000	17	6
California and other locations in the U.S.	Administrative Center	110,000	-	12	-
Total Engineering and Construction Group		1,490,000	1,127,000	34	11

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Dresser Equipment Group		Floor Area (Sq. Ft.)		Number of Facilities	
Location	Type of Facility	Leased	Owned	Leased	Owned
Texas	Manufacturing	384,000	465,000	4	4
Louisiana	Manufacturing	-	1,037,000	-	2
Wisconsin	Manufacturing	-	765,000	-	4
Massachusetts, Ohio, Oklahoma and other locations in the U.S.	Manufacturing	425,000	1,932,000	29	14
Italy	Manufacturing	-	1,827,000	-	3
Canada, Brazil, Scotland, England, France, Germany, Sweden and India	Manufacturing	121,000	1,912,000	3	14
England, Brazil, Mexico and other foreign locations	Administrative Center	208,000	63,000	14	4
Total Dresser Equipment Group		1,138,000	8,001,000	50	45

General corporate		Floor Area (Sq. Ft.)		Number of Facilities	
Location	Type of Facility	Leased	Owned	Leased	Owned
Texas	Administrative Center	266,000	1,109,000	6	10
Washington, D.C., and England	Administrative Center	47,000	-	2	-
Total general corporate		313,000	1,109,000	8	10

In addition to the above listed properties, we own or lease:

- o marine fabrication facilities covering approximately 750 acres in Texas, Louisiana, England, and Scotland;
- o mineral grinding facilities in Wyoming and South America covering approximately 660 acres;
- o 160 acre employee recreational facility in Oklahoma;
- o outdoor storage and undeveloped land covering 136 acres;
- o service centers, sales offices and field warehouses at approximately 320 locations in the United States, almost all of which are owned, and at approximately 290 locations outside the United States in both the Eastern and Western Hemispheres.

We also have mineral rights to proven and prospective reserves of barite and bentonite. These rights include leaseholds, mining claims and property owned in fee. Based on the number of tons of each of the above minerals consumed in fiscal 1999, we estimate our proven reserves are sufficient for operations for the foreseeable future. All properties that we currently occupy are deemed suitable for their intended use.

The above properties do not include properties sold in conjunction with the sale of Dresser-Rand on February 2, 2000. These properties include manufacturing, administrative and other facilities covering approximately 4.7 million square feet as well as undeveloped land covering approximately 30 acres and 45 sales offices. See Note 18 to the annual financial statements for

information on the sale of Dresser-Rand.

As a result of the merger with Dresser Industries, Inc. and, due to the oil and gas industry downturn, we initiated in late 1998 and early 1999 a program to exit approximately 500 properties throughout the world, including fabricating, engineering and design, manufacturing, warehouse and administrative centers. We believe we have appropriately accrued the costs for our obligations on these facilities.

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Among the properties listed in the tables above that are currently vacant:

- o 160 acre marine fabrication facility in Nigg, Scotland;
- o 151 acre marine fabrication facility in Belle Chasse, Louisiana;
- o 224,000 square foot engineering and design facility in Alhambra, California;
- o 408,000 square foot manufacturing facility in Fort Worth, Texas;
- o 185,000 square foot manufacturing facility in Amarillo, Texas;
- o 98,000 square foot manufacturing facility in Reynosa, Mexico;
- o 84,000 square foot manufacturing facility in Garland, Texas;
- o 54,000 square foot office facility in Arlington, Texas; and
- o 204,000 square foot administrative facility in Dallas, Texas.

Item 3. Legal Proceedings.

Information relating to various commitments and contingencies is described in Note 9 to the financial statements of this annual report.

Item 4. Submission of Matters to a Vote of Security Holders.

There were no matters submitted to a vote of security holders during the fourth quarter of 1999.

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Executive Officers of the Registrant.

The following table indicates the names and ages of the executive officers of the registrant as of February 1, 2000, along with a listing of all offices held by each during the past five years:

Name and Age	Offices Held and Term of Office
Jerry H. Blurton (Age 55)	Vice President and Treasurer, since July 1996 Vice President - Finance & Administration of Halliburton Energy Services, August 1995 to July 1996 Vice President - Finance, 1991 to August 1995
* Richard B. Cheney (Age 59)	Chairman of the Board, since February 2000 Chief Executive Officer, since October 1995 Director of Registrant, since October 1995 Chairman of the Board, January 1996 to September 1998 President, October 1995 to May 1997 Senior Fellow, American Enterprise Institute, 1993 to October 1995
Lester L. Coleman (Age 57)	Executive Vice President and General Counsel, since May 1993
* David J. Lesar (Age 46)	President and Chief Operating Officer, since May 1997 Chairman of the Board and Director of Kellogg Brown & Root, Inc., since January 1999 President and Chief Executive Officer and Director of Kellogg Brown & Root, Inc., September 1996 to January 1999 Executive Vice President and Chief Financial Officer, August 1995 to May 1997 Executive Vice President of Finance and Administration of Halliburton Energy Services, November 1993 to August 1995



<p>Gary V. Morris (Age 46)</p>	<p>Executive Vice President and Chief Financial Officer, since May 1997 Senior Vice President - Finance, February 1997 to May 1997 Senior Vice President, May 1996 to February 1997 Vice President - Finance of Brown &amp; Root, Inc., June 1995 to May 1996 Vice President - Finance of Halliburton Energy Services, December 1993 to June 1995</p>
<p>R. Charles Muchmore, Jr. (Age 46)</p>	<p>Vice President and Controller, since August 1996 Finance &amp; Administration Director - Europe/Africa of Halliburton Energy Services, September 1995 to August 1996 Regional Finance &amp; Administration Manager - Europe/Africa of Halliburton Energy Services, December 1989 to September 1995</p>

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Executive Officers of the Registrant (continued).

Name and Age -----	Offices Held and Term of Office -----
<p>Lewis W. Powers (Age 53)</p>	<p>Senior Vice President, since May 1996 Vice President - Europe/Africa of Halliburton Energy Services, April 1993 to May 1996</p>
<p>Louis A. Raspino (Age 47)</p>	<p>Shared Services Vice President - Finance, since March 1999 Senior Vice President - Strategic Planning &amp; Business Development, Burlington Resources, Inc. (oil and gas exploration and production), October 1997 to June 1998 Senior Vice President and Chief Financial Officer, Louisiana Land &amp; Exploration Company (oil and gas exploration, production and refining), September 1995 to October 1997 Treasurer, Louisiana Land &amp; Exploration Company, 1992 to September 1995</p>
<p>* Donald C. Vaughn (Age 63)</p>	<p>Vice Chairman, since September 1998 President and Chief Operating Officer of Dresser Industries, Inc., December 1996 to September 1998 Executive Vice President, Dresser Industries, Inc., November 1995 to December 1996 Senior Vice President - Operations, Dresser Industries, Inc., January 1992 to November 1995 Chairman, President and Chief Executive Officer of M. W. Kellogg, Inc., June 1995 to June 1996 Chairman and Chief Executive Officer of The M. W. Kellogg Company, September 1986 to June 1996 President of The M. W. Kellogg Company, November 1983 to June 1995</p>

\* Members of the Executive Committee of the registrant.  
There are no family relationships between the executive officers of the registrant.

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PART II

Item 5. Market for the Registrant's Common Stock and Related Stockholder Matters.

Halliburton Company's common stock is traded on the New York Stock Exchange and the Swiss Exchange. Information relating to market prices of common stock and quarterly dividend payment is included under the caption "Quarterly Data and Market Price Information" on page 64 of this annual report. Cash dividends on common stock for 1999 and 1998 were paid in March, June, September and December of each year. Our board of directors intends to consider the payment of quarterly dividends on the outstanding shares of our common stock in the future. The declaration and payment of future dividends, however, will be at the discretion of the board of directors and will depend upon, among other things, our future earnings, our general financial condition, the success of our business activities, our capital requirements and general business conditions. At December 31, 1999, there were approximately 27,300 shareholders of record. In calculating the number of shareholders, we consider clearing agencies and security position listings as one shareholder for each agency or listing.

Item 6. Selected Financial Data.

Information relating to selected financial data is included on pages 61 through 63 of this annual report.

Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.

Information relating to management's discussion and analysis of financial condition and results of operations is included on pages 13 through 26 of this annual report.

Item 7(a). Quantitative and Qualitative Disclosures About Market Risk.

Information relating to market risk is included in management's discussion and analysis of financial condition and results of operations under the caption "Financial Instrument Market Risk" on pages 21 through 22 of this annual report.

Item 8. Financial Statements and Supplementary Data.

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The related financial statement schedules are included under Part IV,

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tem 14 of this annual report.

Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure.  
None.

HALLIBURTON COMPANY  
Management's Discussion and Analysis of Financial Condition  
and Results of Operations

In this section, we discuss the operating results and general financial condition of Halliburton Company and its subsidiaries. We explain:

- o what factors impact our business;
- o why our earnings and expenses for the year 1999 differ from the years 1998 and 1997;
- o what our capital expenditures were;
- o what factors impacted our cash flows; and
- o other items that materially affect our financial condition or earnings.

FORWARD-LOOKING INFORMATION

The Private Securities Litigation Reform Act of 1995 provides safe harbor provisions for forward-looking statements. Forward-looking statements involve risks and uncertainties that may impact our actual results of operations. Statements in this annual report and elsewhere, which are forward-looking and which provide other than historical information, involve those risks and uncertainties. Our forward-looking information reflects our best judgement based on current information. From time to time we may also provide oral or written forward-looking statements in other materials we release to the public. We draw your attention to the fact that any or all of our forward-looking statements in this report and in any other materials we release to the public may turn out to be different. Our forward-looking statements involve a number of risks and uncertainties. In addition, our forward-looking statements can be affected by inaccurate assumptions we might make or by known or unknown risks and uncertainties. There can be no assurance that other factors will not affect the accuracy of our forward-looking information. As a result, no forward-looking statement can be guaranteed. Actual results may vary materially.

While it is not possible to identify all factors, we continue to face many risks and uncertainties that could cause actual results to differ from those forward-looking statements including:

Geopolitical and legal.

- o trade restrictions and economic embargoes imposed by the United States and other countries;
- o unsettled political conditions, war, civil unrest, currency controls and governmental actions in the numerous countries in which we operate;
- o operations in countries with significant amounts of political risk, for example, Nigeria, Angola, Russia, Libya, and Algeria;
- o changes in foreign exchange rates;
- o changes in governmental regulations in the numerous countries in which we operate including, for example, regulations that:
  - encourage or mandate the hiring of local contractors; and
  - require foreign contractors to employ citizens of, or purchase supplies from, a particular jurisdiction;
- o litigation, including, for example, asbestosis litigation and environmental litigation; and
- o environmental laws, including those that require emission performance standards for new and existing facilities;

Weather related.

- o the effects of severe weather conditions, including hurricanes and tornadoes, on operations and facilities;
- o the impact of prolonged mild weather conditions on the demand for and price of oil and natural gas;

Customers and vendors.

- o the magnitude of governmental spending for military and logistical support of the type that we provide;
- o changes in capital spending by customers in the oil and gas industry for exploration, development, production, processing, refining, and pipeline delivery networks;
- o changes in capital spending by governments for infrastructure projects of the sort that we perform;

- o changes in capital spending by customers in the wood pulp and paper industries for plants and equipment;

- o consolidation of customers in the oil and gas industry;
- o claim negotiations with engineering and construction customers on cost variances and change orders on major projects;
- o computer software, hardware and other equipment utilizing computer technology used by governmental entities, service providers, vendors, customers and Halliburton Company may not be compatible;

Industry.

- o technological and structural changes in the industries that we serve;
- o changes in the price of oil and natural gas, including;
  - OPEC's ability to set and maintain production levels and prices for oil;
  - the level of oil production by non-OPEC countries;
  - the policies of governments regarding exploration for and production and development of their oil and natural gas reserves; and
  - the level of demand for oil and natural gas;
- o changes in the price of commodity chemicals that we use;
- o risks that result from entering into fixed fee engineering, procurement and construction projects of the types that we provide where failure to meet schedules, cost estimates or performance targets could result in non-reimbursable costs which cause the project not to meet our expected profit margins;
- o the risk inherent in the use of derivative instruments of the sort that we use which could cause a change in value of the derivative instruments as a result of adverse movements in foreign exchange rates, interest rates, or commodity prices, or the value and time period of the derivative being different than the exposures or cash flows being hedged;

Personnel and mergers.

- o increased competition in the hiring and retention of employees in specific areas, for example, energy services operations, accounting and treasury;
- o integration of acquired businesses, including Dresser Industries, Inc. and its subsidiaries, into Halliburton, including;
  - maintaining uniform standards, controls, procedures and policies; and
  - combining operations and personnel of acquired businesses with ours.

In addition, future trends for pricing, margins, revenues and profitability remain difficult to predict in the industries we serve. We do not assume any responsibility to publicly update any of our forward-looking statements regardless of whether factors change as a result of new information, future events or for any other reason. We do advise you to review any additional disclosures we make in our 10-Q, 8-K and 10-K reports to the Securities and Exchange Commission. We also suggest that you listen to our quarterly earnings release conference calls with financial analysts. You may find information on how to access those calls at our web site [www.halliburton.com](http://www.halliburton.com).

BUSINESS ENVIRONMENT

Our business is organized around three business segments:

- o Energy Services Group;
- o Engineering and Construction Group; and
- o Dresser Equipment Group.

The majority of our revenues are derived from the sale of services and products, including construction activities, to the oil and gas industry. We conduct business in over 120 countries to provide a variety of services, equipment, maintenance, and engineering and construction to energy, industrial and governmental customers. We offer a comprehensive range of integrated and discrete services and products as well as project management for oil and natural gas activities throughout the world. These services and products are used in the earliest phases of exploration and development of oil and gas reserves and continue through the refining and distribution process. The industries we serve are highly competitive and we have many substantial competitors. Unsettled political conditions, expropriation or other governmental actions, exchange controls and currency devaluations may result in increased business risk in some

countries in which we operate. Those countries include, among others, Nigeria, Angola, Russia, Libya, and Algeria. However, we believe the geographic

diversification of our business activities helps to reduce the risk that loss of business in any one country would be material to our consolidated results of operations.

#### Energy Services Group

Decrease in demand for the group's oilfield services and products began in 1998 and continued in 1999. However, the impact on our business from the decrease in demand was different in North America than it was in the rest of the world. In the United States and Canada oil and gas activity started 1999 at low levels. The rotary rig count, which is an indicator of activity, hit record lows in the United States during the second quarter. Drilling activity in North America slowly increased during the second half of the year in reaction to higher oil and gas prices and finished the year higher than at the end of 1998. However, the percentage increase in activity was substantially less than the increase in oil prices. Our customers in North America appear to be waiting to see whether high oil prices are persistent before making decisions on any major field developments or substantially increasing overall oil drilling activity in North America.

Drilling for natural gas, however, recovered in North America during 1999 in part due to increased use of gas for the generation of electricity. Demand for gas was also increased by high oil prices, which makes switching from oil to gas for power generation economically attractive. Thus, in North America the demand for our services and products associated with natural gas development was more robust than demand related to oil drilling. Although we expect to see improvement in oil exploration and development in 2000, we do not believe the increase will occur until the second half of the year. We expect natural gas development activity will continue in North America at current improved levels as our customers seek to meet increased demand and to replace depleting reserves.

Outside North America, drilling activity continued to decline throughout 1999. The international rig count ended the year 14% below the beginning of the year. This decline occurred in all geographic regions, with Latin America experiencing the smallest decrease of 6%. The decline in activity was in response to very low oil prices at the beginning of 1999 that continued well into the year. Large oil development projects are expensive and have long lead times before production begins. Thus, our customers have been reluctant to begin new projects while there is significant uncertainty about future oil prices. We expect our customers to continue to be slow to respond to increases in oil prices until they have confidence that future prices will approximate those used in their investment assumptions. During the last months of 1999 there was virtually no increase in drilling activity outside of North America even though the average price of oil was nearly double the price at the beginning of the year. The decline in international drilling activity reduced our revenues and put pressure on profit margins as price competition increased. There are some indications that our customers will increase their spending on oil development projects as 2000 progresses. However, we do not expect to see any significant increase in larger capital-intensive projects outside North America until the second half of 2000.

The merger and consolidation of a number of our large customers during 1999, which continues into 2000, also affected the demand for our products and services. Combined oil companies are sorting out their oil and gas properties, refining and distribution facilities, and organizations. The combined companies have, in general, been less willing to commence new substantial investments in oil and gas projects or large downstream facilities including refineries or petrochemical plants. This reluctance to begin new investments has further aggravated the lower demand for our products and services.

Improvement in demand for our oilfield services and products, particularly outside the United States, will depend in large part on the sustained price of oil. Thus, oil production levels of the members of OPEC, Mexico, Norway and other countries in the coming months will be a significant factor affecting demand for our products and services during 2000. We believe that oil prices will remain at levels that will support increased drilling for oil in many areas of the world during 2000, particularly in deepwater West Africa and Brazil.

#### Engineering and Construction Group

Most of the factors that adversely affected the Energy Services Group during 1999, and which continue into 2000, also affected the Engineering and Construction Group since about two-thirds of the group's revenues come from customers in the oil and gas industry. Thus, we expect the sustainability of higher oil prices to have a significant impact on demand for the group's services. However, since the group's large projects for customers tend to have long completion periods, customers seldom stop projects in progress in response to sudden shifts in oil prices. Customers of the group are also more reluctant

to start large capital projects, including refineries and petrochemical plants, during periods of uncertain oil prices. In 1999 the group's revenues decreased because there were fewer new projects starting during 1999 than older projects being completed. The group has seen a number of large potential projects deferred or cancelled because of uncertain prices for petroleum products. Also, the consolidation of some of the group's large customers has had a negative effect on capital spending similar to that experienced by the Energy Services Group. During 1999, the group bid and won several large liquefied natural gas projects that will begin construction in 2000. Liquefied natural gas projects do not rely as directly on the price of oil as do other projects. A great deal of natural gas is flared or re-injected because there is no local market for the gas and transportation by pipeline is unavailable. The group is increasing its focus on technologies to find markets for flared and re-injected gas through liquefaction or use in power generation.

The Engineering and Construction Group has continued to expand its services to the United States military. The group sees improving opportunities to provide similar support services to other United States agencies and to government agencies of other countries, including the United Kingdom. The demand for these services is expected to grow as governments at all levels seek to control costs and improve services by outsourcing various functions.

#### Dresser Equipment Group

Dresser Equipment Group's business is primarily affected by the demand from customers in the energy industry - although power, chemical and transportation industries are also significant customers for its products and services. The group designs, manufactures and markets equipment including valves, natural gas fueled engines, generators, instruments, meters, fuel dispensing systems, blowers and power systems. Equipment manufactured by the group is used by the energy industry to find, extract, process and deliver petroleum and its related products. Demand for these products is directly affected by global economic activities which influence demand for transportation fuels, petrochemicals, plastics, fertilizers, chemicals, and by-products of oil and gas. Current conditions for sales of the group's products are highly competitive. Sales and earnings can be affected by change in competitive prices and overall general economic conditions. Sales and earnings are also affected by fluctuations in the level of activity and capital spending by independent, integrated, national oil companies; gas distribution companies; pipeline companies; and power generation and processing plants. The group strives to be the low-cost provider in this competitive environment.

All of these activities are affected by the stability of oil and gas prices that ultimately produce cash flow for our customers. The downturn in oil and gas prices in 1998 and early 1999 had a negative effect on customer spending that, in turn, severely impacted the group. Customer mergers and consolidations further inhibited the industry as projects were cancelled or postponed.

Some of these issues factored into our decision to sell our interests in Dresser-Rand and Ingersoll-Dresser Pump - joint ventures between Ingersoll-Rand and Dresser Industries. The joint ventures manufacture gas and steam turbine generators; centrifugal, reciprocating and axial compressors; electric motors; generators; and liquid centrifugal, reciprocating, rotary and turbine pumps. These joint ventures represented nearly half of the group's revenues and operating profit in 1999.

Because of the impact of economic and political conditions, and uncertainty in many parts of the world, during 1999 the group took additional steps to reduce manufacturing and overhead costs in order to improve operating performance and remain a low cost provider. The group consolidated a number of manufacturing, distribution and support facilities and rationalized certain product lines and channels to our customers. Furthermore, the group is working to leverage off the products and services offered by the other Halliburton companies and to create greater awareness of its products and services by other Halliburton customers.

We believe strong demand still exists for Dresser Equipment Group's products and services, although its business environment is highly competitive. An increase in demand in 2000 will depend on many of the same industry factors affecting our other business segments. Longer term, we believe the demand for Dresser Equipment Group products and services will increase because of an expanding global industrial base and rising demand for natural gas.

#### Halliburton Company

While the results of operations have been negatively impacted by the lower activity levels in the oil and gas industry, we believe the long-term fundamentals of the oil and gas industry remain sound. Steadily rising population and greater industrialization efforts should continue to propel

worldwide economic expansion, especially in developing nations. These factors should cause increasing demand for oil and gas to produce refined products, petrochemicals, fertilizers and power.

RESULTS OF OPERATIONS IN 1999 COMPARED TO 1998 AND 1997  
REVENUES

Millions of dollars	1999	1998	1997
Energy Services Group	\$ 6,999	\$ 9,009	\$ 8,505
Engineering and Construction Group	5,314	5,495	4,993
Dresser Equipment Group	2,585	2,849	2,774
Total revenues	\$ 14,898	\$ 17,353	\$ 16,272

Revenues for 1999 were \$14,898 million, a decrease of 14% from 1998 revenues of \$17,353 million and a decrease of 8% from 1997 revenues of \$16,272 million. Approximately 68% of our consolidated revenues were derived from international activities in 1999, compared with 65% in 1998 and 60% in 1997. All groups had lower revenues in 1999 compared to 1998 as a result of lower activity in the oil and gas industry due to oil price uncertainty and customer consolidation.

Energy Services Group revenues were \$6,999 million for 1999, a decrease of 22% from 1998 revenues of \$9,009 million and a decrease of 18% from 1997 revenues of \$8,505 million. Approximately 71% of the Energy Services Group's revenues were derived from international activities in 1999, compared with 67% in 1998 and 1997. Revenues for the group were negatively impacted in 1998 and 1999 by declines in the worldwide average rotary rig count. The yearly average worldwide rotary rig count declined 21% in 1999 compared to 1998 and 31% compared to 1997. Comparative declines were most significant in the second half of 1998 and the first half of 1999 as our customers reacted to reduced prices for their products. Declines in the United States average rotary rig count reached record lows in the second quarter of 1999. North American average rig counts began to recover during the second half of 1999, while international rig counts have lagged the recovery in North America. Our revenues in all geographic areas except Asia Pacific declined in 1999 compared to 1998, particularly Europe/Africa and the Middle East which each declined about 30%, and North America which declined about 22%. In the third quarter of 1999 activity levels began to improve in North America, although other areas have been slower to recover. The revenue declines in 1998 compared to 1997 were more pronounced in North America, including the Gulf of Mexico shelf, which declined about 6%, and Venezuela which declined about 25%. Revenues for pressure pumping activities were about 24% lower in 1999 compared to 1998 and about 28% lower than 1997. Revenues from logging, drilling systems, drilling fluids and completion product service lines all declined between 22% to 30% during 1999. Revenues from upstream oil and gas engineering and construction services declined 18% in 1999 compared to 1998 and were level with 1997. The decrease in 1999 reflects the oil and gas industry downturn caused by uncertainty in oil prices or decisions by customers to delay projects while reevaluating their needs following merger and consolidation activity. Reduced activity levels in the United Kingdom sector of the North Sea were partially offset by increases in Asia Pacific. Revenues from upstream oil and gas engineering and construction services continue to shift out of the North Sea and into Latin America, Africa and Asia Pacific. In 1998 revenues from upstream oil and gas engineering services benefited from activities in the subsea product lines and from large engineering projects. Revenues from integrated exploration and production information systems decreased nearly 11% in 1999 compared to 1998 and about 4% compared to 1997. In 1999 many customers for our information system product lines put off software purchases due to customers' consolidations, lower activity levels and internal focus on Year 2000 issues. Revenues for integrated exploration and production information systems reached record high levels in 1998.

Engineering and Construction Group revenues were \$5,314 million for 1999, a decrease of 3% from 1998 revenues of \$5,495 million and an increase of 6% over 1997 revenues of \$4,993 million. In 1999 the group increased logistics support services to military peacekeeping efforts in the Balkans and increased activities at the Devonport Dockyard in the United Kingdom. These increases partially offset lower revenues from engineering and construction projects, particularly major projects in Europe and Africa which were winding down. New awards anticipated in the first half of 1999 were delayed by customers until the second half of the year due to uncertainty in long-term oil prices and merger activities. The awards received during the second half of 1999 will primarily benefit the second half of 2000 as procurement and construction phases begin. Revenues for the group in 1998 reflect higher liquefied natural gas activities

in Asia and Africa, an enhanced oil recovery project in Africa, and a major ethylene project in Singapore. In 1997 revenues for the group included the environmental services business, which was sold in December 1997, and revenues in Asia Pacific from Kinhill Holdings Limited, which was acquired in the third quarter of 1997. See Note 2.

Dresser Equipment Group revenues were \$2,585 million in 1999, a decrease of 9% from 1998 revenues of \$2,849 million, and a decrease of 7% from 1997 revenues of \$2,774 million. Revenues declined in all product lines during 1999 reflecting reduced demand. The compression and pumping product line had approximately 6% lower revenues in 1999 compared to 1998 due to lower complete unit sales and revenues were about even compared to 1997 revenues. During 1999 the lower volume on complete unit sales was partially offset by increased product service volume. As discussed in Note 2 and Note 18, we have sold our interests in two joint ventures that comprised the compression and pumping product service line. This product line contributed revenues of \$1.2 billion to \$1.3 billion each year in 1999, 1998 and 1997 to the Dresser Equipment Group. Excluding the compression and pumping product line, 1999 revenues were down between 10% and 11% compared to 1998 and 1997, respectively. The measurement product line's revenues were about 7% lower in 1999 than the prior year and about 10% lower than 1997 due to lower spending levels and delayed maintenance spending by oil companies and other customers. Revenues in 1999 from flow control products were down about 10% compared to 1998 and about 7% lower than 1997 due to lower activity levels in both the upstream and downstream oil and gas industry. Power systems' revenues were 13% lower in 1999 than in 1998 and were 16% lower than in 1997. The decrease in power systems' revenues in 1999 was due to reductions in original equipment sales related to lower gas production, higher gas storage levels and decreased equipment utilization.

#### OPERATING INCOME

Millions of dollars	1999	1998	1997
Energy Services Group	\$ 222	\$ 971	\$ 1,019
Engineering and Construction Group	203	237	219
Dresser Equipment Group	249	248	248
General corporate	(71)	(79)	(71)
Special charges and credits:			
Asset related	-	(509)	(32)
Personnel reductions	30	(235)	(6)
Facility consolidations	16	(126)	(11)
Merger transaction costs	1	(64)	(9)
Other costs and credits	-	(46)	42
Operating income	\$ 650	\$ 397	\$ 1,399

Operating income was \$650 million for 1999 compared to \$397 million for 1998 and \$1,399 million for 1997. Excluding special credits of \$47 million in 1999 and net special charges of \$980 million and \$16 million during 1998 and 1997, respectively, operating income for 1999 decreased by 56% from 1998 and 57% from 1997. See Note 11 to our annual financial statements for information about special charges and credits.

Energy Services Group operating income in 1999 was \$222 million, a decrease of 77% from 1998 operating income of \$971 million and a decrease of 78% from 1997 operating income of \$1,019 million. Operating margins were 3.2% in 1999 compared with 10.8% in 1998 and 12.0% in 1997. Approximately 54% of the Energy Services Group's operating income was derived from international activities for 1999 and 1998 compared with 59% in 1997. Lower rig counts resulted in excess capacity in the oilfield services sector which in turn placed severe pressure on pricing, especially in the United States. As a result of pricing pressures, average discounts in the United States for energy service product service lines increased five percentage points in the first half of 1999 compared to the first half of 1998. For the year of 1999 average discounts in the United States were about four percentage points over 1998. During the third quarter of 1999, increased activity in some areas of the United States allowed prices to stabilize and in some instances to increase slightly for the production enhancement, completion products and drilling fluids product service lines. Operating income for pressure pumping in 1999 was about 70% lower



compared to 1998 and 1997. Other energy service product service lines experienced similar reductions in operating income. In spite of pricing pressures and increased discounting in the United States, all product service lines, except logging and drilling systems, were able to maintain positive operating income in 1999.

Operating income in 1999 for upstream oil and gas engineering and construction activities declined about 70% compared to 1998 and 1997. Due to lower levels of business activity, particularly in the United Kingdom sector of the North Sea, operating income in 1999 was negatively impacted by lower utilization of engineering staff and under-utilization of vessels and manufacturing facilities, which carry large fixed costs. Given the number and technical complexity of engineering and construction projects we perform, some project losses are normal occurrences. However, the environment for negotiations with customers on claims and change orders has become more difficult in the past few years. This environment combined with performance issues on a few large, technically complex jobs contributed to unusually high job losses on major projects of \$77 million in 1999 and \$99 million in 1998.

Operating income from integrated exploration and production information systems in 1999 was lower than 1998 and 1997. The reduction of operating income in 1999 was due to lower software sales volumes and the impact of recent changes in accounting for software license agreements combined with changes in the product mix from perpetual license sales to annual access licenses.

Engineering and Construction Group operating income for 1999 of \$203 million decreased about 15% from 1998 and about 7% from 1997. Operating margins were 3.8% in 1999 compared with 4.3% for 1998 and 4.4% for 1997. Operating income in 1998 includes a favorable settlement of a claim on a Middle Eastern construction project. Excluding this settlement, operating margins for 1998 were 4.0%. Operating income in 1999 benefited from higher activity levels supporting United States military peacekeeping efforts in the Balkans, offset by reduced engineering and construction project profits due to the timing of project awards and revenue recognition. New project awards in the latter half of 1999 will primarily benefit operating income in the latter part of 2000. Operating income in 1998 benefited from several large projects, offset by losses in the fourth quarter on selected projects which were impacted by the economic downturn in Asia. Both 1999 and 1998 were negatively impacted by losses in the United States highway and paving businesses which we are exiting.

Dresser Equipment Group operating income in 1999 was \$249 million or almost unchanged compared to operating income of \$248 million in 1998 and 1997. Operating margins for flow control increased in 1999 over 1998 and 1997 while operating margins for measurement and power systems decreased in the same period. Although revenues for the group declined in 1999, cost control initiatives resulted in reduced cycle times and capacity costs which in turn maintained operating income at a consistent level with prior years. The compression and pumping product line will be discontinued in 2000. See Note 2 and Note 18. Operating income from compression and pumping was about \$115 million in 1999 compared to \$121 million in 1998 and \$92 million in 1997. Excluding compression and pumping, operating income for the group in 1999 increased about 5% over 1998 due in part to restructuring and cost control initiatives begun in late 1998 and during 1999. In addition, operating income was negatively impacted in 1998 by \$17 million of fourth quarter merger-related expenses. Compared to 1997, operating income in 1999 for the group, excluding compression and pumping, declined about 14% due to lower activity levels across all product lines.

Special credits in 1999 are the result of a change in estimate on some components of the 1998 special charges. We continuously monitor the actual costs incurred and reexamine our estimates of future costs. In the second quarter of 1999, we concluded that total costs, particularly for severance and facility exit costs, were lower than previously estimated. Therefore, we reversed \$47 million of the \$980 million special charge that was originally recorded. See Note 11 and the restructuring activities discussion beginning on page 22 for additional information on special charges and credits.

General corporate expenses for 1999 were \$71 million. In 1998 general corporate expenses of \$79 million included expenses for operating Dresser's corporate offices as well as our corporate offices. As a percent of consolidated revenues, general corporate expenses were 0.5% in 1999 and 1998 and 0.4% in 1997.

#### NONOPERATING ITEMS

Interest expense was \$144 million for 1999 compared to \$137 million in 1998 and \$111 million in 1997. The increase in 1999 over 1998 and 1997 is due to the increased level of total borrowings outstanding during the year. Our net short-term borrowings of \$433 million in 1999 carry a lower interest rate than

our long-term debt. We used the proceeds from these borrowings for working capital, capital expenditures, acquisitions and to repay \$61 million of our long-term debt that matured in 1999.

Interest income increased to \$76 million in 1999 compared to \$28 million in 1998 and \$22 million in 1997. The increase in interest income in 1999 is primarily from the settlement of income tax issues in the United States and United Kingdom. Also in 1999, we earned imputed interest income on the note receivable from the sale of our interest in M-I L.L.C.

Foreign currency gains (losses) netted to a loss of \$8 million in 1999 compared to losses of \$12 million in 1998 and \$1 million in 1997. Most of the losses in 1999 were incurred in the second half of the year from currency exposures in Russian and Latin American currencies. The losses in 1998 occurred mainly in Asia Pacific currencies.

Other nonoperating, net in 1999 includes a \$26 million charge in the second quarter relating to an impairment of Kellogg Brown & Root's net investment in Bufete Industriale, S.A. de C.V., a large specialty engineering, procurement and construction company in Mexico. This investment is accounted for using the cost method and reported on the "Equity in and advances to related companies" line of our consolidated balance sheets. Bufete's financial condition deteriorated during 1999. On July 13, 1999, Bufete announced it would default on \$100 million in Eurobonds due July 15, 1999. We believe our investment was impaired and consequently wrote off the entire amount.

Provision for income taxes was \$214 million in 1999 for an effective tax rate of 38.6%. Excluding the reversal of special charges and applicable tax provision in 1999, the effective tax rate was 39.3%. The provision for income taxes of \$245 million in 1998 includes a benefit of \$234 million for special charge items that are tax deductible. Nondeductible special charge items of \$109 million include merger transaction costs and nondeductible goodwill which was determined to be impaired. Excluding the special charge and applicable tax benefits in 1998, the effective tax rate was 38.0%. The effective tax rate in 1997, excluding special charges and related tax benefits, was 37.2%.

Minority interest in net income of consolidated subsidiaries was \$43 million in 1999 compared to \$49 million in 1998 and 1997. The Dresser-Rand joint venture is the largest component of minority interest expense. Minority interest in net income of the Dresser-Rand joint venture was \$26 million in 1999 compared to \$27 million in 1998 and \$19 million in 1997. This joint venture was sold in the first quarter of 2000. See Note 18.

Extraordinary gain, net resulted from the sale of our 49% interest in Ingersoll-Dresser Pump. We recorded an extraordinary gain of \$253 million before tax, or \$159 million after-tax, for a net gain of \$0.36 per diluted share. We expect to record an extraordinary gain of approximately \$215 million after-tax or \$0.48 per diluted share in the first quarter of 2000 from the sale of our 51% interest in Dresser-Rand. See Note 2 and Note 18 for additional information on the sales of these joint ventures.

Cumulative effect of change in accounting method of \$19 million after-tax, or 4 cents per diluted share, reflects our adoption of Statement of Position 98-5, "Reporting on the Costs of Start-Up Activities." Estimated annual expense for 1999 under Statement of Position 98-5 after recording the cumulative effect of the change is not expected to be materially different from amounts expensed under the prior accounting treatment. See Note 12 to our annual financial statements for additional information.

Net income in 1999 was \$438 million or \$0.99 per diluted share. In 1998, the net loss of \$15 million resulted in \$0.03 diluted loss per share while 1997 net income of \$772 million yielded \$1.77 diluted income per share.

#### LIQUIDITY AND CAPITAL RESOURCES

We ended 1999 with cash and equivalents of \$466 million compared with \$203 million in 1998 and \$384 million in 1997. Beginning in 1998, we changed Dresser's fiscal year-end of October 31 to our calendar year-end. Dresser's cash flows in 1998 are measured from December 31, 1997, rather than from the October 31, 1997 balances included in our 1997 year-end balance sheets.

Cash flows from operating activities were \$233 million for 1999 compared to \$454 million for 1998 and \$833 million for 1997. Working capital items, which include receivables, inventories, accounts payable and other working capital, net, used \$351 million of cash in 1999 compared to \$534 million in 1998 and \$535 million in 1997. Working capital requirements were lower in 1999 than in the prior two years due to lower levels of business activity.

outflows for special charges for personnel reductions, facility closures and integration costs which required approximately \$217 million during the year. In 1998, we used cash of \$112 million for items associated with the 1998 special charges.

Cash flows used in investing activities were \$159 million for 1999, \$846 million for 1998 and \$873 million for 1997. Capital expenditures of \$593 million in 1999 were about 35% lower than in 1998 and about 33% lower than in 1997. The decrease in capital spending primarily reflects the operating environment that existed throughout most of 1999. Although reduced, we believe that our level of capital spending is appropriate and will position us to meet opportunities as activity levels improve. Capital spending was mostly for equipment and infrastructure for the Energy Services Group. We also continued our planned investments in our enterprise-wide information system. Cash flows from investing activities in 1999 includes \$254 million of the \$265 million receivable from the sale of our 36% interest in M-I L.L.C. that was collected in the second quarter. Imputed interest on this receivable of \$11 million is included in operating cash flows. In 1998, net cash used for investing activities includes various acquisitions of businesses of approximately \$40 million. Cash used in investing activities in 1997 includes the acquisitions of OGC of approximately \$118 million, and Kinhill of approximately \$34 million, and an interest in PES (International) Limited of approximately \$34 million. These uses were offset by the sale of our environmental business for about \$32 million.

Cash flows from financing activities provided \$184 million in 1999, \$254 million in 1998 and used \$21 million in 1997. We repaid \$61 million on our long-term debt and borrowed \$433 million, net of repayments, in short-term funds consisting of commercial paper and bank loans in 1999. Proceeds from exercises of stock options provided cash flows of \$49 million in 1999. We issued \$150 million of long-term debt under our medium-term note program in 1998. Also in 1998, we had net borrowings of short-term debt of \$370 million and proceeds from exercise of stock options of \$49 million. Dividends to shareholders used \$221 million of cash in 1999 compared to \$254 million in 1998. During 1997, cash of \$300 million was provided by proceeds from debt issued under our medium-term note program, \$3 million from other long-term borrowings and \$71 million of proceeds from the exercise of stock options. Offsetting these inflows were payments on long-term debt of \$18 million, net repayments on short-term borrowings of \$86 million, payments to reacquire common stock of \$44 million, and dividend payments of \$250 million. Our combined short-term notes payable and long-term debt was 35%, 32% and 24% of total capitalization at the end of 1999, 1998 and 1997, respectively. In the first quarter of 2000, we reduced our short-term debt with proceeds from the sales of Ingersoll-Dresser Pump and Dresser-Rand joint ventures.

We have the ability to borrow additional short-term and long-term funds if necessary. See Note 7 to our annual financial statements regarding our short-term lines of credit, notes payable and long-term debt.

#### FINANCIAL INSTRUMENT MARKET RISK

We are exposed to market risk from changes in foreign currency exchange rates, interest rates and commodity prices. To mitigate market risk, we selectively hedged our foreign currency exposure through the use of currency derivative instruments. The objective of our hedging is to protect our cash flows related to sales or purchases of goods or services from fluctuations in currency rates. The use of derivative instruments includes the following types of market risk:

- o volatility of the currency rates;
- o time horizon of the derivative instruments;
- o market cycles; and
- o the type of derivative instruments used.

We do not use derivative instruments for trading purposes. See Note 1 to our annual financial statements for additional information on our accounting policies on derivative instruments. See Note 16 to our annual financial statements for additional disclosures related to derivative instruments.

Foreign exchange risk. We operate in over 120 countries. However, we hedge only foreign currencies that are highly liquid and select derivative instruments or a combination of instruments whose fluctuation in value is offset by the fluctuation in value of the underlying exposure. These hedges generally have expiration dates that do not exceed two years. We manage our foreign exchange hedging activities through a control system that includes monitoring of cash balances in traded currencies and uses analytical techniques including value-at-risk estimations, and other procedures.

loss related to derivative instruments used to hedge the market risk of our foreign exchange exposure. The model utilizes historical price and volatility patterns to estimate the change in value of the derivative instruments. Changes in value could occur from adverse movements in foreign exchange rates for a specified time period at a specified confidence interval. The model is a calculation based on the diversified variance-covariance statistical modeling technique and includes all foreign exchange derivative instruments outstanding at December 31, 1999. The resulting value-at-risk of \$2 million estimates, with a 95% confidence interval, the potential loss we could incur in a one-day period from foreign exchange derivative instruments due to adverse foreign exchange rate changes.

Interest rate risk. We have exposure to interest rate risk from our short-term commercial paper debt and our long-term debt in British pound sterling that was incurred to acquire the Royal Dockyard in Plymouth, England. The long-term debt interest rate risk is partially offset by a compensating balance of approximately one-half of the outstanding debt amount which earns interest at the same rate. Our use of the compensating balance for the Dockyard Loans is restricted, and the balance is included in other assets on our consolidated balance sheets. See Note 7 to our annual financial statements for additional discussion of the Dockyard Loans.

Interest rate exposures. The following table represents principal amounts at December 31, 1999, and related weighted average interest rates by year of maturity for our restricted cash and long-term debt obligations.

Millions of dollars	Expected maturity date						Total	Fair Value
	2000	2001	2002	2003	2004	Thereafter		
<b>Assets:</b>								
Restricted cash - British pound sterling	\$ 3	\$ 4	\$ 3	-	-	-	\$ 10	\$ 10
Average variable rate	7.46%	7.53%	7.51%	-	-	-	7.49%	
<b>Long-term debt:</b>								
U.S. dollar	\$ 300	-	\$ 75	\$ 139	-	\$ 825	\$ 1,339	\$ 1,327
Average fixed rate	6.25%	-	6.30%	8.0%	-	7.58%	7.58%	
British pound sterling (Dockyard Loans)	\$ 7	\$ 8	\$ 5	-	-	-	\$ 20	\$ 20
Average variable rate	7.46%	7.53%	7.51%	-	-	-	7.49%	

Weighted average variable rates are based on implied forward rates in the yield curve at December 31, 1999. These implied forward rates should not be viewed as predictions of actual future interest rates. Restricted cash and the Dockyard Loans earn interest at LIBOR for British pound sterling plus 0.75%. Instruments that are denominated in currencies other than the United States dollar reporting currency are subject to foreign exchange rate risk as well as interest rate risk.

#### RESTRUCTURING ACTIVITIES

During the third and fourth quarters of 1998, we incurred special charges totaling \$980 million related to the Dresser merger and industry downturn. During the second quarter of 1999, we reversed \$47 million of our 1998 special charges based on our reassessment of total costs to be incurred to complete the actions covered in the charges.

The 1998 special charges were incurred for the cost of actions required to more efficiently meet the needs of our customers, to eliminate duplicate capabilities and excess capacity and to position us for the future. These actions were also taken to integrate our operations into three business segments, supported by a shared services organization across the entire company.

All business segments, shared services and corporate offices have been impacted since the Dresser merger by the restructuring activities, including:

- o integration of two corporate offices;
- o integration of operational and shared services officers and management teams;
- o personnel reductions necessary to match the new business structure and industry environment;

- o integration of businesses and product service lines, including:
  - Halliburton Energy Services' drilling operations into Sperry-Sun Drilling Systems;
  - Dresser Oil Tools into Halliburton Energy Services completion products;
  - SubSea, Rockwater and Wellstream within Brown & Root

- Energy Services; and
- M.W. Kellogg and Brown & Root Engineering and Construction into Kellogg Brown & Root.
- o integration of facilities across business units and the entire company;
- o impairments or write-offs of duplicate intangible assets and software;
- o impairments or write-offs of excess or duplicate machinery, equipment, and inventory; and
- o integration of shared service support functions.

At the time of the merger, our senior management was selected from the senior officers of Dresser and Halliburton. Operational and shared service managers were then similarly selected. We believe the management and employees have remained focused on the needs of our customers during this transitional period, although transitional demands have required considerable amounts of time, energy and resources.

Most restructuring activities accrued for in the 1998 special charges were completed and expended by the end of 1999. The amounts that remain to be expended relate to severance payments not yet disbursed, sales of facilities to be disposed of, and any other actions which may require negotiations with outside parties extending past the end of the year. Cumulative through December 31, 1999, we used \$328 million in cash for items associated with the 1998 special charges. The unutilized special charge reserve balance at December 31, 1999 is expected to result in future cash outlays of \$69 million during 2000.

The 1998 charges included \$509 million of asset related write-offs, write-downs and charges; \$235 million of personnel related charges; \$126 million of facility consolidation charges; \$64 million of merger transaction costs; and \$46 million of other related charges. During the second quarter of 1999, we concluded that the total estimated costs of items included in the special charges, particularly severance and facility exit costs, were lower than previously estimated. Therefore, we reversed \$47 million of the 1998 special charges.

The \$509 million of asset related charges related to impairments created by both the merger with Dresser and market conditions. We reviewed assets by product service line to determine if impairments existed due to these major events as required by Statements of Financial Accounting Standards No. 121.

The overall market assumptions on which the impairment computations were made assumed that 1999 calendar year drilling activity as measured by worldwide rig count would be 1,900 rigs, an increase from the 1,700 level in the third quarter of 1998. Rig count for calendar year 2000 and beyond was assumed to increase about 3% per year based upon estimated long-term growth in worldwide demand for oil and gas. These assumptions represented our best estimates and were based on market data available at the time of the merger.

Approximately \$326 million of the asset related charges related to two product service lines, drilling and logging.

Our pre-merger drilling business consisted of logging-while-drilling, measurement-while-drilling and directional drilling services. The majority of our pre-merger logging-while-drilling business and a portion of the pre-merger measurement-while-drilling business were required to be sold under a United States Department of Justice consent decree. We have integrated the remaining drilling business with the Sperry-Sun operations of Dresser. Our strategy focuses generally on operating under the Sperry-Sun name and using Sperry-Sun's superior technology, tools and industry reputation. Our remaining pre-merger drilling assets and technology are being de-emphasized as they wear out or become obsolete. These tools will not be replaced, resulting in significant decreases in future cash flows and an impairment of the excess of cost over net assets and related long-lived assets.

Significant forecast assumptions included a revenue decline in the remaining pre-merger drilling business due to the measurement-while-drilling sale in the first year. Related revenue and operating income over the following ten years were projected to decline due to reduced business opportunities resulting from our shift in focus toward Sperry-Sun's tools and technologies. In addition to the \$125 million impairment of excess of cost over net assets acquired, related long-lived asset impairments consisted of \$61 million of property and equipment and \$14 million of related spare parts, the value of which was estimated using the "held for use" model during the forecast period. In addition, an impairment of \$3 million was recorded related to property and equipment and \$18 million of spare parts sold in the measurement-while-drilling sale using the "held for sale" model.

formation evaluation strategy. This strategy takes advantage of Sperry-Sun's logging-while-drilling competitive position and reputation for reliability combined with our Magnetic Resonance Imaging Logging technology acquired with the NUMAR acquisition in 1997. Prior to the merger, we were focused on growing the traditional logging business while working toward development of new systems to maximize the Magnetic Resonance Imaging Logging (MRIL(R)) technology. The merger allows us to implement the new strategy and place the traditional logging business in a sustaining mode. This change in focus and strategy will result in a shift of operating cash flows away from our traditional logging business, creating an impairment of the excess of cost over net assets and related long-lived assets related to our logging business.

Significant forecast assumptions included revenues decreasing slowly over the ten-year period, reflecting the decline in the traditional logging business. Operating income initially was forecasted to increase due to cost cutting activity, and then to decline as revenue decreased due to the significant fixed costs in this product service line. In addition to the \$51 million impairment of the excess of cost over net assets acquired, related long-lived asset impairments consisted of \$22 million of property and equipment and \$32 million of spare parts which management estimated using the "held for use" model during the forecast period.

Other significant Energy Services Group product service lines included in asset related charges were Mono Pump of \$43 million and Ackerman, Vasquez & Associates (AVA) of \$37 million.

Our 1998 special charges included planned headcount reductions of over 10,000. Excluding personnel added to a significant project during 1999, net headcount reductions of 13,000 were achieved during 1999, including reductions related to the 1998 special charge.

We have in process a program to exit approximately 500 properties, including service, administrative and manufacturing facilities. We accrued expenses to exit approximately 400 of these properties in the 1998 special charges. Most of these properties are within the Energy Services Group. Through December 31, 1999 we have vacated 452 of the approximate 500 total facilities. We have sold or returned to the owner 343 of the vacated properties.

We feel the benefits of the Dresser merger and other restructuring activities are evidenced by our ability to profitably operate in spite of depressed oil and gas industry conditions that have existed since the second half of 1998. As a result of the initiatives discussed above, we feel we will ultimately reduce our costs by an estimated \$500 million on an annual basis. We are accomplishing these reductions primarily through reduced personnel and facility requirements, enhanced technologies and the efficiencies of common shared services, for example, procurement, treasury, legal, tax, and accounting.

See Note 11 to our annual financial statements for information on accrued special charges incurred in 1998.

#### ENVIRONMENTAL MATTERS

We are subject to numerous environmental legal and regulatory requirements related to our operations worldwide. As a result of those obligations, we are involved in specific environmental litigation and claims, the clean-up of properties we own or have operated, and efforts to meet or correct compliance-related matters. Except as noted in Note 9 to the annual financial statements related to one site, none of these expenditures is expected by our management to have a material adverse effect on our results of operations.

#### YEAR 2000 ISSUE

The Year 2000 (Y2K) issue is the risk that systems, products and equipment utilizing date-sensitive software or computer chips with two-digit date fields will fail to properly recognize the Year 2000. Such failures by our software and hardware or that of government entities, service providers, suppliers and customers could result in interruptions of our business which could have a material adverse impact on the results of our operations.

We implemented an enterprise-wide Y2K program designed to identify, assess and address significant Y2K issues.

As of December 31, 1999, we assess our Y2K issue tasks as being substantially complete. We spent 7% of our 1999 information technology budget on our Y2K program. All expenditures were funded from operations and expensed in the year incurred. As of December 31, 1999, the cumulative amount spent on our Y2K program of \$44 million was as follows:

Millions of dollars

Software and information systems	\$	31
Non-software/ IT items		8
Non IT systems		5
Total	\$	44

That amount does not include costs associated with:

- o initiatives that are independent of our Y2K program, including:
  - our global implementation of an enterprise-wide business information system which is replacing many of our key finance, administrative and marketing software systems; and
  - costs associated with our replacement and standardization of desktop computing equipment and information technology infrastructure.

Based on our experience through the filing date of this report, we do not believe our Y2K liability to third parties to be material to our business, results of operations or financial condition. We have more than 20,000 suppliers worldwide. We have not suffered any significant supplier problems related to Y2K and do not expect any material impact on our business, results of operations or financial condition. We have more than 7,000 customers in over 120 countries. We have not identified any customer that has suffered a significant Y2K problem and do not expect any material impact on our business, results of operations or financial condition. We conducted global business continuity planning for our operations. We believed our worst case scenario for Y2K issues was increased risk of infrastructure failures in less developed areas of Africa, Asia and Latin America. We have not identified any significant Y2K business continuity problems or infrastructure failures and do not expect any material impact on our business, results of operations or financial condition. However, it is possible that the full impact of the Y2K issue has not been fully recognized. For example, it is possible that Y2K or similar issues such as leap year-related problems may occur with billing, payroll, or financial closings at month, quarterly, or year-end. We believe that these problems are likely to be minor and correctable. In addition, our business could still be negatively affected if our customers or suppliers are adversely affected by the Y2K or similar issues.

Forward-looking statements relating to the Year 2000. Our discussion related to the Y2K issue includes a number of forward-looking statements that are based on our best assumptions and estimates as of the filing date of this report. Assumptions and estimates, which are not necessarily all of the assumptions and estimates, include our statements concerning:

- o assessments as to which systems are significant;
- o identification of potential failures related to Y2K issues;
- o assessments of the risk of our relationships with third parties; and
- o implementation of our business continuity plans.

Year 2000 risk factors. The work that we have done under our Y2K program is focused on risk identification and mitigation, most likely worst case analyses, and business continuity plans involving significant systems and relationships with third parties. There are, however, an almost infinite number of additional risks which are simply not assessable and for which contingency plans cannot be established. There are risks of failure, for Y2K reasons, of one or more systems or third party relationships which we do not judge to be individually significant. These failures could cause a cascade of other failures, which could have a material impact on our results of operations. Actual results of our Y2K effort could differ materially from the estimates expressed in our forward-looking statements, due to a number of factors. Factors, which are not necessarily all of the factors that could cause different results, include:

- o our failure to accurately judge which of our systems and relationships are significant;
- o our ability to locate and correct or replace computer code and systems embedded in equipment that controls or monitors our operating assets;
- o our inability or failure to identify significant Y2K issues not now contemplated or understood; and
- o the failure, including infrastructure failures, of third parties to achieve Y2K readiness.

## ACCOUNTING PRONOUNCEMENTS

In June 1998, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 133, "Accounting for Derivative Instruments and for Hedging Activities." This standard requires entities to recognize all derivatives on the statement of financial position as assets or liabilities and to measure the instruments at fair value. Accounting for gains and losses from changes in those fair values are specified in the standard depending on the intended use of the derivative and other criteria. Statement of Financial Accounting Standards No. 133 is effective for us beginning January 1, 2001. We are currently evaluating Statement of Financial Accounting Standards No. 133 to identify implementation and compliance methods and we have not yet determined the effect, if any, on our results of operations or financial position.

## REPORT OF INDEPENDENT PUBLIC ACCOUNTANTS

To the Shareholders and Board of Directors  
Halliburton Company:

We have audited the accompanying balance sheets of Halliburton Company (a Delaware corporation) and subsidiary companies as of December 31, 1999 and 1998, and the related consolidated statements of income, cash flows, and shareholders' equity for each of the three years in the period ended December 31, 1999. We did not audit the related consolidated statements of income, cash flows and shareholders' equity of Dresser Industries, Inc., a company acquired during 1998 in a transaction accounted for as a pooling of interests, as of December 31, 1997, as discussed in Note 2. Such statements are included in the consolidated financial statements of Halliburton Company and reflect total revenue of 46% for the year ended December 31, 1997, of the related consolidated total. These statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to amounts included for Dresser Industries, Inc. is based solely upon the report of the other auditors. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, based upon our audits and the report of other auditors, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Halliburton Company and subsidiary companies as of December 31, 1999 and 1998, and the results of its operations and its cash flows for each of the three years ended December 31, 1999, in conformity with generally accepted accounting principles in the United States.

/s/ ARTHUR ANDERSEN LLP

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ARTHUR ANDERSEN LLP

Dallas, Texas,

January 27, 2000 (Except with respect to the matters discussed in Note 18,  
as to which the date is February 16, 2000.)

## RESPONSIBILITY FOR FINANCIAL REPORTING

We are responsible for the preparation and integrity of our published financial statements. The financial statements have been prepared in accordance



with accounting principles generally accepted in the United States and, accordingly, include amounts based on judgments and estimates made by our management. We also prepared the other information included in the annual report and are responsible for its accuracy and consistency with the financial statements.

The financial statements have been audited by the independent accounting firm, Arthur Andersen LLP. Arthur Andersen was given unrestricted access to all financial records and related data, including minutes of all meetings of stockholders, the Board of Directors and committees of the Board.

We maintain a system of internal control over financial reporting, which is intended to provide reasonable assurance to our management and Board of Directors regarding the reliability of our financial statements. The system includes:

- o a documented organizational structure and division of responsibility;
- o established policies and procedures, including a code of conduct to foster a strong ethical climate which is communicated throughout the company; and
- o the careful selection, training and development of our people.

Internal auditors monitor the operation of the internal control system and report findings and recommendations to management and the Board of Directors. Corrective actions are taken to address control deficiencies and other opportunities for improving the system as they are identified. The Board, operating through its Audit Committee, which is composed entirely of Directors who are not current or former officers or employees of the company, provides oversight to the financial reporting process.

There are inherent limitations in the effectiveness of any system of internal control, including the possibility of human error and the circumvention or overriding of controls. Accordingly, even an effective internal control system can provide only reasonable assurance with respect to the reliability of our financial statements. Also, the effectiveness of an internal control system may change over time.

We have assessed our internal control system in relation to criteria for effective internal control over financial reporting described in "Internal Control-Integrated Framework" issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based upon that assessment, we believe that, as of December 31, 1999, our system of internal control over financial reporting met those criteria.

Halliburton Company

by

/s/ RICHARD B. CHENEY  
-----  
Richard B. Cheney  
Chairman of the Board and  
Chief Executive Officer

/s/ GARY V. MORRIS  
-----  
Gary V. Morris  
Executive Vice President and  
Chief Financial Officer

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Halliburton Company  
Consolidated Statements of Income  
(Millions of dollars and shares except per share data)

	Years ended December 31		
	1999	1998	1997
-----			
Revenues:			
Services	\$ 10,826	\$ 12,089	\$ 11,256
Sales	3,939	5,070	4,857
Equity in earnings of unconsolidated affiliates	133	194	159
-----			
Total revenues	\$ 14,898	\$ 17,353	\$ 16,272
-----			
Operating costs and expenses:			
Cost of services	\$ 10,367	\$ 11,127	\$ 10,164
Cost of sales	3,414	4,342	4,038
General and administrative	514	600	665

Special charges (credits)	(47)	887	6
Total operating costs and expenses	14,248	16,956	14,873
Operating income	650	397	1,399
Interest expense	(144)	(137)	(111)
Interest income	76	28	22
Foreign currency losses, net	(8)	(12)	(1)
Other nonoperating income (loss), net	(19)	3	4
Income before income taxes, minority interest, extraordinary item, and change in accounting method	555	279	1,313
Provision for income taxes	(214)	(245)	(492)
Minority interest in net income of consolidated subsidiaries	(43)	(49)	(49)
Income (loss) before extraordinary item and change in accounting method	298	(15)	772
Extraordinary gain, net of \$94 tax provision	159	-	-
Cumulative effect of change in accounting method, net of \$11 tax benefit	(19)	-	-
Net income (loss)	\$ 438	\$ (15)	\$ 772
Basic income (loss) per common share:			
Before extraordinary item and change in accounting method	\$ 0.68	\$ (0.03)	\$ 1.79
Extraordinary item, net	0.36	-	-
Change in accounting method, net	(0.04)	-	-
Net income (loss)	\$ 1.00	\$ (0.03)	\$ 1.79
Diluted income (loss) per common share:			
Before extraordinary item and change in accounting method	\$ 0.67	\$ (0.03)	\$ 1.77
Extraordinary item, net	0.36	-	-
Change in accounting method, net	(0.04)	-	-
Net income (loss)	\$ 0.99	\$ (0.03)	\$ 1.77
Weighted average common shares outstanding:			
Basic	440	439	431
Diluted	443	439	436

<FN>  
See notes to annual financial statements.  
</FN>

Halliburton Company  
Consolidated Balance Sheets  
(Millions of dollars and shares except per share data)

	December 31	
	1999	1998
Assets		
Current assets:		
Cash and equivalents	\$ 466	\$ 203
Receivables:		
Notes and accounts receivable (less allowance for bad debts of \$107 and \$77)	3,254	3,345
Unbilled work on uncompleted contracts	625	515
Total receivables	3,879	3,860
Inventories	1,238	1,285
Deferred income taxes, current	187	432
Other current assets	252	286
Total current assets	6,022	6,066
Property, plant and equipment:		
At cost	6,785	6,825
Less accumulated depreciation	3,994	3,929
Net property, plant and equipment	2,791	2,896
Equity in and net advances to related companies	409	587
Excess of cost over net assets acquired (net of accumulated amortization of \$237 and \$240)	768	765
Deferred income taxes, noncurrent	394	337
Other assets	344	415
Total assets	\$ 10,728	\$ 11,066
Liabilities and Shareholders' Equity		
Current liabilities:		
Short-term notes payable	\$ 949	\$ 515
Current maturities of long-term debt	308	59
Accounts payable	932	1,009
Accrued employee compensation and benefits	229	402
Advance billings on uncompleted contracts	336	513
Income taxes payable	183	246
Accrued special charges	69	359
Other current liabilities	687	834

Total current liabilities	3,693	3,937
Long-term debt	1,056	1,370
Employee compensation and benefits	987	1,007
Other liabilities	552	521
Minority interest in consolidated subsidiaries	153	170
-----		
Total liabilities	6,441	7,005
-----		
Shareholders' equity:		
Common shares, par value \$2.50 per share - authorized 600 shares, issued 448 and 446 shares	1,120	1,115
Paid-in capital in excess of par value	68	8
Deferred compensation	(51)	(51)
Accumulated other comprehensive income	(204)	(149)
Retained earnings	3,453	3,236
-----		
	4,386	4,159
Less 6 shares of treasury stock, at cost in both periods	99	98
-----		
Total shareholders' equity	4,287	4,061
-----		
Total liabilities and shareholders' equity	\$ 10,728	\$ 11,066
-----		

<FN>  
See notes to annual financial statements.  
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Halliburton Company  
Consolidated Statements of Cash Flows  
(Millions of dollars)

	Years ended December 31		
	1999	1998	1997
-----			
Cash flows from operating activities:			
Net income (loss)	\$ 438	\$ (15)	\$ 772
Adjustments to reconcile net income (loss) to net cash from operating activities:			
Depreciation and amortization	599	587	564
Provision (benefit) for deferred income taxes	188	(293)	3
Extraordinary gain, net	(159)	-	-
Change in accounting method, net	19	-	-
Distributions from (advances to) related companies, net of equity in (earnings) or losses	1	(23)	(85)
Accrued special charges	(290)	330	(52)
Other non-cash items	62	356	66
Other changes, net of non-cash items:			
Receivables	143	(280)	(409)
Inventories	65	(66)	(117)
Accounts payable	(97)	(45)	(49)
Other working capital, net	(462)	(143)	40
Other, net	(274)	46	100
-----			
Total cash flows from operating activities	233	454	833
-----			
Cash flows from investing activities:			
Capital expenditures	(593)	(914)	(880)
Sales of property, plant and equipment	146	100	181
Acquisitions of businesses, net of cash acquired	(13)	(40)	(162)
Dispositions of businesses, net of cash disposed	291	7	38
Other investing activities	10	1	(50)
-----			
Total cash flows from investing activities	(159)	(846)	(873)
-----			
Cash flows from financing activities:			
Borrowings of long-term debt	-	150	303
Payments on long-term debt	(61)	(27)	(18)
Net borrowings (payments) of short-term debt	433	370	(86)
Payments of dividends to shareholders	(221)	(254)	(250)
Proceeds from exercises of stock options	49	49	71
Payments to reacquire common stock	(10)	(20)	(44)
Other financing activities	(6)	(14)	3
-----			
Total cash flows from financing activities	184	254	(21)
-----			
Effect of exchange rate changes on cash	5	(5)	(1)
-----			
Increase (decrease) in cash and equivalents	263	(143)	(62)
Cash and equivalents at beginning of year *	203	346	446
-----			
Cash and equivalents at end of year	\$ 466	\$ 203	\$ 384
-----			
Supplemental disclosure of cash flow information:			
Cash payments during the period for:			
Interest	\$ 145	\$ 137	\$ 106
Income taxes	98	535	307
Non-cash investing and financing activities:			

Liabilities assumed in acquisitions of businesses	\$	90	\$	5	\$	337
Liabilities disposed of in dispositions of businesses		111		24		206

<FN>

\* Cash balance at the beginning of 1998 does not agree to the prior year ending cash balance in order to conform Dresser's fiscal year to Halliburton's calendar year.

See notes to annual financial statements.

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Halliburton Company  
Consolidated Statements of Shareholders' Equity  
(Millions of dollars and shares)

	Years ended December 31		
	1999	1998	1997
-----			
Common stock (number of shares)			
Balance at beginning of year	446	454	222
Shares issued under compensation and incentive stock plans, net of forfeitures	2	1	1
Cancellation of treasury stock	-	(9)	-
Shares issued in connection with acquisition	-	-	8
Two-for-one common stock split	-	-	223
-----			
Balance at end of year	448	446	454
-----			
Common stock (dollars)			
Balance at beginning of year	\$ 1,115	\$ 1,134	\$ 554
Shares issued under compensation and incentive stock plans, net of forfeitures	5	3	3
Cancellation of treasury stock	-	(22)	-
Shares issued in connection with acquisition	-	-	21
Two-for-one common stock split	-	-	556
-----			
Balance at end of year	\$ 1,120	\$ 1,115	\$ 1,134
-----			
Paid-in capital in excess of par value			
Balance at beginning of year	\$ 8	\$ 168	\$ 615
Shares issued under compensation and incentive stock plans, net of forfeitures	60	49	72
Cancellation of treasury stock	-	(209)	-
Shares issued in connection with acquisition	-	-	37
Two-for-one common stock split	-	-	(556)
-----			
Balance at end of year	\$ 68	\$ 8	\$ 168
-----			
Deferred compensation			
Balance at beginning of year	\$ (51)	\$ (45)	\$ (23)
Current year awards, net	-	(6)	(22)
-----			
Balance at end of year	\$ (51)	\$ (51)	\$ (45)
-----			
Accumulated other comprehensive income			
Cumulative translation adjustment	\$ (185)	\$ (142)	\$ (127)
Pension liability adjustment	(19)	(7)	(4)
-----			
Balance at end of year	\$ (204)	\$ (149)	\$ (131)
-----			
Cumulative translation adjustment			
Balance at beginning of year	\$ (142)	\$ (127)	\$ (94)
Conforming fiscal years	-	(15)	-
Sales of subsidiaries	(17)	9	-
Current year changes, net of tax	(26)	(9)	(33)
-----			
Balance at end of year	\$ (185)	\$ (142)	\$ (127)
-----			

<FN>

See notes to annual financial statements.

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Halliburton Company  
Consolidated Statements of Shareholders' Equity  
(continued)  
(Millions of dollars and shares)

Years ended December 31

	1999	1998	1997
<b>Pension liability adjustment</b>			
Balance at beginning of year	\$ (7)	\$ (4)	\$ (7)
Current year adjustment	(12)	(3)	3
Balance at end of year	\$ (19)	\$ (7)	\$ (4)
<b>Retained earnings</b>			
Balance at beginning of year	\$ 3,236	\$ 3,563	\$ 3,077
Net income (loss)	438	(15)	772
Cash dividends paid	(221)	(254)	(250)
Cancellation of treasury stock	-	(61)	-
Pooling of interests acquisition	-	-	(36)
Conforming fiscal years	-	3	-
Balance at end of year	\$ 3,453	\$ 3,236	\$ 3,563
<b>Treasury stock (number of shares)</b>			
Beginning of year	6	16	9
Shares issued under benefit, dividend reinvestment plan and incentive stock plans, net	-	(1)	(2)
Shares purchased	-	-	1
Cancellation of treasury stock	-	(9)	-
Two-for-one common stock split	-	-	8
Balance at end of year	6	6	16
<b>Treasury stock (dollars)</b>			
Beginning of year	\$ 98	\$ 374	\$ 382
Shares issued under benefit, dividend reinvestment plan and incentive stock plans, net	(9)	(9)	(52)
Shares purchased	10	3	44
Cancellation of treasury stock	-	(270)	-
Balance at end of year	\$ 99	\$ 98	\$ 374
<b>Comprehensive income</b>			
Net income (loss)	\$ 438	\$ (15)	\$ 772
Translation rate changes, net of tax	(26)	(9)	(33)
Current year adjustment to minimum pension liability	(12)	(3)	3
Total comprehensive income	\$ 400	\$ (27)	\$ 742

<FN>  
See notes to annual financial statements.  
</FN>

HALLIBURTON COMPANY  
Notes to Annual Financial Statements

Note 1. Significant Accounting Policies

We employ accounting policies that are in accordance with generally accepted accounting principles in the United States. The preparation of financial statements in conformity with generally accepted accounting principles requires us to make estimates and assumptions that affect:

- o the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements; and
- o the reported amounts of revenues and expenses during the reporting period.

Ultimate results could differ from those estimates.

Principles of consolidation. The consolidated financial statements include the accounts of our company and all majority-owned subsidiaries. All material intercompany accounts and transactions are eliminated. Investments in other companies in which we own between a 20% to 50% interest are accounted for using the equity method. Specific prior year amounts have been reclassified to conform with the current year presentation.

Revenues and income recognition. We recognize revenues as services are rendered or products are shipped. The distinction between services and product sales is based upon the overall activity of the particular business operation. Revenues from engineering and construction contracts are reported on the percentage of completion method of accounting using measurements of progress towards completion appropriate for the work performed. All known or anticipated losses on contracts are provided for currently. Claims and change orders which are in the process of being negotiated with customers, for extra work or changes in the scope of work are included in revenue when collection is deemed probable. Post-contract customer support agreements are recorded as deferred revenues and recognized as revenue ratably over the contract period of generally one year's duration. Training and consulting service revenues are recognized as the services are performed.

Research and development. Research and development expenses are charged to income as incurred. See Note 3 for research and development expense by business segment.

Software development costs. Costs of developing software for sale are charged to expense when incurred, as research and development, until technological feasibility has been established for the product. Once technological feasibility is established, software development costs are capitalized until the software is ready for general release to customers. We capitalized costs related to software developed for resale of \$12 million in 1999, \$13 million in 1998 and \$15 million in 1997. Amortization expense of software development costs was \$15 million for 1999, \$18 million for 1998 and \$15 million for 1997. Once the software is ready for release, amortization of the software development costs begins. Capitalized software development costs are amortized over periods which do not exceed three years.

Income per share. Basic income per share amounts are based on the weighted average number of common shares outstanding during the year. Diluted income per share includes additional common shares that would have been outstanding if potential common shares with a dilutive effect had been issued. See Note 10 for a reconciliation of basic and diluted income per share from continuing operations.

Cash equivalents. We consider all highly liquid investments with an original maturity of three months or less to be cash equivalents.

Receivables. Our receivables are generally not collateralized. With the exception of claims and change orders which are in the process of being negotiated with customers, unbilled work on uncompleted contracts generally represents work currently billable and this work is usually billed during normal billing processes in the next month. These claims and change orders, included in unbilled receivables, amounted to \$98 million and \$89 million at December 31, 1999 and 1998, respectively and are generally expected to be collected in the following year.

Included in notes and accounts receivable are notes with varying interest rates. At December 31, 1999 notes receivable totaled \$424 million including a note receivable of \$377 million generated by the sale of Ingersoll-Dresser Pump. See Note 2. At December 31, 1998 notes receivable totaled \$296 million including a note receivable generated by the sale of M-I. See Note 2.

Inventories. Inventories are stated at the lower of cost or market. Cost represents invoice or production cost for new items and original cost less allowance for condition for used material returned to stock. Production cost includes material, labor and manufacturing overhead. The cost of most inventories is determined using either the first-in, first-out method or the

average cost method, although the cost of most United States manufacturing and field service inventories is determined using the last-in, first-out method. Inventories of sales items owned by foreign subsidiaries and inventories of operating supplies and parts are generally valued at average cost.

Property, plant and equipment. Property, plant and equipment is reported at cost less accumulated depreciation, which is generally provided on the straight-line method over the estimated useful lives of the assets. Some assets are depreciated on accelerated methods. Accelerated depreciation methods are also used for tax purposes, wherever permitted. Expenditures for maintenance and repairs are expensed; expenditures for renewals and improvements are generally capitalized. Upon sale or retirement of an asset, the related costs and accumulated depreciation are removed from the accounts and any gain or loss is recognized. When events or changes in circumstances indicate that assets may be impaired, an evaluation is performed. The estimated future undiscounted cash flows associated with the asset are compared to the asset's carrying amount to determine if a write-down to market value or discounted cash flow value is required. We follow the successful efforts method of accounting for oil and gas properties. We are implementing an enterprise-wide information system. External direct costs of materials and services and payroll-related costs of employees working solely on development of the software system portion of the project are capitalized. Capitalized costs of the project are amortized over periods of three to ten years beginning when the system is placed in service. Training costs and costs to reengineer business processes are expensed as incurred.

Excess of cost over net assets acquired. The excess of cost over net assets acquired is amortized on a straight-line basis over periods not exceeding 40 years. The excess of cost over net assets acquired is continually monitored for potential impairment. When negative conditions such as significant current or projected operating losses exist, a review is performed to determine if the projected undiscounted future cash flows indicate that an impairment exists. If an impairment exists, the excess of cost over net assets acquired, and, if

appropriate, the associated assets are reduced to reflect the estimated discounted cash flows to be generated by the underlying business, consistent with methodologies in Statement of Financial Accounting Standards No. 121 "Accounting for the Impairment of Long-lived Assets and for Long-lived Assets to be Disposed of."

Income taxes. A valuation allowance is provided for deferred tax assets if it is more likely than not these items will either expire before we are able to realize their benefit, or that future deductibility is uncertain. Deferred tax assets and liabilities are recognized for the expected future tax consequences of events that have been realized in the financial statements or tax returns.

Derivative instruments. We primarily enter into derivative financial transactions to hedge existing or projected exposures to changing foreign exchange rates. From time to time we enter into derivatives to hedge exposures to interest rates or commodity prices. We do not enter into derivative transactions for speculative or trading purposes. Derivative financial instruments to hedge exposure with an indeterminable maturity date are generally carried at fair value with the resulting gains and losses reflected in the results of operations. Gains or losses on hedges of identifiable commitments are deferred and recognized when the offsetting gains or losses on the related hedged items are recognized. Deferred gains or losses for hedges which are terminated prior to the transaction date are recognized when the underlying hedged transactions are recognized. In the event an identifiable commitment is no longer expected to be realized, any deferred gains or losses on hedges associated with the commitment are recognized currently. Costs associated with entering into these contracts are presented in other assets, while deferred gains or losses are included in other liabilities or other assets, respectively, on the consolidated balance sheets. Recognized gains or losses on derivatives entered into to manage foreign exchange risk are included in foreign currency gains and losses on the consolidated statements of income. Gains or losses on interest rate derivatives and commodity derivatives are included in interest expense and operating income, respectively. During the years ended December 31, 1999, 1998 and 1997, we did not enter into any significant transactions to hedge interest rates or commodity prices.

Foreign currency translation. Foreign entities whose functional currency is the United States dollar translate monetary assets and liabilities at year-end exchange rates and non-monetary items are translated at historical rates. Income and expense accounts are translated at the average rates in effect during the year, except for depreciation and cost of product sales which are translated at historical rates. Gains or losses from changes in exchange rates are recognized in consolidated income in the year of occurrence. Foreign entities whose functional currency is the local currency translate net assets at year-end rates and income and expense accounts at average exchange rates. Adjustments resulting from these translations are reflected in the consolidated statements of shareholders' equity titled "cumulative translation adjustment."

## Note 2. Acquisitions and Dispositions

Joint venture divestitures. In October 1999, we announced the sales of our 49% interest in the Ingersoll-Dresser Pump joint venture and our 51% interest in the Dresser-Rand joint venture to Ingersoll-Rand. See Note 18. The sales were triggered by Ingersoll-Rand's exercise of its option under the joint venture agreements to cause us to either buy their interests or sell ours. Our Ingersoll-Dresser Pump interest was sold in December 1999 for approximately \$515 million. We recorded an extraordinary gain of \$253 million before tax, or \$159 million after-tax, for a net gain of \$0.36 per diluted share in 1999. Proceeds from the sale, after payment of our intercompany balance, were received in the form of a \$377 million promissory note with an annual interest rate of 3.5% due January 14, 2000. The note was collected on the due date and the cash from the sale was used to repay short-term debt and for other general corporate purposes. Our interest in Ingersoll-Dresser Pump was previously a part of the Dresser Equipment Group.

Dresser merger. On September 29, 1998 we completed the acquisition of Dresser Industries, Inc. by converting the outstanding Dresser common stock into approximately 176 million shares of our common stock. We also reserved approximately 7 million shares of common stock for outstanding Dresser stock options and other employee and directors plans. The merger qualified as a tax-free exchange to Dresser's shareholders for United States federal income tax purposes and was accounted for using the pooling of interests method of accounting for business combinations. Our financial statements have been restated to include the results of Dresser for all periods presented. Beginning in 1998, Dresser's year-end of October 31 has been conformed to our calendar year-end. Periods through December 1997 contain Dresser information on a fiscal

year-end basis combined with our information on a calendar year-end basis.

For the two months ended December 31, 1997, Dresser had revenues of \$1,110 million, operating income of \$53 million and net income of \$36 million. Operating income for the two-month period includes a pretax special charge of \$30 million (\$12 million after-tax and minority interest) related to Dresser's share of profit improvement initiatives at the Dresser-Rand and Ingersoll-Dresser Pump joint ventures. The \$30 million pretax special charge is comprised of \$23 million for Dresser-Rand and \$7 million for Ingersoll-Dresser Pump. Results for the two-month period have been included in retained earnings, and dividends of \$33 million paid in December 1997 have been deducted from retained earnings in the consolidated statements of shareholders' equity at December 31, 1998 as conforming fiscal years. The change to Dresser's cumulative translation adjustment account for the period between October 31, 1997 and December 31, 1997 of \$15 million is also included in the consolidated statements of shareholders' equity as conforming fiscal years. There were no material transactions between us and Dresser prior to the merger.

Combined and separate company results of Halliburton Company and Dresser Industries, Inc. for the periods preceding the merger are as follows:

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Millions of dollars	Nine Months Ended September 30		Year Ended December 31	
	1998		1997	
<b>Revenues:</b>				
Halliburton Company	\$	7,045	\$	8,819
Dresser Industries, Inc.		6,019		7,453
Combined	\$	13,064	\$	16,272
<b>Net income (loss):</b>				
Halliburton Company	\$	359	\$	454
Dresser Industries, Inc.		282		318
1998 Special charge, net of tax		(722)		-
Combined	\$	(81)	\$	772

LWD divestiture. In March 1999, in connection with the Dresser merger, we sold the majority of our pre-merger worldwide logging-while-drilling and a portion of the pre-merger measurement-while-drilling business. The sale was in accordance with a consent decree with the United States Department of Justice. The financial impact of the sale was reflected in the third quarter 1998 special charge. See Note 11. This business was previously part of the Energy Services Group. We continue to provide separate logging-while-drilling services through our Sperry-Sun Drilling Systems business line, which was acquired as part of the merger with Dresser and is now part of the Energy Services Group. In addition, we will continue to provide sonic logging-while-drilling services using technologies we had before the merger with Dresser.

M-I L.L.C. drilling divestiture. In August 1998, we sold our 36% interest in M-I L.L.C. to Smith International, Inc., for \$265 million. Payment was made in the form of a non-interest bearing promissory note which was collected in April 1999. The sale completed our commitment to the United States Department of Justice to sell our M-I interest in connection with our merger with Dresser. M-I was previously part of the Energy Services Group. We continue to offer drilling fluid products and services through our Baroid Drilling Fluids business line which was acquired as part of the merger with Dresser and is now part of the Energy Services Group.

Acquisition of Devonport Royal Dockyard plc. During March 1997, Devonport Management Limited completed the acquisition of Devonport Royal Dockyard plc, which owns and operates the Government of the United Kingdom's Royal Dockyard in Plymouth, England, for approximately \$65 million. Concurrent with the acquisition of the Royal Dockyard, our ownership interest in Devonport Management Limited, a management consortium, increased from about 30% to 51% and Devonport Management Limited borrowed \$56 million under term loans. The dockyard principally provides repair and refitting services for the British Royal Navy's fleet of submarines and surface ships. Devonport Management Limited is a part of the Engineering and Construction Group.



Acquisition of OGC International plc and Kinhill Holdings Limited. During April 1997, we acquired the outstanding common stock of OGC International plc for approximately \$118 million. OGC is engaged in providing a variety of engineering, operations and maintenance services, primarily to the North Sea oil and gas production industry and is part of the Energy Services Group.

During July 1997, we acquired the outstanding common stock and convertible debentures of Kinhill Holdings Limited for approximately \$34 million. Kinhill, headquartered in Australia, provides engineering in mining and minerals processing, petroleum and chemicals, water and wastewater, transportation, and commercial and civil infrastructure. Kinhill markets its services primarily in Australia, Indonesia, Thailand, Singapore, India and the Philippines. Kinhill is part of the Engineering and Construction Group.

In 1997, we recorded approximately \$99 million excess of cost over net assets acquired primarily related to the purchase acquisitions of OGC and Kinhill.

Acquisition of NUMAR. On September 30, 1997, we completed the acquisition of NUMAR Corporation by converting the outstanding NUMAR common stock into approximately eight million shares of our common stock. We also reserved approximately one million shares of common stock for the exercise of outstanding NUMAR stock options. The merger qualified as a tax-free exchange and

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was accounted for using the pooling of interests method of accounting for business combinations. Our financial statements were not restated to include historical NUMAR operating results because they had no material impact.

NUMAR's assets and liabilities on September 30, 1997 were included in the Company's accounts of the same date, resulting in an increase in net assets of \$21 million. Headquartered in Malvern, Pennsylvania, NUMAR designs, manufactures and markets the Magnetic Resonance Imaging Logging (MRIL(R)) tool which utilizes magnetic resonance imaging technology to evaluate subsurface rock formations in newly drilled oil and gas wells. NUMAR is part of the Energy Services Group.

SubSea asset sale. In 1997, we sold a portion of our SubSea operation's assets to Global Industries, Ltd. for \$102 million and recognized a loss of \$9 million (net of tax of \$4 million) on the sale. SubSea is part of the Energy Services Group.

Environmental services divestiture. On December 31, 1997, we sold our environmental services business to Tetra Tech, Inc. for approximately \$32 million. The sale was prompted by our desire to divest non-core businesses and had no significant effect on net income for the year. The environmental services business was previously part of the Engineering and Construction Group.

We acquired other businesses in 1999, 1998 and 1997 for \$13 million, \$42 million and \$4 million, respectively. These businesses did not have a significant effect on revenues or earnings.

### Note 3. Business Segment Information

We have three business segments. These segments are organized around the products and services provided to the customers they serve. See the table below for information on our business segments.

The Energy Services Group segment provides pressure pumping equipment and services, logging and perforating, drilling systems and services, drilling fluids systems, drill bits, specialized completion and production equipment and services, well control, integrated solutions, and reservoir description. Also included in the Energy Services Group are upstream oil and gas engineering, construction and maintenance services, specialty pipe coating, insulation, underwater engineering services, integrated exploration and production information systems, and professional services to the petroleum industry. The Energy Services Group has three business units: Halliburton Energy Services, Brown & Root Energy Services and Landmark Graphics. The long-term performance for these business units is linked to the long-term demand for oil and gas. The products and services the group provides are designed to help discover, develop and produce oil and gas. The customers for this segment are major oil companies, national oil companies and independent oil and gas companies.

The Engineering and Construction Group segment provides engineering, procurement, construction, project management, and facilities operation and maintenance for hydrocarbon processing and other industrial and governmental customers. The Engineering and Construction Group has two business units: Kellogg Brown & Root and Brown & Root Services. Both business units are engaged in the delivery of engineering and construction services.

The Dresser Equipment Group segment designs, manufactures and markets highly engineered products and systems for oil and gas producers, transporters, processors, distributors and petroleum users throughout the world. The group's products are also used in industries serving various other sectors of the

economy. Dresser Equipment Group operates as one business unit. See Note 2 and Note 18 for information on the sales of two joint ventures within the Dresser Equipment Group.

Our equity in pretax income or losses of related companies is included in revenues and operating income of the applicable segment. Intersegment revenues included in the revenues of the other business segments and sales between geographic areas are immaterial. General corporate assets not included in a business segment are primarily comprised of receivables, deferred tax assets and other investments including the investment in our enterprise-wide information system which we are implementing.

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The tables below present information on our business segments.

Operations by Business Segment

Millions of dollars	Years ended December 31		
	1999	1998	1997
<b>Revenues:</b>			
Energy Services Group	\$ 6,999	\$ 9,009	\$ 8,505
Engineering and Construction Group	5,314	5,495	4,993
Dresser Equipment Group	2,585	2,849	2,774
<b>Total</b>	<b>\$ 14,898</b>	<b>\$ 17,353</b>	<b>\$ 16,272</b>
<b>Operating income:</b>			
Energy Services Group	\$ 222	\$ 971	\$ 1,019
Engineering and Construction Group	203	237	219
Dresser Equipment Group	249	248	248
Special charges and credits	47	(980)	(16)
General corporate	(71)	(79)	(71)
<b>Total</b>	<b>\$ 650</b>	<b>\$ 397</b>	<b>\$ 1,399</b>
<b>Capital expenditures:</b>			
Energy Services Group	\$ 414	\$ 707	\$ 683
Engineering and Construction Group	34	34	62
Dresser Equipment Group	73	73	76
General corporate	72	100	59
<b>Total</b>	<b>\$ 593</b>	<b>\$ 914</b>	<b>\$ 880</b>
<b>Depreciation and amortization:</b>			
Energy Services Group	\$ 421	\$ 405	\$ 395
Engineering and Construction Group	43	49	63
Dresser Equipment Group	88	87	99
General corporate	47	46	7
<b>Total</b>	<b>\$ 599</b>	<b>\$ 587</b>	<b>\$ 564</b>
<b>Total assets:</b>			
Energy Services Group	\$ 6,167	\$ 6,618	\$ 6,050
Engineering and Construction Group	1,282	1,405	1,646
Dresser Equipment Group	1,880	1,944	2,115
General corporate	1,399	1,099	893
<b>Total</b>	<b>\$ 10,728</b>	<b>\$ 11,066</b>	<b>\$ 10,704</b>
<b>Research and development:</b>			
Energy Services Group	\$ 207	\$ 220	\$ 174
Engineering and Construction Group	4	4	2
Dresser Equipment Group	36	84	83
<b>Total</b>	<b>\$ 247</b>	<b>\$ 308</b>	<b>\$ 259</b>
<b>Special charges and credits:</b>			
Energy Services Group	\$ (45)	\$ 721	\$ (14)
Engineering and Construction Group	-	40	3
Dresser Equipment Group	-	21	27
General corporate	(2)	198	-
<b>Total</b>	<b>\$ (47)</b>	<b>\$ 980</b>	<b>\$ 16</b>

## Operations by Geographic Area

Millions of dollars	Years ended December 31		
	1999	1998	1997
<b>Revenues:</b>			
United States	\$ 4,781	\$ 6,132	\$ 6,507
United Kingdom	1,740	2,247	2,315
Other areas (over 120 countries)	8,377	8,974	7,450
<b>Total</b>	<b>\$ 14,898</b>	<b>\$ 17,353</b>	<b>\$ 16,272</b>
<b>Long-lived assets:</b>			
United States	\$ 2,125	\$ 2,400	\$ 2,519
United Kingdom	798	595	775
Other areas (numerous countries)	924	1,053	981
<b>Total</b>	<b>\$ 3,847</b>	<b>\$ 4,048</b>	<b>\$ 4,275</b>

## Note 4. Inventories

Inventories at December 31, 1999 and 1998 are comprised of the following:

Millions of dollars	1999	1998
Finished products and parts	\$ 709	\$ 621
Raw materials and supplies	230	250
Work in process	407	562
Progress payments	(108)	(148)
<b>Total</b>	<b>\$ 1,238</b>	<b>\$ 1,285</b>

The cost of most United States manufacturing and field service inventories is determined using the last-in, first-out method. Inventories on the last-in, first-out method were \$136 million and \$168 million at December 31, 1999 and December 31, 1998, respectively. If the last-in, first-out method had not been used, the cost of total inventories would have been about \$108 million higher than reported at December 31, 1999, and \$111 million higher than reported at December 31, 1998.

## Note 5. Property, Plant and Equipment

Property, plant and equipment at December 31, 1999 and 1998 is comprised of the following:

Millions of dollars	1999	1998
Land	\$ 126	\$ 142
Buildings and property improvements	1,196	1,132
Machinery, equipment and other	5,463	5,551
<b>Total</b>	<b>\$ 6,785</b>	<b>\$ 6,825</b>

At December 31, 1999 and 1998, machinery, equipment and other property includes oil and gas investments of approximately \$309 million and \$224 million, respectively, and software developed for our enterprise-wide information system of \$197 million and \$133 million, respectively.

## Note 6. Related Companies

We conduct some of our operations through various joint ventures which are in partnership, corporate and other business forms, and are principally accounted for using the equity method.

The larger unconsolidated entities include European Marine Contractors, Limited; Bredero-Shaw and Ingersoll-Dresser Pump. European Marine Contractors, Limited which is 50% owned and part of the Energy Services Group, specializes in engineering, procurement and construction of marine pipelines. Bredero-Shaw,

which is 50% owned and part of the Energy Services Group, specializes in pipe coating. From the formation of the Bredero-Shaw joint venture in 1996 until the fourth quarter of 1997, we fully consolidated Bredero-Shaw as our ownership interest in this joint venture exceeded 50%. During the fourth quarter of 1997, we signed an agreement for a long-term extension of the joint venture with Shaw Industries Ltd. and decreased our interest to 50%. In connection with the new agreement, Shaw agreed to pay us \$50 million over a four-year period. This transaction resulted in a fourth quarter 1997 pretax gain of \$42 million which is reported in the consolidated statements of income in the caption "special charges and credits." For balance sheet purposes, at year-end 1997 we deconsolidated Bredero-Shaw and accounted for our 50% interest in the joint venture as an equity investment. We include our share of equity in earnings in the results of operations beginning January 1, 1998 using the equity method. Ingersoll-Dresser Pump, 49%-owned and part of the Dresser Equipment Group, manufactures a broad range of pump products and services. We sold our interest in Ingersoll-Dresser Pump on December 30, 1999. See Note 2 to the annual financial statements for further information on the sale of Ingersoll-Dresser Pump.

We sold our 36% ownership interest in M-I to Smith International, Inc. on August 31, 1998. This transaction completed our commitment to the United States Department of Justice to sell our M-I interest in connection with our merger with Dresser Industries, Inc. See Note 2 to the annual financial statements for further information on the sale of M-I. Prior to the sale of our interest, we accounted for our interest in Ingersoll-Dresser Pump and M-I on the equity method.

Summarized financial statements for all combined jointly-owned operations which are not consolidated are as follows:

Combined Operating Results			
Millions of dollars	1999	1998	1997
Revenues	\$ 4,130	\$ 5,244	\$ 3,959
Operating income	\$ 271	\$ 478	\$ 407
Net income	\$ 181	\$ 341	\$ 316

Combined Financial Position		
Millions of dollars	1999	1998
Current assets	\$ 1,744	\$ 1,854
Noncurrent assets	464	322
Total	\$ 2,208	\$ 2,176
Current liabilities	\$ 1,324	\$ 1,074
Noncurrent liabilities	192	118
Minority interests	4	4
Shareholders' equity	688	980
Total	\$ 2,208	\$ 2,176

Note 7. Lines of Credit, Notes Payable and Long-Term Debt

At December 31, 1999, we had committed short-term lines of credit totaling \$650 million available and unused, and other short-term lines of credit totaling \$215 million. There were no borrowings outstanding under these facilities. Short-term debt consists primarily of \$926 million in commercial paper with an effective interest rate of 6.61% and \$23 million in foreign bank loans and overdraft facilities with varying rates of interest.

Long-term debt at the end of 1999 and 1998 consists of the following:

Millions of dollars	1999	1998
6.25% notes due June 2000	\$ 300	\$ 300
7.6% debentures due August 2096	300	300
8.75% debentures due February 2021	200	200
8% senior notes due April 2003	139	139
Medium-term notes due 1999 through 2027	400	450
Term loans at LIBOR (GBP) plus 0.75% payable in semi-annual installments through March 2002	20	30
Other notes with varying interest rates	5	10
	1,364	1,429
Less current portion	308	59
Total long-term debt	\$ 1,056	\$ 1,370

At December 31, 1999, we have outstanding notes under our medium-term note program as follows:

Amount	Issue Date	Due	Rate	Issue Price	Yield
\$125 million	02/1997	02/2027	6.75%	99.78%	6.78%
\$ 50 million	05/1997	05/2017	7.53%	Par	7.53%
\$ 75 million	08/1997	08/2002	6.30%	Par	6.30%
\$150 million	11/1998	12/2008	5.63%	99.97%	5.63%

The 6.25% notes due 2000, 7.6% debentures due 2096, 8.75% debentures due 2021, and 8% senior notes due 2003 may not be redeemed prior to maturity and do not have sinking fund requirements. Each holder of the 6.75% medium-term notes has the right to require us to repay such holder's notes in whole or in part, on February 1, 2007. We may redeem the 5.63% medium-term notes in whole or in part at any time. Other notes issued under the medium-term note program may not be redeemed prior to maturity. The medium-term notes do not have sinking fund requirements. In 1999, we redeemed \$50 million 6.27% medium-term notes that matured.

The term loans at LIBOR (GBP) plus 0.75% are denominated in British pound sterling and are payable in semi-annual installments through March, 2002. In connection with the term loans, we are required to maintain a compensating balance which decreases in proportion to the outstanding loans. At December 31, 1999, the compensating balance was \$10 million and was included in other assets in our consolidated balance sheets.

Our long-term debt matures as follows:

Millions of dollars	Amount
2000	\$ 308
2001	8
2002	84
2003	139
2004	-
2005-2096	825
	\$ 1,364

#### Note 8. Dresser Financial Information

Since becoming a wholly-owned subsidiary, Dresser Industries, Inc. has ceased filing periodic reports with the Securities and Exchange Commission. Dresser's 8% guaranteed senior notes, which were initially issued by Baroid

Corporation, remain outstanding and are fully and unconditionally guaranteed by Halliburton. As long as these notes remain outstanding, summarized financial information of Dresser will be presented in our periodic reports filed on Form 10-K and Form 10-Q. We have not presented separate financial statements and

other disclosures concerning Dresser because we determined such information is not material to the holders of these notes.

In January 1999, as part of a legal reorganization associated with the merger, Halliburton Delaware, Inc., a first tier holding company subsidiary, was merged into Dresser. The majority of our operating assets and activities are now included within Dresser and its subsidiaries.

Dresser Industries, Inc.  
Financial Position

Millions of dollars	December 31	
	1999	1998
Current assets	\$ 5,671	\$ 2,417
Noncurrent assets	5,535	2,614
<b>Total</b>	<b>\$ 11,206</b>	<b>\$ 5,031</b>
Current liabilities	\$ 2,793	\$ 1,389
Noncurrent liabilities	1,953	1,544
Minority interest	154	154
Shareholders' equity	6,306	1,944
<b>Total</b>	<b>\$ 11,206</b>	<b>\$ 5,031</b>

Dresser Industries, Inc.  
Operating Results

Millions of dollars	Twelve months ended		
	December 31 1999	December 31 1998	October 31 1997
Revenues	\$ 14,898	\$ 8,136	\$ 7,453
Operating income	\$ 626	\$ 677	\$ 601
Income before taxes, minority interest, extraordinary gain and change in accounting method	\$ 437	\$ 611	\$ 547
Income taxes	(174)	(231)	(191)
Minority interest	(43)	(36)	(38)
Extraordinary gain, net	159	-	-
Change in accounting method, net	(19)	-	-
<b>Net income</b>	<b>\$ 360</b>	<b>\$ 344</b>	<b>\$ 318</b>

Note 9. Commitments and Contingencies

Leases. At year end 1999, we were obligated under noncancelable operating leases, expiring on various dates through 2021, principally for the use of land, offices, equipment, field facilities, and warehouses. Total rentals charged to operations for such leases totaled \$150 million in 1999, \$207 million in 1998, and \$203 million in 1997. Future total rentals on noncancelable operating leases are as follows: 2000, \$133 million; 2001, \$114 million; 2002, \$94 million; 2003, \$66 million; 2004, \$39 million and thereafter, \$114 million.

Asbestosis litigation. Since 1976, Dresser Industries, Inc. and its former divisions or subsidiaries have been involved in litigation resulting from allegations that third parties sustained injuries and damage from the inhalation of asbestos fibers contained in some products manufactured by Dresser, its former divisions or subsidiaries or by companies acquired by Dresser. In addition, the Engineering and Construction Group is involved in litigation resulting from allegations that third parties sustained injuries and damage from the inhalation of asbestos fibers contained in some of the materials which were used in various construction and renovation projects in the past.

Dresser and its former divisions or subsidiaries have entered into agreements with insurance carriers which cover, in whole or in part, indemnity payments, legal fees and expenses for specific categories of claims. Dresser and its former divisions or subsidiaries are in negotiation with insurance carriers

over coverage for the remaining categories of claims. Because these agreements are governed by exposure dates, payment type and the product involved, the covered amount varies by individual claim. In addition, lawsuits are pending

against several carriers seeking to recover additional amounts related to these claims. The Engineering and Construction Group is also involved in negotiations with their insurance carriers concerning the scope of coverage for asbestos claims.

Since 1976, approximately 237,300 claims have been filed against various current and former divisions and subsidiaries. Most of these claims relate to Dresser and its former divisions or subsidiaries. Approximately 129,650 of these claims have been settled or disposed of at a gross cost of approximately \$99 million with insurance carriers responsible for all but approximately \$23 million. Claims continue to be filed with about 46,400 new claims filed in 1999. We have established a reserve estimating our liability for asbestos claims. Our estimate is based on our historical litigation experience, settlements and expected recoveries from insurance carriers. Our expected insurance recoveries are based on agreements with insurance carriers or, where agreements are still under negotiation, estimated recoveries. We believe that the insurance carriers will be able to meet their share of future obligations under the agreements. At the end of 1999, there were about 107,650 open claims, including 19,000 for which settlements are pending. This compares with 70,500 open claims at the end of 1998. The accrued liabilities for these claims and corresponding receivables from carriers were as follows:

Millions of dollars	1999	1998
Accrued liability	\$ 52	\$ 53
Receivables from insurance companies	(27)	(34)
Net asbestos liability	\$ 25	\$ 19

We recognize the uncertainties of litigation and the possibility that a series of adverse court rulings could materially impact the expected resolution of asbestos related claims. However, based upon our historical experience with similar claims, the time elapsed since Dresser and its former divisions or subsidiaries discontinued sale of products containing asbestos, and our understanding of the facts and circumstances that gave rise to such claims, we believe that the pending asbestos claims will be resolved without material effect on our financial position or results of operations.

Dispute with Global Industrial Technologies, Inc. Under an agreement entered into at the time of the spin-off of Global Industrial Technologies, Inc., formerly INDRESCO, Inc., from Dresser Industries, Inc., Global assumed liability for all asbestos related claims filed against Dresser after July 31, 1992 relating to refractory products manufactured or marketed by the former Harbison-Walker Refractories division of Dresser. Those business operations were transferred to Global in the spin-off. These asbestos claims are subject to agreements with Dresser insurance carriers that cover expense and indemnity payments. However, the insurance coverage is incomplete and Global has to date paid the uncovered portion of those asbestos claims with its own funds.

Global now disputes that it assumed liability for any of these asbestos claims which were based upon Dresser's negligence, the acts of Harbison-Walker prior to its merger with Dresser in 1967, or punitive damages.

In order to resolve this dispute, Global invoked the dispute resolution provisions of the 1992 agreement, which require binding arbitration. Global has not claimed a specific amount of damages. We expect that Global's claim for reimbursement will be in excess of \$40 million. In addition, Global is seeking relief from responsibility for pending claims based upon Dresser's negligence, the pre-1967 acts of Harbison-Walker, punitive damages, and for all similar future claims. On February 25, 2000, the arbitrator ruled that Global did assume responsibility for claims based on Dresser's negligence and for punitive damages. The arbitrator did not decide whether Global also assumed responsibility for the pre-1967 acts of Harbison-Walker, but reserved his decision pending further proceedings, although no timetable was set for those proceedings.

In 1999 Dresser brought suit against Global to enjoin it from suing Dresser's insurance carrier, Continental Insurance Company, for specific asbestos claims. Although a Texas court in Dallas entered a temporary injunction, a Texas appellate court reversed that decision and the matter

remains pending before the trial court. Since then, in late 1999, Global sued Continental in federal court in Pennsylvania seeking coverage under Dresser insurance policies for claims we believe are covered by the pending arbitration. Dresser was not named in the lawsuit, and Continental has responded to Global by moving to dismiss that lawsuit because Dresser was not included. We believe that the issues involving Continental should be resolved in the pending arbitration. We believe that all of Global's claims and assertions are without merit and we intend to vigorously defend against them.

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Environmental. We are subject to numerous environmental legal and regulatory requirements related to our operations worldwide. As a result of those obligations, we are involved in specific environmental litigation and claims, the clean-up of properties we own or have operated and efforts to meet or correct compliance-related matters.

Some of our subsidiaries and former operating entities are involved as a potentially responsible party or PRP in remedial activities to clean-up several "Superfund" sites under federal law and comparable state laws. Kellogg Brown & Root, Inc., one of our subsidiaries, is one of nine PRPs named at the Tri-State Mining District "Superfund" Site, which is also known as the Jasper County "Superfund" Site. The site contains lead and zinc mine tailings produced from mining activities that occurred from the 1800s through the mid-1950s in the southwestern portion of Missouri. The PRPs have agreed to perform a Remedial Investigation/Feasibility study at this site. Kellogg Brown & Root's share of the cost of this study is not expected to be material. In addition to the "Superfund" issues, the State of Missouri has indicated that it may pursue natural resource damage claims against the PRPs. At present, Kellogg Brown & Root cannot determine the extent of its liability, if any, for remediation costs or natural resource damages.

We take a proactive approach in evaluating and addressing the environmental impact of sites where we are operating or have maintained operations. As a result we spend money each year assessing and remediating contaminated properties to avoid future liabilities, to comply with legal and regulatory requirements or to respond to claims by third parties.

Finally, we incur costs related to compliance with ever-changing environmental legal and regulatory requirements in the jurisdictions where we operate. It is very difficult to quantify the potential liabilities. Except for our potential liability at the site described above, we do not expect these expenditures to have a material adverse effect on our consolidated financial position or our results of operations.

Our accrued liabilities for environmental matters were \$30 million as of December 31, 1999 and \$29 million as of December 31, 1998. Amounts accrued in 1999 were \$6 million and amounts paid out were \$5 million.

Other. We are a party to various other legal proceedings. However, we believe any liabilities we may have arising from these proceedings will not be material to our consolidated financial position and results of operations.

Note 10. Income Per Share

Millions of dollars and shares  
except per share data

	1999	1998	1997
Income (loss) before extraordinary item and change in accounting method	\$ 298	\$ (15)	\$ 772
Basic weighted average shares	440	439	431
Effect of common stock equivalents	3	-	5
Diluted weighted average shares	443	439	436
Income (loss) per common share before extraordinary item and change in accounting method:			
Basic	\$ 0.68	\$ (0.03)	\$ 1.79
Diluted	\$ 0.67	\$ (0.03)	\$ 1.77

Basic income per share amounts are based on the weighted average number



of common shares outstanding during the period. Diluted income per share includes additional common shares that would have been outstanding if potential common shares with a dilutive effect had been issued. Excluded from the computation of diluted earnings per share are options to purchase 2 million shares of common stock in 1999; 1 million shares in 1998; and 1 million shares in 1997. These options were outstanding during these respective years, but were

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excluded because the option exercise price was greater than the average market price of the common shares. Also, diluted earnings per share for 1998 excludes 3 million potential common shares which were antidilutive for earnings per share purposes.

Note 11. Special Charges and Credits

Our special charges and credits consist of various non-recurring transactions resulting from acquisitions, profit initiatives, and industry downturns as set forth below.

1998 SPECIAL CHARGES AND 1999 CREDITS

The table below summarizes the 1998 pretax expenses for special charges and the accrued amounts utilized and adjusted through December 31, 1999.

Millions of dollars	Asset Related Charges	Personnel Charges	Facility Consolidation Charges	Merger Transaction Charges	Other Charges	Total
1998 Charges to Expense by Business Segment						
Energy Services Group	\$ 453	\$ 157	\$ 93	\$ -	\$ 18	\$ 721
Engineering & Construction Group	8	19	8	-	5	40
Dresser Equipment Group	18	1	2	-	-	21
General corporate	30	58	23	64	23	198
Total	509	235	126	64	46	980
Utilized in 1998	(509)	(45)	(3)	(60)	(4)	(621)
Balance - December 31, 1998	-	190	123	4	42	359
Utilized in 1999	-	(151)	(74)	(3)	(15)	(243)
Adjustments to 1998 charges	-	(30)	(16)	(1)	-	(47)
Balance December 31, 1999	\$ -	\$ 9	\$ 33	\$ -	\$ 27	\$ 69

Our 1998 results of operations reflect special charges totaling \$980 million to provide for costs associated with the Dresser Industries, Inc. merger and industry downturn due to declining oil and gas prices. These charges were reflected in the following captions of the consolidated statements of income:

Twelve Months  
Ended December 31

Millions of dollars	1998
Cost of services	\$ 68
Cost of sales	25
Special charges	887
Total	\$ 980

Most restructuring activities accrued for in the 1998 special charges were completed and expended by the end of 1999. The amounts that remain to be expended relate to severance payments not yet disbursed, sales of facilities to be disposed of, and other actions which may require negotiations with outside parties extending into 2000. From inception through December 31, 1999, we used \$328 million in cash for items associated with the 1998 special charges. The unutilized special charge reserve balance at December 31, 1999 is expected to result in future cash outlays of \$69 million during 2000. At December 31, 1999, no adjustments or reversals to the remaining accrued special charges are planned.

During the second quarter of 1999, we reversed \$47 million of the 1998 special charge based on our reassessment of total costs to be incurred to complete the actions covered in our special charges. The components of the reversal are as follows:

- o \$30 million in personnel charges primarily due to a reduction in estimated legal costs associated with employee layoffs, lower than anticipated average severance per person and fewer than expected terminations due to voluntary employee resignations;

- o \$16 million in facility consolidation charges due to fewer than initially estimated facility exits, resulting in an estimated \$7 million reduction in facilities consolidation costs, combined with other factors including more favorable exit costs than anticipated; and
- o \$1 million of the estimated merger transaction costs primarily as a result of lower than previously estimated legal and other professional costs.

Asset Related Charges

Asset related charges include impairments and write-offs of intangible assets and excess and/or duplicate machinery, equipment, inventory, and capitalized software. Charges also include write-offs and lease cancellation costs related to acquired information technology equipment replaced with our standard common office equipment and exit costs on other leased assets.

As a result of the merger, Halliburton Company's and Dresser Industries, Inc.'s completion products operations and formation evaluation businesses have been combined. Excluded is Halliburton's logging-while-drilling business and a portion of our measurement-while-drilling business which were required to be disposed of in connection with the United States Department of Justice consent decree. See Note 2. We recorded impairments based upon anticipated future cash flows in accordance with Statement of Financial Accounting Standards No. 121. This was based on the change in strategic direction, the outlook for the industry, the decision to standardize equipment product offerings and the expected loss on the disposition of the logging-while-drilling business. The resulting write-downs of excess of cost over net assets acquired and long-lived assets associated with:

- o the directional drilling and formation evaluation businesses acquired in 1993 from Smith International, Inc.;
- o the formation evaluation business acquired in the 1988 acquisition of Gearhart Industries, Inc.; and
- o Mono Pumps and AVA acquired in 1990 and 1992, are as follows:

Millions of dollars	Excess of Cost Over Net Assets	Related Long-Lived Assets	Total
Drilling operations of pre-merger Halliburton Energy Services	\$ 125	\$ 96	\$ 221
Logging operations of pre-merger Halliburton Energy Services	51	54	105
Mono Pump industrial and oilfield pump operations of Dresser	43	-	43
AVA completion products business of Dresser Oil Tools	34	3	37
Abandonment of a trademark	1	-	1
<b>Total</b>	<b>\$ 254</b>	<b>\$ 153</b>	<b>\$ 407</b>

As discussed below, the merger caused management to reevaluate the realizability of excess cost over net assets acquired and related long-lived assets of these product service lines. Each business was considered to be impaired under SFAS No. 121 guidance.

The overall market assumptions on which the impairment computations were made assumed that 1999 calendar year drilling activity as measured by worldwide rig count would be 1,900 rigs which was up from the 1,700 level in the third quarter of 1998. Rig count for calendar year 2000 and beyond was assumed to increase about 3% per year based upon estimated long-term growth in worldwide demand for oil and gas. These assumptions were based on market data available at the time of the merger.

In addition to these assumptions, management utilized a 10 year timeframe for future projected cash flows, a discount rate that approximates its average cost of capital, and specific assumptions for the future performance of each product service line. The most significant assumptions are discussed below. In each case, these analyses represented management's best estimate of future results for these product service lines.

Drilling operations of pre-merger Halliburton Energy Services. Our pre-merger drilling business consisted of logging-while-drilling,

measurement-while-drilling and directional drilling services. The majority of the pre-merger logging-while-drilling business and a portion of the pre-merger measurement-while-drilling business were required to be sold under the United States Department of Justice consent decree. We have integrated the remaining

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drilling business with the Sperry-Sun operations of Dresser. Our strategy focuses generally on operating under the Sperry-Sun name and using Sperry-Sun's superior technology, tools and industry reputation. Our remaining pre-merger drilling assets and technology are being de-emphasized as they wear out or become obsolete. These tools will not be replaced resulting in significant decreases in future cash flows and an impairment of the excess of cost over net assets and related long-lived assets.

Significant forecast assumptions included a revenue decline in the remaining pre-merger drilling business due to the measurement-while-drilling sale in the first year. Related revenue and operating income over the following ten years were projected to decline due to reduced business opportunities resulting from our shift in focus toward Sperry-Sun's tools and technologies. We determined that there was a \$125 million impairment of excess of cost over net assets acquired. In addition, related long-lived asset impairments consisted of \$61 million of property and equipment and \$14 million of related spare parts, the value of which was estimated using the "held for use" model during the forecast period. An impairment of \$3 million was recorded related to property and equipment and \$18 million of spare parts using the "held for sale" model sold in accordance with the consent decree with the United States Department of Justice. See Note 2.

Logging operations of pre-merger Halliburton Energy Services. The merger of Halliburton Company and Dresser Industries, Inc. enabled the acceleration of a formation evaluation strategy. This strategy takes advantage of Sperry-Sun's logging-while-drilling competitive position and reputation for reliability combined with our Magnetic Resonance Imaging Logging technology acquired with the NUMAR acquisition in 1997. Prior to the merger, we were focused on growing the traditional logging business while working toward development of new systems to maximize the Magnetic Resonance Imaging Logging technology. The merger allows us to implement the new strategy and place the traditional logging business in a sustaining mode. This change in focus and strategy will result in a shift of operating cash flows away from our traditional logging business. This creates an impairment of the excess of cost over net assets and related long-lived assets related to our logging business.

Significant forecast assumptions included revenues decreasing slowly over the ten-year period, reflecting the decline in the traditional logging markets. Operating income initially was forecasted to increase due to cost cutting activity, and then decline as revenue decreased due to the significant fixed costs in this product service line. We calculated \$51 million impairment of the excess of cost over net assets acquired. In addition, related long-lived asset impairments consisted of \$22 million of property and equipment and \$32 million of spare parts which management estimated using the "held for use" model during the forecast period.

Mono Pump operations of pre-merger Dresser. The amount of the impairment is \$43 million, all of which represents excess of cost over net assets acquired associated with the business.

Our strategy for Mono Pump is to focus primarily on the oilfield business including manufacturing power sections for drilling motors. The prior strategy included emphasis on non-oilfield related applications of their pumping technology and the majority of Mono Pump revenues were related to non-oilfield sales. The change in strategy will result in reduced future cash flows resulting in an impairment of the excess of costs over net assets acquired.

Significant forecast assumptions included stable revenue for several years and then slowly declining due to decreasing emphasis of industrial market applications. Operating income was forecasted to initially be even with current levels but then decline over the period as revenues declined and fixed costs per unit increased.

AVA operations of Dresser Oil Tools. The amount of the impairment is \$37 million of which \$34 million relates to excess of costs over net assets acquired.

The plan for Dresser's AVA business line (which supplies subsurface safety valves and other completion equipment) is to rationalize product lines which overlap with our pre-existing completion equipment business line. The vast majority of the AVA product lines will be de-emphasized except for supporting the installed base of AVA equipment and specific special order requests from customers. AVA products are generally aimed at the high-end custom completion products market. Our strategy will be to focus on standardized high-end products based upon pre-merger Halliburton designs thus reducing future AVA cash flows

and impairing its assets and related excess of costs over net assets acquired.

Additional asset related charges. Additional asset related charges include:

- o \$37 million for various excess fixed assets as a result of merging similar product lines. We have no future use for these assets and they have been scrapped;
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- o \$33 million for other assets related to capitalized software, which became redundant with the merger. Major components included redundant computer aided design systems and capitalized costs related to a portion of our enterprise-wide information system abandoned due to changed requirements of the post merger company. The redundant computer aided design systems were in both the Energy Services Group and the Engineering and Construction Group and were immediately abandoned and replaced by superior systems required to meet the needs of the merged company;
  - o \$26 million for the inventory charge relates to excess inventory as a result of merging similar product lines and/or industry downturn. This included approximately \$17 million related to overlapping product lines and excess inventory in the completion products business and \$9 million related to various Dresser Equipment Group divisions due to excess inventory related to industry downturn. Inventory that was overlapping due to the merger was segregated and has been scrapped. Inventory reserves were increased to cover the estimated write-down to market for inventory determined to be excess as a result of the industry downturn. The inventory will be used in the future. Any future sales are expected to approximate the new lower carrying value of the inventory;
  - o \$5 million for the impairment of excess of cost over net assets acquired related to well construction technology that became redundant once the merger was complete due to similar but superior technology offered by Sperry-Sun. This technology will no longer be used as part of our integrated service offerings, thus reducing future cash flows. We will, however, continue to market this technology individually to third parties. An impairment based on a "held for use" model was calculated using a ten-year discounted cash flow model with a discount rate which approximates our average cost of capital; and
  - o \$1 million write-off of excess of cost over net assets acquired related to the Steamford product line in the Dresser Equipment Group valve and control division. Management made the strategic decision to exit this product line.

Asset related charges have been reflected as direct reductions of the associated asset balances.

#### Personnel Charges

Personnel charges include severance and related costs incurred for announced employee reductions of 10,850 affecting all business segments, corporate and shared service functions. Personnel charges also include personnel costs related to change of control. In June 1999, management revised the planned employee reductions to 10,100 due in large part to higher than anticipated voluntary employee resignations. As of December 31, 1999, terminations of employees, consultants and contract personnel related to the 1998 special charge have been substantially completed. The remaining severance payments will occur as affected projects are completed and facilities are closed.

#### Facility Consolidation Charges

Facility consolidation charges include costs to dispose of owned properties or exit leased facilities. As a result of the merger with Dresser and the industry downturn, we recorded a charge for costs to vacate, sell or close excess and redundant service, manufacturing and administrative facilities throughout the world. The majority of these facilities are within the Energy Services Group. Expenses of \$126 million included:

- o \$85 million write-down of owned facilities for anticipated losses on planned disposals based upon the difference between the assets' net book values and anticipated future net realizable value based upon the "to be disposed of" method;
- o \$37 million lease buyout costs or early lease termination cost including:

- estimated costs to buy out leases;
- facility refurbishment/restoration expenses as required by the lease in order to exit property;
- sublease differentials, as applicable; and
- related broker/agent fees to negotiate and close buyouts;

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- o \$4 million facility maintenance costs to maintain vacated facilities between the abandonment date and the expected disposition date. Maintenance costs include lease expense, depreciation, maintenance, utilities, and third party administrative costs.

Through December 31, 1999, we have vacated 88%, and sold or returned to the owner 63% of the service, manufacturing and administrative facilities related to the 1998 special charge. The majority of the sold, returned or vacated properties are located in North America and have been eliminated from the Energy Services Group. The remaining expenditures will be made as the remaining properties are vacated and sold.

#### Merger Transaction Charges

Merger transaction costs include investment banking, filing fees, legal and professional fees and other merger related costs. We estimated our merger transaction costs to be \$64 million.

#### Other Charges

Other charges of \$46 million include the estimated contract exit costs associated with the elimination of duplicate agents and suppliers in various countries throughout the world. During 1999, we utilized \$15 million in other special charge costs. The balance will be utilized during 2000, in connection with our renegotiations of agency agreements, supplier and other contracts and elimination of other duplicate capabilities.

#### 1997 SPECIAL CHARGES AND CREDITS

During 1997 our results of operations reflect various non-recurring transactions resulting from acquisitions and restructuring activities incurred by Dresser Industries, Inc., NUMAR Corporation, Landmark Graphics Corporation, and us as follows:

1997 Special Charges	Asset Charges	Personnel Charges	Facility Charges	Merger Transaction Costs	Other	Total
Charges	\$ 32	\$ 6	\$ 11	\$ 9	\$ (42)	\$ 16
Utilized	(32)	(6)	(5)	(9)	42	(10)
12/31/97 Utilized	\$ -	\$ -	\$ 6	\$ -	\$ -	\$ 6
	-	-	(6)	-	-	(6)
12/31/98	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

The above charges were reflected in the following captions of the consolidated statements of income:

Millions of dollars	Twelve months ended December 31, 1997
Equity in earnings of unconsolidated affiliates	\$ 5
Cost of sales	5
Special charges and credits	6
Total	\$ 16

Net special charges for 1997 of \$16 million related to various acquisition and restructuring activities consisted of the following:

- o other credits include a \$42 million pretax gain paid to Dresser by Shaw Industries as consideration to terminate a call option provision held by Dresser under the Bredero-Shaw

- o pipe-coating joint venture agreement;
- o \$13 million for restructuring activities at Dresser-Rand to close a European manufacturing facility and discontinue a product line along with associated support locations. The total includes \$7 million of asset related charges and \$6 million in facility related charges;
- o facility charges include \$5 million for our 49% share of a facility restructuring at Ingersoll-Dresser Pump, a joint venture accounted for on the equity basis;

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- o asset charges, including:
  - \$6 million write-off of an investment in an oil and gas field in the former Soviet Union which was deemed worthless;
  - \$6 million write-off of excess of cost over net assets acquired associated with a United Kingdom manufacturing operation which was substantially reduced in scope; and
  - \$13 million loss on the sale of specific assets of Dresser's SubSea operation to Global Industries, Ltd.
- o merger transaction costs include \$9 million of professional fees associated with the acquisition of NUMAR; and
- o personnel charges include a \$6 million charge for negotiated early retirement incentives for two Dresser executives.

Additionally, we recorded our share of personnel reduction charges of \$30 million during the two-month period ended December 31, 1997 to reduce employment levels by approximately 1,000 at Dresser-Rand and Ingersoll-Dresser Pump. The \$30 million of personnel reduction charges is comprised of \$23 million for Dresser-Rand and \$7 million for Ingersoll-Dresser Pump. These costs have been recorded in the consolidated statements of shareholders' equity as part of conforming the fiscal year of Dresser to our calendar year. See Note 2.

Note 12. Change in Accounting Method

In April 1998, the American Institute of Certified Public Accountants issued Statement of Position 98-5 "Reporting on the Costs of Start-Up Activities." This Statement requires costs of start-up activities and organization costs to be expensed as incurred. We adopted Statement of Position 98-5 effective January 1, 1999 and recorded expense of \$30 million pretax or \$19 million after-tax or \$0.04 per diluted share. The components of the \$30 million pretax cost, all contained within the Energy Services Group, that were previously deferred include:

- o \$23 million for mobilization costs associated with specific contracts and for installation of offshore cementing equipment onto third party marine drilling rigs or vessels; and
- o \$7 million for costs incurred opening a new manufacturing facility in the United Kingdom.

Note 13. Income Taxes

The components of the (provision) benefit for income taxes are:

Millions of dollars	1999	1998	1997
<hr/>			
Current income taxes			
Federal	\$ 85	\$ (302)	\$ (167)
Foreign	(110)	(228)	(306)
State	(1)	(8)	(16)
<hr/>			
Total	(26)	(538)	(489)
<hr/>			
Deferred income taxes			
Federal	(174)	292	5
Foreign and state	(14)	1	(8)
<hr/>			
Total	(188)	293	(3)
<hr/>			
Subtotal	\$ (214)	\$ (245)	\$ (492)
<hr/>			
Provision for extraordinary gain	(94)	-	-
Benefit for change in accounting method	11	-	-
<hr/>			
Total	\$ (297)	\$ (245)	\$ (492)
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Included in federal income taxes are foreign tax credits of \$80 million in 1999, \$182 million in 1998 and \$154 million in 1997. The United States and foreign components of income (loss) before income taxes and minority interests are as follows:

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Millions of dollars	1999	1998	1997
United States	\$ 257	\$ (306)	\$ 737
Foreign	298	585	576
Total	\$ 555	\$ 279	\$ 1,313

The primary components of our deferred tax assets and liabilities and the related valuation allowances are as follows:

Millions of dollars	1999	1998
Gross deferred tax assets		
Employee benefit plans	\$ 250	\$ 315
Special charges	25	135
Accrued liabilities	116	113
Insurance accruals	98	77
Construction contract accounting methods	98	93
Inventory	31	42
Intercompany profit	26	39
Net operating loss carryforwards	34	38
Intangibles	28	27
Basis in joint ventures	92	66
Alternative minimum tax carryforward	7	15
All other	81	60
Total	886	1,020
Gross deferred tax liabilities		
Depreciation and amortization	135	85
Unrepatriated foreign earnings	29	26
Safe harbor leases	10	10
All other	99	100
Total	273	221
Valuation allowances		
Net operating loss carryforwards	31	26
All other	1	4
Total	32	30
Net deferred income tax asset	\$ 581	\$ 769

We have accrued for the potential repatriation of undistributed earnings of our foreign subsidiaries and consider earnings above the amounts on which tax has been provided to be permanently reinvested. While these additional earnings could become subject to additional tax if repatriated, repatriation is not anticipated. Any additional amount of tax is not practicable to estimate.

We have net operating loss carryforwards which expire as follows: 2000 through 2004, \$34 million; 2004 through 2009, \$4 million. We also have net operating loss carryforwards of \$54 million with indefinite expiration dates. Reconciliations between the actual provision for income taxes and that computed by applying the United States statutory rate to income from continuing operations before income taxes and minority interest are as follows:

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Millions of dollars	1999	1998	1997
Provision computed at statutory rate	\$ (194)	\$ (98)	\$ (460)
Reductions (increases) in taxes resulting from:			
Tax differentials on foreign earnings	(16)	(20)	(4)
State income taxes, net of federal income tax benefit	(1)	(8)	(12)
Special charges	-	(109)	(3)
Nondeductible goodwill	(10)	(12)	(12)
Other items, net	7	2	(1)
Subtotal	\$ (214)	\$ (245)	\$ (492)
Provision for extraordinary gain	(94)	-	-
Benefit for change in accounting method	11	-	-
Total	\$ (297)	\$ (245)	\$ (492)

#### Note 14. Common Stock

On June 25, 1998, our shareholders voted to increase the number of authorized shares from 400.0 million to 600.0 million.

On May 20, 1997, our shareholders voted to increase the number of authorized shares from 200.0 million shares to 400.0 million shares. On June 9, 1997, our Board of Directors approved a two-for-one stock split effected in the form of a stock dividend distributed on July 21, 1997 to shareholders of record on June 26, 1997. The par value of the common stock of \$2.50 per share remained unchanged. As a result of the stock split, \$556 million was transferred from paid-in capital in excess of par value to common stock. Historical share and per share amounts prior to 1997 presented in our annual report have been restated to reflect the stock split.

Our 1993 Stock and Long-Term Incentive Plan provides for the grant of any or all of the following types of awards:

- o stock options, including incentive stock options and non-qualified stock options;
- o stock appreciation rights, in tandem with stock options or freestanding;
- o restricted stock;
- o performance share awards; and
- o stock value equivalent awards.

Under the terms of the 1993 Stock and Long-Term Incentive Plan as amended, 27.0 million shares of common stock have been reserved for issuance to key employees. At December 31, 1999, 6.9 million shares were available for future grants under the 1993 Stock and Long-Term Incentive Plan.

In connection with the acquisitions of Dresser in 1998 and NUMAR in 1997 (see Note 2), we assumed the outstanding stock options under the stock option plans maintained by Dresser and NUMAR. Stock option transactions summarized below include amounts for:

- o the 1993 Stock and Long-Term Incentive Plan;
- o the Dresser plans using the acquisition exchange rate of 1 share for each Dresser share; and
- o the NUMAR plans using the acquisition exchange rate of 0.9664 shares for each NUMAR share.

The period from December 1997 to December 1998 includes Dresser activities from its fiscal year-end of October 1997 to December 1997 in order to conform Dresser's fiscal year-end to our calendar year-end.

Stock Options	Number of Shares (in millions)	Exercise Price per Share	Weighted Average Exercise Price per Share
Outstanding at December 31, 1996	13.4	\$ 3.49 - 29.73	\$ 21.77
Options assumed in acquisition	0.9	3.10 - 22.12	12.22
Granted	2.2	30.69 - 61.50	46.18
Exercised	(3.7)	3.10 - 29.56	17.95
Forfeited	(0.4)	9.15 - 39.88	22.69
Outstanding at December 31, 1997	12.4	\$ 3.10 - 61.50	\$ 26.55



Granted	4.2	26.19 - 46.50	33.07
Exercised	(2.4)	3.10 - 37.88	20.84
Forfeited	(0.4)	5.40 - 54.50	33.64
Outstanding at December 31, 1998	13.8	\$ 3.10 - 61.50	\$ 29.37
Granted	5.6	28.50 - 48.31	36.46
Exercised	(1.7)	3.10 - 54.50	24.51
Forfeited	(0.6)	8.28 - 54.50	35.61
Outstanding at December 31, 1999	17.1	\$ 3.10 - 61.50	\$ 32.03

Options outstanding at December 31, 1999 are composed of the following:

Range of Exercise Prices	Outstanding			Exercisable	
	Number of Shares (in millions)	Weighted Average Remaining Contractual Life	Weighted Average Exercise Price	Number of Shares (in millions)	Weighted Average Exercise Price
\$ 3.10 - 28.13	6.2	6.3	\$ 22.82	4.9	\$ 21.49
28.50 - 36.81	4.4	7.6	30.39	2.6	30.84
37.06 - 39.50	4.9	9.3	39.32	1.0	38.74
39.63 - 61.50	1.6	7.6	49.93	1.0	50.21
\$ 3.10 - 61.50	17.1	7.6	\$ 32.03	9.5	\$ 28.96

There were 7.8 million options exercisable with a weighted average exercise price of \$25.72 at December 31, 1998, and 6.9 million options exercisable with a weighted average exercise price of \$21.17 at December 31, 1997.

All stock options under the 1993 Stock and Long-Term Incentive Plan, including options granted to employees of Dresser and NUMAR since the acquisition of these companies, are granted at the fair market value of the common stock at the grant date.

The fair value of options at the date of grant was estimated using the Black-Scholes option pricing model. The weighted average assumptions and resulting fair values of options granted are as follows:

	Assumptions				Weighted Average
	Risk-Free Interest Rate	Expected Dividend Yield	Expected Life (in years)	Expected Volatility	Fair Value of Options Granted
1999	5.8%	1.3%	5	56.0%	\$ 19.77
1998	4.3 - 5.3%	1.2 - 2.7%	5 - 6.5	20.1 - 38.0%	\$ 11.63
1997	6.0 - 6.4%	1.0 - 2.7%	5 - 6.5	22.8 - 43.3%	\$ 17.29

Stock options generally expire ten years from the grant date. Stock options vest over a three-year period, with one-third of the shares becoming exercisable on each of the first, second and third anniversaries of the grant date.

We account for the option plans in accordance with Accounting Principles Board Opinion No. 25, under which no compensation cost has been recognized for stock option awards. Compensation cost for the stock option programs calculated consistent with Statement of Financial Accounting Standards No. 123, "Accounting for Stock-Based Compensation," is set forth on a pro forma basis below:

Millions of dollars, except per share data	1999	1998	1997

Net income:			
As reported	\$ 438	\$ (15)	\$ 772
Pro forma	406	(43)	750
-----			
Diluted earnings per share:			
As reported	\$ 0.99	\$ (0.03)	\$ 1.77
Pro forma	0.92	(0.10)	1.72
-----			

Restricted shares awarded under the 1993 Stock and Long-Term Incentive Plan for 1999, 1998 and 1997 were 352,267 and 414,510 and 515,650, respectively. The shares awarded are net of forfeitures of 72,483; 136,540; and 34,900 shares in 1999, 1998 and 1997, respectively. The weighted average fair market value per share at the date of grant of shares granted in 1999, 1998 and 1997 was \$43.41, \$34.77 and \$45.29, respectively.

Our Restricted Stock Plan for Non-Employee Directors allows for each non-employee director to receive an annual award of 400 restricted shares of common stock as a part of compensation. We reserved 100,000 shares of common stock for issuance to non-employee directors. We issued 4,800; 3,200; and 3,200 restricted shares in 1999, 1998 and 1997, respectively, under this plan. At December 31, 1999, 25,200 shares have been issued to non-employee directors under this plan. The weighted average fair market value per share at the date of grant of shares granted in 1999, 1998 and 1997 was \$43.33, \$36.31 and \$46.06, respectively.

Our Employees' Restricted Stock Plan was established for employees who are not officers, for which 200,000 shares of common stock have been reserved. At December 31, 1999, 160,300 shares (net of 36,700 shares forfeited) have been issued. Forfeitures were 8,400; 1,900; and 14,600 in 1999, 1998 and 1997, respectively, and no further grants are being made under this plan.

Under the terms of our Career Executive Incentive Stock Plan, 15.0 million shares of our common stock were reserved for issuance to officers and key employees at a purchase price not to exceed par value of \$2.50 per share. At December 31, 1999, 11.7 million shares (net of 2.2 million shares forfeited) have been issued under the plan. No further grants will be made under the Career Executive Incentive Stock Plan.

Restricted shares issued under the 1993 Stock and Long-Term Incentive Plan, Restricted Stock Plan for Non-Employee Directors, Employees' Restricted Stock Plan and the Career Executive Incentive Stock Plan are limited as to sale or disposition. These restrictions lapse periodically over an extended period of time not exceeding ten years. The fair market value of the stock, on the date of issuance, is being amortized and charged to income (with similar credits to paid-in capital in excess of par value) generally over the average period during which the restrictions lapse. At December 31, 1999, the unamortized amount is \$51 million. Compensation costs recognized in income for 1999, 1998 and 1997 were \$11 million, \$8 million and \$7 million, respectively.

#### Note 15. Series A Junior Participating Preferred Stock

We previously declared a dividend of one preferred stock purchase right on each outstanding share of common stock. The dividend is also applicable to each share of our common stock that was issued subsequent to adoption of the Rights Agreement entered into with ChaseMellon Shareholder Services, L.L.C. Each preferred stock purchase right entitles its holder to buy one two-hundredth of a share of our Series A Junior Participating Preferred Stock, without par value, at an exercise price of \$75. These preferred stock purchase rights are subject to antidilution adjustments, which are described in the Rights Agreement entered into with ChaseMellon. The preferred stock purchase rights do not have any voting rights and are not entitled to dividends.

The preferred stock purchase rights become exercisable in limited circumstances involving a potential business combination. After the preferred stock purchase rights become exercisable, each preferred stock purchase right will entitle its holder to an amount of our common stock, or in some circumstances, securities of the acquirer, having a total market value equal to two times the exercise price of the preferred stock purchase right. The preferred stock purchase rights are redeemable at our option at any time before they become exercisable. The preferred stock purchase rights expire on December 15, 2005. No event during 1999 made the preferred stock purchase rights exercisable.

#### Note 16. Financial Instruments and Risk Management

Foreign exchange risk. Techniques in managing foreign exchange risk

include, but are not limited to, foreign currency borrowing and investing and the use of currency derivative instruments. We selectively hedge significant exposures to potential foreign exchange losses considering current market conditions, future operating activities and the cost of hedging the exposure in relation to the perceived risk of loss. The purpose of our foreign currency hedging activities is to protect us from the risk that the eventual dollar cash flows resulting from the sale and purchase of products and services in foreign currencies will be adversely affected by changes in exchange rates. We do not hold or issue derivative financial instruments for trading or speculative purposes.

We hedge our currency exposure through the use of currency derivative instruments. These contracts generally have an expiration date of two years or less. Forward exchange contracts, which are commitments to buy or sell a specified amount of a foreign currency at a specified price and time, are generally used to hedge identifiable foreign currency commitments. Losses of \$6 million for identifiable foreign currency commitments were deferred at December 31, 1999. Forward exchange contracts and foreign exchange option contracts, which convey the right, but not the obligation, to sell or buy a specified amount of foreign currency at a specified price, are generally used to hedge foreign currency commitments with an indeterminable maturity date. None of the forward or option contracts are exchange traded.

While hedging instruments are subject to fluctuations in value, the fluctuations are generally offset by the value of the underlying exposures being hedged. The use of some contracts may limit our ability to benefit from favorable fluctuations in foreign exchange rates. The notional amounts of open forward contracts and options were \$393 million and \$596 million at year-end 1999 and 1998, respectively. The notional amounts of our foreign exchange contracts do not generally represent amounts exchanged by the parties, and thus, are not a measure of our exposure or of the cash requirements relating to these contracts. The amounts exchanged are calculated by reference to the notional amounts and by other terms of the derivatives, such as exchange rates. We actively monitor our foreign currency exposure and adjust the amounts hedged as appropriate.

Exposures to some currencies are generally not hedged due primarily to the lack of available markets or cost considerations (non-traded currencies). We attempt to manage our working capital position to minimize foreign currency commitments in non-traded currencies and recognize that pricing for the services and products offered in these countries should cover the cost of exchange rate devaluations. We have historically incurred transaction losses in non-traded currencies.

Credit risk. Financial instruments that potentially subject us to concentrations of credit risk are primarily cash equivalents, investments and trade receivables. It is our practice to place our cash equivalents and investments in high quality securities with various investment institutions. We derive the majority of our revenues from sales and services to, including engineering and construction for, the energy industry. Within the energy industry, trade receivables are generated from a broad and diverse group of customers. There are concentrations of receivables in the United States and the United Kingdom. We maintain an allowance for losses based upon the expected collectibility of all trade accounts receivable.

There are no significant concentrations of credit risk with any individual counterparty or groups of counterparties related to our derivative contracts. We select counterparties based on creditworthiness, which we continually monitor, and on the counterparties' ability to perform their obligations under the terms of the transactions. We do not expect any counterparties to fail to meet their obligations under these contracts given their high credit ratings. Therefore, we consider the credit risk associated with our derivative contracts to be minimal.

Fair value of financial instruments. The estimated fair value of long-term debt at year-end 1999 and 1998 was \$1,352 million and \$1,578 million, respectively, as compared to the carrying amount of \$1,364 million at year-end 1999 and \$1,429 million at year-end 1998. The fair value of fixed rate long-term debt is based on quoted market prices for those or similar instruments. The

carrying amount of variable rate long-term debt and restricted cash (see Note 7) approximates fair value because these instruments reflect market changes to interest rates. The carrying amount of short-term financial instruments, cash and equivalents, receivables, short-term notes payable and accounts payable, as reflected in the consolidated balance sheets approximates fair value due to the short maturities of these instruments. The fair value of currency derivative instruments, which generally approximates their carrying amount based upon third party quotes, was \$6 million receivable and \$5 million payable at December 31,

1999.

Note 17. Retirement Plans

Our company and subsidiaries have various plans which cover a significant number of their employees. These plans include defined contribution plans, which provide retirement contributions in return for services rendered, provide an individual account for each participant and have terms that specify how contributions to the participant's account are to be determined rather than the amount of pension benefits the participant is to receive. Contributions to these plans are based on pre-tax income and/or discretionary amounts determined on an annual basis. Our expense for the defined contribution plans totaled \$146 million, \$152 million, and \$213 million in 1999, 1998 and 1997, respectively. Other retirement plans include defined benefit plans, which define an amount of pension benefit to be provided, usually as a function of age, years of service or compensation. These plans are funded to operate on an actuarially sound basis. Plan assets are primarily invested in cash, short-term investments, real estate, equity and fixed income securities of entities domiciled in the country of the plan's operation.

Millions of dollars	1999		1998	
	United States	International	United States	International
Change in benefit obligation				
Benefit obligation at beginning of year	\$ 430	\$ 1,716	\$ 377	\$ 1,570
Service cost	7	66	5	57
Interest cost	30	96	27	111
Plan participants' contributions	-	15	-	14
Effect of business combinations	-	-	-	21
Amendments	5	11	14	-
Settlements/curtailments	(3)	-	(2)	(9)
Currency fluctuations	-	(44)	-	(2)
Actuarial gain/(loss)	(3)	(60)	38	(5)
Benefits paid	(53)	(53)	(29)	(41)
Benefit obligation at end of year	\$ 413	\$ 1,747	\$ 430	\$ 1,716
Change in plan assets				
Fair value of plan assets at beginning of year	\$ 445	\$ 1,817	\$ 421	\$ 1,775
Actual return on plan assets	65	376	39	28
Employer contribution	22	26	17	25
Settlements	(13)	-	(3)	-
Plan participants' contributions	-	15	-	14
Effect of business combinations	-	-	-	21
Currency fluctuations	-	(47)	-	(5)
Benefits paid	(53)	(53)	(29)	(41)
Fair value of plan assets at end of year	\$ 466	\$ 2,134	\$ 445	\$ 1,817
Funded status	\$ 53	\$ 387	\$ 15	\$ 101
Unrecognized transition obligation	-	(6)	3	(8)
Unrecognized actuarial (gain)/loss	(31)	(275)	5	10
Unrecognized prior service cost	7	(41)	1	(68)
Net amount recognized	\$ 29	\$ 65	\$ 24	\$ 35

We recognized an additional minimum pension liability for the underfunded defined benefit plans. The additional minimum liability is equal to the excess of the accumulated benefit obligation over plan assets and accrued liabilities. A corresponding amount is recognized as either an intangible asset or a reduction of shareholders' equity.

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Millions of dollars	1999		1998	
	United States	International	United States	International
Amounts recognized in the consolidated balance sheets consist of:				
Prepaid benefit cost	\$ 43	\$ 98	\$ 31	\$ 68
Accrued benefit liability	(38)	(40)	(34)	(33)
Intangible asset	11	1	17	-
Deferred tax asset	-	-	4	-
Accumulated other comprehensive income	13	6	6	1
Net amount recognized	\$ 29	\$ 65	\$ 24	\$ 36

Assumed long-term rates of return on plan assets, discount rates for estimating benefit obligations and rates of compensation increases vary for the

different plans according to the local economic conditions. The rates used are as follows:

Weighted-average assumptions as of December 31	1999	1998	1997
Expected return on plan assets:			
United States plans	9.0%	8.5% to 9.0%	8.5% to 9.0%
International plans	7.25% to 8.0%	7.0% to 11.0%	7.0% to 13.5%
Discount rate:			
United States plans	7.5%	7.25% to 8.0%	7.25% to 8.0%
International plans	2.5% to 7.5%	2.0% to 12.5%	7.0% to 12.5%
Rate of compensation increase:			
United States plans	4.5% to 5.0%	4.5% to 5.0%	4.0% to 5.5%
International plans	1.0% to 10.5%	2.0% to 11.0%	4.0% to 11.0%

Millions of dollars	1999		1998		1997	
	United States	International	United States	International	United States	International
Components of net periodic benefit cost						
Service cost	\$ 7	\$ 66	\$ 5	\$ 57	\$ 8	\$ 45
Interest cost	30	96	27	111	29	103
Expected return on plan assets	(33)	(145)	(30)	(123)	(31)	(128)
Transition amount	1	(2)	1	(2)	(1)	(2)
Amortization of prior service cost	(2)	(7)	(4)	(7)	(1)	(7)
Settlements/curtailments loss/(gain)	14	-	(4)	(2)	-	-
Recognized actuarial (gain)/loss	(1)	(11)	-	-	-	(2)
Net periodic benefit cost	\$ 16	\$ (3)	\$ (5)	\$ 34	\$ 4	\$ 9

The projected benefit obligation, accumulated benefit obligation, and fair value of plan assets for the pension plans with accumulated benefit obligations in excess of plan assets were \$205 million, \$199 million, and \$183 million, respectively, as of December 31, 1999. They were \$201 million, \$193 million, and \$123 million, respectively, as of December 31, 1998.

Postretirement medical plan. We offer postretirement medical plans to specific eligible employees. For some plans, our liability is limited to a fixed contribution amount for each participant or dependent. The plan participants share the total cost for all benefits provided above our fixed contribution and participants' contributions are adjusted as required to cover benefit payments. We have made no commitment to adjust the amount of our contributions; therefore, the computed accumulated postretirement benefit obligation amount is not affected by the expected future health care cost inflation rate.

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Other postretirement medical plans are contributory but we generally absorb the majority of the costs. We may elect to adjust the amount of our contributions for these plans. As a result, the expected future health care cost inflation rate affects the accumulated postretirement benefit obligation amount. These plans have assumed health care trend rates (weighted based on the current year benefit obligation) for 1999 of 7.0% which are expected to decline to 5.5% by 2002.

During 1997, we adopted amendments to eliminate some of the postretirement medical benefit programs. These amendments resulted in a curtailment gain of \$11 million.

Millions of dollars	1999	1998
Change in benefit obligation		
Benefit obligation at beginning of year	\$ 403	\$ 373
Service cost	5	4
Interest cost	28	28
Plan participants' contributions	8	12
Amendments	1	(5)
Settlements/curtailments	(1)	(6)
Actuarial gain/(loss)	(15)	37
Benefits paid	(37)	(40)
Benefit obligation at end of year	\$ 392	\$ 403

Change in plan assets				
Fair value of plan assets at beginning of year	\$	-	\$	-
Employer contribution		29		28
Plan participants' contributions		8		12
Benefits paid		(37)		(40)
Fair value of plan assets at end of year	\$	-	\$	-
Funded status	\$	(392)	\$	(403)
Employer contribution		1		-
Unrecognized actuarial (gain)/loss		(72)		(66)
Unrecognized prior service cost		(98)		(146)
Net amount recognized	\$	(561)	\$	(615)

Millions of dollars

	1999	1998
Amounts recognized in the consolidated balance sheets consist of:		
Accrued benefit liability	\$ (561)	\$ (615)
Net amount recognized	\$ (561)	\$ (615)

Weighted-average assumptions as of December 31	1999	1998	1997
Discount rate	7.50%	7.0% to 8.0%	7.25% to 8.0%
Expected return on plan assets	N/A	N/A	N/A
Rate of compensation increase	5.0%	5.0%	5.0%

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Millions of dollars	1999	1998	1997
Components of net periodic benefit cost			
Service cost	\$ 5	\$ 4	\$ 5
Interest cost	28	28	29
Amortization of prior service cost	(9)	(10)	(10)
Settlements/curtailments loss/(gain)	(2)	-	(11)
Recognized actuarial (gain)/loss	(5)	(8)	(9)
Net periodic benefit cost	\$ 17	\$ 14	\$ 4

Assumed health care cost trend rates have a significant effect on the amounts reported for the total of the health care plans. A one-percentage-point change in assumed health care cost trend rates would have the following effects:

Millions of dollars	1-Percentage-Point	
	Increase	(Decrease)
Effect on total of service and interest cost components	\$ 3	\$ (3)
Effect on the postretirement benefit obligation	28	(26)

#### Note 18. Subsequent Events

On February 2, 2000 we completed the sale of our 51% interest in Dresser-Rand to our joint venture partner, Ingersoll-Rand Company, for a price

of approximately \$579 million. The sale was made based upon elections triggered by Ingersoll-Rand. Proceeds from the sale, net of intercompany amounts payable to the joint venture, were \$536 million, resulting in an estimated after-tax extraordinary gain of \$215 million or \$0.48 per diluted share in the first quarter of 2000. The proceeds from this sale, along with \$378 million collected on January 14, 2000 for the note related to the December 30, 1999 sale of Ingersoll-Dresser Pump, were used to reduce short-term borrowings and for other general corporate purposes. See Note 2.

In February 2000, our offer to acquire the approximately 74% shares of PES (International) Ltd. that we did not already own was accepted by PES shareholders. PES is based in Aberdeen, Scotland, and has developed technology that complements Halliburton Energy Services' real-time reservoir solutions. To buy the remaining 74% shares of PES, we will issue 1.2 million shares of Halliburton common stock and rights for additional consideration between 850,000 to 2.1 million shares of Halliburton common stock over the next 30 to 36 months. We expect to record an estimated \$120 million of goodwill which will be amortized over 20 years. PES is part of the Energy Services Group.

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Halliburton Company  
Selected Financial Data

We have restated our prior year information for the merger of Dresser Industries, Inc. Beginning in 1998, we changed Dresser's year-end of October 31 to our calendar year-end. Periods through December 1997 contain Dresser's information on a fiscal year-end basis combined with our information on a calendar year-end basis.

Millions of dollars and shares except per share and employee data	Years ended December 31				
	1999	1998	1997	1996	1995
<b>Operating results</b>					
<b>Net revenues</b>					
Energy Services Group	\$ 6,999	\$ 9,009	\$ 8,505	\$ 6,515	\$ 5,308
Engineering and Construction Group	5,314	5,495	4,993	4,721	3,737
Dresser Equipment Group	2,585	2,849	2,774	2,711	2,467
<b>Total revenues</b>	<b>\$ 14,898</b>	<b>\$ 17,353</b>	<b>\$ 16,272</b>	<b>\$ 13,947</b>	<b>\$ 11,512</b>
<b>Operating income</b>					
Energy Services Group	\$ 222	\$ 971	\$ 1,019	\$ 698	\$ 544
Engineering and Construction Group	203	237	219	134	97
Dresser Equipment Group	249	248	248	229	201
Special charges and credits (a)	47	(980)	(16)	(86)	(8)
General corporate	(71)	(79)	(71)	(72)	(71)
<b>Total operating income (a)</b>	<b>650</b>	<b>397</b>	<b>1,399</b>	<b>903</b>	<b>763</b>
Nonoperating income (expense), net (b)	(95)	(118)	(86)	(72)	(33)
<b>Income from continuing operations</b>					
before income taxes and minority interest	555	279	1,313	831	730
Provision for income taxes (c)	(214)	(245)	(492)	(248)	(247)
Minority interest in net income of consolidated subsidiaries	(43)	(49)	(49)	(25)	(21)
<b>Income (loss) from continuing operations</b>	<b>\$ 298</b>	<b>\$ (15)</b>	<b>\$ 772</b>	<b>\$ 558</b>	<b>\$ 462</b>
<b>Basic income (loss) per common share</b>					
Continuing operations	\$ 0.68	\$ (0.03)	\$ 1.79	\$ 1.30	\$ 1.07
Net income (loss)	1.00	(0.03)	1.79	1.30	0.88
<b>Diluted income (loss) per common share</b>					
Continuing operations	0.67	(0.03)	1.77	1.29	1.07
Net income (loss)	0.99	(0.03)	1.77	1.29	0.88
Cash dividends per share (d), (e)	0.50	0.50	0.50	0.50	0.50
Return on average shareholders' equity	10.49%	(0.35%)	19.17%	15.25%	10.43%
<b>Financial position</b>					
Net working capital	\$ 2,329	\$ 2,129	\$ 1,985	\$ 1,501	\$ 1,477
Total assets	10,728	11,066	10,704	9,587	8,569
Property, plant and equipment, net	2,791	2,896	2,766	2,554	2,285
Long-term debt (including current maturities)	1,364	1,429	1,304	958	667
Shareholders' equity	4,287	4,061	4,317	3,741	3,577
Total capitalization	6,600	6,005	5,672	4,830	4,378
Shareholders' equity per share (d)	9.69	9.23	9.86	8.78	8.29
Average common shares outstanding (basic) (d)	440	439	431	429	431
Average common shares outstanding (diluted) (d)	443	439	436	432	432
<b>Other financial data</b>					
Cash flows from operating activities	\$ 233	\$ 454	\$ 833	\$ 864	\$ 1,095
Cash flows from investing activities	(159)	(846)	(873)	(759)	(837)
Cash flows from financing activities	184	254	(21)	(148)	(721)
Capital expenditures	(593)	(914)	(880)	(731)	(592)
Long-term borrowings (repayments), net	(61)	123	285	287	(482)
Depreciation and amortization expense	599	587	564	498	466
Payroll and employee benefits	(5,647)	(5,880)	(5,479)	(4,674)	(4,188)
Number of employees (f)	103,000	107,800	102,000	93,000	89,800

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Halliburton Company  
Selected Financial Data

We have restated our prior year information for the merger of Dresser Industries, Inc. Beginning in 1998, we changed Dresser's year-end of October 31 to our calendar year-end. Periods through December 1997 contain Dresser's information on a fiscal year-end basis combined with our information on a calendar year-end basis.

Millions of dollars and shares except per share and employee data	Years ended December 31				
	1994	1993	1992	1991	1990
<b>Operating results</b>					
Net revenues					
Energy Services Group	\$ 4,978	\$ 5,470	\$ 5,038	\$ 5,156	\$ 4,895
Engineering and Construction Group	3,562	3,675	4,410	4,721	4,597
Dresser Equipment Group	2,452	2,282	1,660	1,760	1,622
<b>Total revenues</b>	<b>\$ 10,992</b>	<b>\$ 11,427</b>	<b>\$ 11,108</b>	<b>\$ 11,637</b>	<b>\$ 11,114</b>
Operating income					
Energy Services Group	\$ 406	\$ 414	\$ 303	\$ 378	\$ 473
Engineering and Construction Group	71	76	32	48	51
Dresser Equipment Group	198	208	169	164	155
Special charges and credits (a)	(25)	(427)	(343)	(145)	-
General corporate	(56)	(63)	(58)	(56)	(49)
<b>Total operating income (a)</b>	<b>594</b>	<b>208</b>	<b>103</b>	<b>389</b>	<b>630</b>
Nonoperating income (expense), net (b)	323	(64)	(61)	(21)	12
Income from continuing operations					
before income taxes and minority interest	917	144	42	368	642
Provision for income taxes	(347)	(96)	(78)	(182)	(269)
Minority interest in net income of consolidated subsidiaries	(33)	(42)	(9)	(19)	(17)
<b>Income (loss) from continuing operations</b>	<b>\$ 537</b>	<b>\$ 6</b>	<b>\$ (45)</b>	<b>\$ 167</b>	<b>\$ 356</b>
Basic income (loss) per common share					
Continuing operations	\$ 1.25	\$ 0.01	\$ (0.11)	\$ 0.41	\$ 0.89
Net income (loss)	1.26	(0.04)	(1.18)	0.45	1.11
Diluted income (loss) per common share					
Continuing operations	1.24	0.01	(0.11)	0.41	0.89
Net income (loss)	1.26	(0.04)	(1.18)	0.45	1.11
Cash dividends per share (d), (e)	0.50	0.50	0.50	0.50	0.50
Return on average shareholders' equity	15.47%	(0.45%)	(12.75%)	4.15%	10.29%
Financial position					
Net working capital	\$ 2,197	\$ 1,563	\$ 1,423	\$ 1,775	\$ 1,906
Total assets	8,521	8,764	8,087	8,266	7,813
Property, plant and equipment, net	2,047	2,155	2,128	1,892	1,767
Long-term debt (including current maturities)	1,120	1,131	873	928	612
Shareholders' equity	3,723	3,296	3,277	4,315	4,426
Total capitalization	4,906	4,748	4,180	5,267	5,063
Shareholders' equity per share (d), (e)	8.63	7.70	7.99	10.61	11.03
Average common shares outstanding (basic) (d)	431	422	408	405	398
Average common shares outstanding (diluted) (d)	432	422	409	406	398
Other financial data					
Cash flows from operating activities	\$ 793	\$ 468	\$ 625	\$ 595	\$ 438
Cash flows from investing activities	529	(818)	(313)	(910)	(729)
Cash flows from financing activities	(645)	331	(398)	244	36
Capital expenditures	(432)	(464)	(458)	(634)	(495)
Long-term borrowings (repayments), net	(121)	192	(187)	460	83
Depreciation and amortization expense	488	672	516	441	376
Payroll and employee benefits	(4,222)	(4,429)	(4,590)	(4,661)	(4,415)
Number of employees (f)	86,500	90,500	96,400	104,500	109,700

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<FN>

(a) Operating income includes the following special charges and credits:

1999 - \$47 million: reversal of a portion of the 1998 special charges.

1998 - \$980 million: asset related charges (\$509 million), personnel reductions (\$235 million), facility consolidations (\$126 million), merger transaction costs (\$64 million), and other related costs (\$46 million).



1997 - \$16 million: merger costs (\$9 million), restructuring of joint ventures (\$18 million), write-downs on impaired assets and early retirement incentives (\$19 million), losses from the sale of assets (\$12 million), and gain on extension of joint venture (\$42 million).

1996 - \$86 million: merger costs (\$13 million), restructuring, merger and severance costs (\$62 million), and write-off of acquired in-process research and development costs (\$11 million).

1995 - \$8 million: restructuring costs (\$5 million) and write-off of acquired in-process research and development costs (\$3 million).

1994 - \$25 million: merger costs (\$27 million), restructuring costs (\$6 million), litigation (\$10 million), and litigation and insurance recoveries (\$18 million).

1993 - \$427 million: loss on sale of business (\$322 million), merger costs (\$31 million), restructuring (\$13 million), litigation (\$65 million), and gain on curtailment of medical plan (\$4 million).

1992 - \$343 million: merger costs (\$273 million) and restructuring and severance (\$70 million).

1991 - \$145 million: restructuring (\$124 million) and loss on sale of business (\$21 million).

(b) Nonoperating income in 1994 includes a gain of \$276 million from the sale of an interest in Western Atlas International, Inc. and a gain of \$102 million from the sale of our natural gas compression business.

(c) Provision for income taxes in 1996 includes tax benefits of \$44 million due to the recognition of net operating loss carryforwards and the settlement of various issues with the Internal Revenue Service.

(d) Weighted average shares, cash dividends paid per share and shareholders' equity per share have been restated to reflect the two-for-one common stock split declared on June 9, 1997, and effected in the form of a stock dividend paid on July 21, 1997.

(e) Represents Halliburton Company amounts prior to the merger with Dresser.

(f) Does not include employees of 50% or less owned affiliated companies.

</FN>

HALLIBURTON COMPANY  
Quarterly Data and Market Price Information  
(Unaudited)

Millions of dollars except per share data	Quarter				Year
	First	Second	Third	Fourth	
1999					
Revenues	\$ 3,924	\$ 3,670	\$ 3,533	\$ 3,771	\$ 14,898
Operating income (1)	152	196	114	188	650
Income before extraordinary gain and accounting change	81	83	58	76	298
Extraordinary gain, net (See Note 2)	-	-	-	159	159
Effect of accounting change, net (See Note 12)	(19)	-	-	-	(19)
Net income	62	83	58	235	438
Earnings per share:					
Basic net income (loss) per common share:					
Before extraordinary gain and accounting change	0.18	0.19	0.13	0.17	0.68
Extraordinary gain, net	-	-	-	0.36	0.36
Effect of accounting change, net	(0.04)	-	-	-	(0.04)
Net income	0.14	0.19	0.13	0.53	1.00
Diluted net income (loss) per common share:					
Before extraordinary gain and accounting change	0.18	0.19	0.13	0.17	0.67
Extraordinary gain, net	-	-	-	0.36	0.36
Effect of accounting change, net	(0.04)	-	-	-	(0.04)
Net income	0.14	0.19	0.13	0.53	0.99
Cash dividends paid per share	0.125	0.125	0.125	0.125	0.50
Common stock prices (2)					
High	41.19	47.94	51.44	44.13	51.44
Low	28.25	35.00	39.06	33.88	28.25

1998 (3)						
Revenues	\$	4,255	\$	4,585	\$	4,224
Operating income (loss)		361		436		(577)
Net income (loss) (4), (5)		203		243		(527)
Earnings per share:						
Basic net income (loss) per common share (4), (5)		0.46		0.55		(1.20)
Diluted net income (loss) per common share (4), (5)		0.46		0.55		(1.20)
Cash dividends paid per share (6)		0.125		0.125		0.125
Common stock prices (2), (6)						
High		52.44		56.63		45.00
Low		42.38		42.06		26.25
						38.56
						26.19
						56.63
						26.19

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<FN>

- (1) Includes pretax special charge credit of \$47 million (\$32 million after tax or \$0.07 per diluted share) in the second quarter of 1999.
- (2) New York Stock Exchange - composite transactions high and low closing price.
- (3) Amounts for revenues, operating income, net income, and earnings per share have been restated to reflect the merger with Dresser which was accounted for using the pooling of interests method of accounting for business combinations.
- (4) Includes pretax special charges of \$945 million (\$722 million after tax or \$1.64 per diluted share) in the third quarter of 1998.
- (5) Includes pretax special charges of \$35 million (\$24 million after tax or \$0.05 per diluted share) in the fourth quarter of 1998.
- (6) Represents Halliburton Company amounts prior to the merger with Dresser.

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### PART III

#### Item 10. Directors and Executive Officers of Registrant.

The information required for the directors of the Registrant is incorporated by reference to the Halliburton Company Proxy Statement dated March 23, 2000, under the caption "Election of Directors." The information required for the executive officers of the Registrant is included under Part I on pages 9 and 10 of this annual report.

#### Item 11. Executive Compensation.

This information is incorporated by reference to the Halliburton Company Proxy Statement dated March 23, 2000, under the captions "Compensation Committee Report on Executive Compensation," "Comparison of Five-Year Cumulative Total Return," "Summary Compensation Table," "Option Grants in Last Fiscal Year," "Aggregated Option Exercises in Last Fiscal Year and Fiscal Year-End Option Values," "Retirement Plans," "Employment Contracts and Termination of Employment and Change-in-Control Arrangements" and "Directors' Compensation, Restricted Stock Plan and Retirement Plan."

#### Item 12(a). Security Ownership of Certain Beneficial Owners and Management.

This information is incorporated by reference to the Halliburton Company Proxy Statement dated March 23, 2000, under the caption "Stock Ownership of Certain Beneficial Owners and Management."

#### Item 12(b). Security Ownership of Management.

This information is incorporated by reference to the Halliburton Company Proxy Statement dated March 23, 2000, under the caption "Stock Ownership of Certain Beneficial Owners and Management."

#### Item 12(c). Changes in Control.

Not applicable.

#### Item 13. Certain Relationships and Related Transactions.

This information is incorporated by reference to the Halliburton Company Proxy Statement dated March 23, 2000, under the caption "Certain Relationships and Related Transactions."

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PART IV

Item 14. Exhibits, Financial Statement Schedules and Reports on Form 8-K.

(a) 1. Financial Statements:  
The report of Arthur Andersen LLP, Independent Public Accountants, and the financial statements of the Company as required by Part II, Item 8, are included on pages 27 through 64 of this annual report. See index on page 12.

2. Financial Statement Schedules:	Page No.
Report on supplemental schedule of Arthur Andersen LLP	76
Schedule II - Valuation and qualifying accounts for the three years ended December 31, 1999	77

Note: All schedules not filed with this report required by Regulation S-X have been omitted as not applicable or not required or the information required has been included in the notes to financial statements.

3. Exhibits:

Exhibit  
Number

Exhibits

3.1 Restated Certificate of Incorporation of the Company filed with the Secretary of State of Delaware on July 23, 1998 (incorporated by reference to Exhibit 3(a) to the Company's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 1998).

3.2 By-laws of the Company, as amended and restated effective September 29, 1998 (incorporated by reference to Exhibit 3 to the Company's Quarterly Report on Form 10-Q for the quarterly period ended September 30, 1998).

4.1 Form of debt security of 8.75% Debentures due February 12, 2021 (incorporated by reference to Exhibit 4(a) to the Predecessor's Form 8-K dated as of February 20, 1991).

4.2 Senior Indenture dated as of January 2, 1991 between the Predecessor and Texas Commerce Bank National Association, as trustee (incorporated by reference to Exhibit 4(b) to the Predecessor's Registration Statement on Form S-3 (File No. 33-38394) originally filed with the Securities and Exchange Commission on December 21, 1990), as supplemented and amended by the First Supplemental Indenture dated as of December 12, 1996 among the Predecessor, the Company and the Trustee (incorporated by reference to Exhibit 4.1 of the Company's Registration Statement on Form 8-B dated December 12, 1996, File No. 1-03492).

4.3 Resolutions of the Predecessor's Board of Directors adopted at a meeting held on February 11, 1991 and of the special pricing committee of the Board of Directors of the predecessor adopted at a meeting held on February 11, 1991 and the special pricing committee's consent in lieu of meeting dated February 12, 1991 (incorporated by reference to Exhibit 4(c) to the Predecessor's Form 8-K dated as of February 20, 1991).

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4.4 Form of debt security of 6.75% Notes due February 1, 2027 (incorporated by reference to Exhibit 4.1 to the Company's Form 8-K dated as of February 11, 1997).

4.5 Second Senior Indenture dated as of December 1, 1996 between the Predecessor and Texas Commerce Bank National Association, as Trustee, as supplemented and amended by the First Supplemental Indenture dated as of December 5, 1996 between the Predecessor and the Trustee and the

Second Supplemental Indenture dated as of December 12, 1996 among the Predecessor, the Company and the Trustee (incorporated by reference to Exhibit 4.2 of the Company's Registration Statement on Form 8-B dated December 12, 1996, File No. 1-03492).

- 4.6 Third Supplemental Indenture dated as of August 1, 1997 between the Company and Texas Commerce Bank National Association, as Trustee, to the Second Senior Indenture dated as of December 1, 1996 (incorporated by reference to Exhibit 4.7 to the Company's Form 10-K for the year ended December 31, 1998).
  - 4.7 Fourth Supplemental Indenture dated as of September 29, 1998 between the Company and Chase Bank of Texas, National Association (formerly Texas Commerce Bank National Association), as Trustee, to the Second Senior Indenture dated as of December 1, 1996 (incorporated by reference to Exhibit 4.8 to the Company's Form 10-K for the year ended December 31, 1998).
  - 4.8 Resolutions of the Company's Board of Directors adopted by unanimous consent dated December 5, 1996 (incorporated by reference to Exhibit 4(g) of the Company's Annual Report on Form 10-K for the year ended December 31, 1996).
  - 4.9 Resolutions of the Company's Board of Directors adopted at a special meeting held on September 28, 1998 (incorporated by reference to Exhibit 4.10 to the Company's Form 10-K for the year ended December 31, 1998).
  - 4.10 Restated Rights Agreement dated as of December 1, 1996 between the Company and ChaseMellon Shareholder Services, L.L.C. (incorporated by reference to Exhibit 4.4 of the Company's Registration Statement on Form 8-B dated December 12, 1996, File No. 1-03492).
  - 4.11 Copies of instruments that define the rights of holders of miscellaneous long-term notes of the Company and its subsidiaries, totaling \$25 million in the aggregate at December 31, 1999, have not been filed with the Commission. The Company agrees herewith to furnish copies of such instruments upon request.
  - 4.12 Form of debt security of 7.53% Notes due May 12, 2017 (incorporated by reference to Exhibit 4.4 to the Company's Form 10-Q for the quarterly period ended March 31, 1997).
  - 4.13 Form of debt security of 6.27% Notes due July 8, 1999 (incorporated by reference to Exhibit 4.1 to the Company's Form 8-K dated as of July 8, 1997).
  - 4.14 Form of debt security of 6.30% Notes due August 5, 2002 (incorporated by reference to Exhibit 4.1 to the Company's Form 8-K dated as of August 5, 1997).
  - 4.15 Form of debt security of 5.63% Notes due December 1, 2008 (incorporated by reference to Exhibit 4.1 to the Company's Form 8-K dated as of November 24, 1998).
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- 4.16 Form of Indenture, between Dresser Industries, Inc. ("Dresser") and NationsBank of Texas, N.A., as Trustee, for unsecured debentures, notes and other evidences of indebtedness (incorporated by reference to Exhibit 4.1 to Dresser's Registration Statement on Form S-3, Registration No. 33-59562).
  - 4.17 Form of Indenture, between Baroid Corporation and Texas Commerce Bank National Association, as trustee, for 8% Senior Notes due 2003 (incorporated by reference to Exhibit 4.01 to the Registration Statement on Form S-3, Registration No. 33-60174), as supplemented and amended by

Form of Supplemental Indenture, between Dresser, Baroid Corporation and Texas Commerce Bank N.A. as Trustee, for 8% Guaranteed Senior Notes due 2003 (incorporated by reference to Exhibit 4.3 to Registration Statement on Form S-4 filed by Baroid Corporation, Registration No. 33-53077).

- 4.18 Second Supplemental Indenture dated October 30, 1997 between Dresser and Texas Commerce Bank National Association, as Trustee, for 8% Senior Notes due 2003 (incorporated by reference to Exhibit 4.19 to the Company's Form 10-K for the year ended December 31, 1998).
- 4.19 Third Supplemental Indenture dated September 29, 1998 between Dresser, the Company, as Guarantor, and Chase Bank of Texas, National Association, as Trustee, for 8% Senior Notes due 2003 (incorporated by reference to Exhibit 4.20 to the Company's Form 10-K for the year ended December 31, 1998).
- 4.20 Form of Indenture, between Dresser and Texas Commerce Bank National Association, as Trustee, for 7.60% Debentures due 2096 (incorporated by reference to Exhibit 4 to the Registration Statement on Form S-3 as amended, Registration No. 333-01303), as supplemented and amended by Form of Supplemental Indenture, between Dresser and Texas Commerce Bank National Association, Trustee, for 7.60% Debentures due 2096 (incorporated by reference to Exhibit 4.1 to Dresser's Form 8-K filed on August 9, 1996).
- 10.1 Halliburton Company Career Executive Incentive Stock Plan as amended November 15, 1990 (incorporated by reference to Exhibit 10(a) to the Predecessor's Annual Report on Form 10-K for the year ended December 31, 1992).
- 10.2 Retirement Plan for the Directors of Halliburton Company adopted and effective January 1, 1990 (incorporated by reference to Exhibit 10(c) to the Predecessor's Annual Report on Form 10-K for the year ended December 31, 1992).
- 10.3 Halliburton Company Directors' Deferred Compensation Plan as amended and restated effective May 1, 1994 (incorporated by reference to Exhibit 10(c) to the Company's Annual Report on Form 10-K for the year ended December 31, 1996).
- 10.4 Halliburton Company 1993 Stock and Long-Term Incentive Plan, as amended and restated February 19, 1998 (incorporated by reference to Exhibit 10.4 to the Company's Form 10-K for the year ended December 31, 1998).
- 10.5 Halliburton Company Restricted Stock Plan for Non-Employee Directors (incorporated by reference to Appendix B of the Predecessor's proxy statement dated March 23, 1993).
- 10.6 Halliburton Company Elective Deferral Plan, as amended and restated effective June 1, 1999 (incorporated by reference to Exhibit 10 to the Company's Form 10-Q for the quarterly period ended June 30, 1999).
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- 10.7 Employment agreement (incorporated by reference to Exhibit 10 to the Predecessor's Form 10-Q for the quarterly period ended September 30, 1995).
- 10.8 Halliburton Company Senior Executives' Deferred Compensation Plan, as amended and restated effective January 1, 1999 (incorporated by reference to Exhibit 10.8 to the Company's Form 10-K for the year ended December 31, 1998).
- 10.9 Halliburton Company Annual Performance Pay Plan, as

amended and restated effective January 1, 1997 (incorporated by reference to Exhibit 10(k) to the Company's Annual Report on Form 10-K for the year ended December 31, 1996).

- 10.10 Employment agreement (incorporated by reference to Exhibit 10(n) to the Predecessor's Form 10-K for the year ended December 31, 1995).
  - 10.11 Employment agreement and amendment thereto (incorporated by reference to Exhibit 10(a) to the Company's Quarterly Report on Form 10-Q for the quarterly period ended September 30, 1998).
  - \* 10.12 Supplement to executive employment agreement.
  - 10.13 Employment agreement and amendment thereto (incorporated by reference to Exhibit 10(b) to the Company's Quarterly Report on Form 10-Q for the quarterly period ended September 30, 1998).
  - 10.14 Employment agreement (incorporated by reference to Exhibit 10.16 to the Company's Form 10-K for the year ended December 31, 1998).
  - 10.15 Employment agreement (incorporated by reference to Exhibit 10.19 to the Company's Form 10-K for the year ended December 31, 1998).
  - 10.16 Dresser Industries, Inc. Deferred Compensation Plan (incorporated by reference to Exhibit A to Dresser's Proxy Statement dated February 11, 1966, filed pursuant to Regulation 14A, File No. 1-4003).
  - 10.17 Dresser Industries, Inc. 1982 Stock Option Plan (incorporated by reference to Exhibit A to Dresser's Proxy Statement dated February 12, 1982, filed pursuant to Regulation 14A, File No. 1-4003).
  - 10.18 ERISA Excess Benefit Plan for Dresser Industries, Inc. as amended and restated effective June 1, 1995 (incorporated by reference to Exhibit 10.7 to Dresser's Form 10-K for the year ended October 31, 1995).
  - 10.19 ERISA Compensation Limit Benefit Plan for Dresser Industries, Inc., as amended and restated effective June 1, 1995 (incorporated by reference to Exhibit 10.8 to Dresser's Form 10-K for the year ended October 31, 1995).
  - 10.20 Supplemental Executive Retirement Plan of Dresser Industries, Inc., as amended and restated effective January 1, 1998 (incorporated by reference to Exhibit 10.9 to Dresser's Form 10-K for the period ended October 31, 1997).
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- 10.21 Stock Based Compensation Arrangement of Non-Employee Directors (incorporated by reference to Exhibit 4.4 to Dresser's Registration Statement on Form S-8, Registration No. 333-40829).
  - 10.22 Dresser Industries, Inc. Deferred Compensation Plan for Non-employee Directors, as restated and amended effective November 1, 1997 (incorporated by reference to Exhibit 4.5 to Dresser's Registration Statement on Form S-8, Registration No. 333-40829).
  - 10.23 Dresser Industries, Inc. 1989 Restricted Incentive Stock Plan (incorporated by reference to Exhibit A to Dresser's Proxy Statement dated February 10, 1989, filed pursuant to Regulation 14A, File No. 1-4003).
  - 10.24 Long-Term Performance Plan for Selected Employees of The

M. W. Kellogg Company (incorporated by reference to Exhibit 10(r) to Dresser's Form 10-K for the year ended October 31, 1991).

- 10.25 Dresser Industries, Inc. 1992 Stock Compensation Plan (incorporated by reference to Exhibit A to Dresser's Proxy Statement dated February 7, 1992, filed pursuant to Regulation 14A, File No. 1-4003).
- 10.26 Amendments No. 1 and 2 to Dresser Industries, Inc. 1992 Stock Compensation Plan (incorporated by reference to Exhibit A to Dresser's Proxy Statement dated February 6, 1995, filed pursuant to Regulation 14A, File No. 1-4003).
- 10.27 Dresser Industries, Inc. 1995 Executive Incentive Compensation Plan (incorporated by reference to Exhibit B to Dresser's Proxy Statement dated February 6, 1995, filed pursuant to Regulation 14A, File No. 1-4003).
- 10.28 Special 1997 Restricted Incentive Stock Grant (incorporated by reference to Exhibit 10.26 to Dresser's Form 10-K for the year ended October 31, 1996).
- 10.29 Form of Executive Life Insurance Agreement (individual as beneficiary) (incorporated by reference to Exhibit 10.22 to Dresser's Form 10-K for the period ended October 31, 1997).
- 10.30 Form of Executive Life Insurance Agreement (trust as beneficiary) (incorporated by reference to Exhibit 10.23 to Dresser's Form 10-K for the period ended October 31, 1997).
- 10.31 Amendment No. 3 to the Dresser Industries, Inc. 1992 Stock Compensation Plan (incorporated by reference to Exhibit 10.25 to Dresser's Form 10-K for the period ended October 31, 1997).
- 10.32 The Dresser Industries, Inc. 1998 Executive Incentive Compensation Plan (incorporated by reference to Exhibit B to Dresser's Proxy Statement dated February 10, 1998, filed pursuant to Regulation 14A, File No. 1-4003).
- 10.33 Form of Waiver of Rights Under the Dresser Industries, Inc. Long-Term Incentive and Retention Plan (incorporated by reference to Exhibit 10.5 to Dresser's Form 10-Q for the period ended January 31, 1998).
- 10.34 Amendment No. 1 to the Supplemental Executive Retirement Plan of Dresser Industries, Inc. (incorporated by reference to Exhibit 10.1 to Dresser's Form 10-Q for the period ended April 30, 1998).

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- \* 21 Subsidiaries of the Registrant.
- \* 23.1 Consent of Arthur Andersen LLP.
- \* 23.2 Consent of PricewaterhouseCoopers LLP.
- 24.1 Powers of attorney for the following directors signed in February, 1997 (incorporated by reference to Exhibit 24 to our annual report on Form 10-K for the year ended December 31, 1996):

Anne L. Armstrong  
Richard B. Cheney  
Lord Clitheroe  
Robert L. Crandall  
W. R. Howell  
C. J. Silas  
Richard J. Stegemeier

- 24.2 Power of attorney signed in December, 1997 for Charles J. DiBona (incorporated by reference to Exhibit 24(b) to our annual report on Form 10-K for the year ended December 31, 1997).
- 24.3 Powers of attorney for the following directors signed in October, 1998 (incorporated by reference to Exhibit 24.3 to our annual report on Form 10-K for the year ended December 31, 1998):
- Lawrence S. Eagleburger  
Ray L. Hunt  
J. Landis Martin  
Jay A. Precourt
- \* 27 Financial data schedule for the Registrant (filed electronically) for the twelve months ended December 31, 1999.
- \* 99.1 Report of independent accountants, PricewaterhouseCoopers LLP.

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(b) Reports on Form 8-K:

Date Filed	Date of Earliest Event	Description of Event
-----		
During the fourth quarter of 1999:		
October 1, 1999	September 29, 1999	Item 5. Other Events for a press release announcing that Brown & Root Condor has been awarded a contract by Sonatrach and Anadarko Algeria Corporation for the expansion of the oil production facility at Hassi Berkine North South.
October 1, 1999	September 30, 1999	Item 5. Other Events for a press release announcing that Dresser Kellogg Energy Services has been awarded a contract by Shell Petroleum Development Company of Nigeria for grassroots gas compression facilities for the Obigbo Node Associated Gas Gathering Project near Port Harcourt, Nigeria.
October 6, 1999	October 4, 1999	Item 5. Other Events for a press release announcing the selling of two joint ventures and also earnings outlook. Dresser Industries, Inc. has elected to sell its interests in two joint ventures to Ingersoll-Rand Company for total cash consideration of approximately \$1.1 billion. The sales will result in an after-tax gain of approximately \$380 million or \$0.84 per diluted share and the gain will be recognized in the 1999 fourth quarter.
October 25, 1999	October 21, 1999	Item 5. Other Events for a press release announcing 1999 third quarter earnings.
October 28, 1999	October 26, 1999	Item 5. Other Events for a press release announcing that business units Brown & Root Energy Services and Halliburton Energy Services have been selected by Barracuda & Caratinga Development Corporation as the preferred bidder for the development of both the Barracuda and the Caratinga offshore fields in Brazil.
November 2, 1999	October 27, 1999	Item 5. Other Events for a press release announcing a Kellogg Brown & Root joint venture has signed a contract with BP Amoco to provide pre-sanction engineering services for Sonatrach and BP Amoco's In Salah gas venture in Algeria.
November 2, 1999	October 28, 1999	Item 5. Other Events for a press release announcing a fourth quarter dividend of 12.5 cents a share.

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Date Filed	Date of Earliest Event	Description of Event
-----		
During the first quarter of 2000 to date:		
January 4, 2000	December 30, 1999	Item 5. Other Events for a press release announcing subsidiary Dresser Industries, Inc. has completed the sale of its 49% joint venture interest in Ingersoll-Dresser Pump Company to a subsidiary of its joint venture partner, Ingersoll-Rand Company. Also the sale of Dresser Industries, Inc.'s 51% joint venture



interest in Dresser-Rand to Ingersoll-Rand is ready pending a remaining clearance from competition regulatory authorities in Argentina.

January 6, 2000	January 4, 2000	Item 5. Other Events for a press release announcing that Brown & Root Energy Services has been selected by TM Power Ventures L.L.C., a joint venture between TECO Power Services Corporation and Mosbacher Power Partners. Brown & Root Energy Services will provide engineering, construction and procurement services for a 312-megawatt electric generating facility on the Delmarva Peninsula in Accomack County, Virginia.
January 28, 2000	January 23, 2000	Item 5. Other Events for a press release announcing that a Kellogg Brown & Root consortium has been awarded a U.S. \$1.5 billion lump sum contract by Malaysia LNG TIGA Sdn. Bhd. Kellogg Brown & Root will execute a major expansion of the liquefied natural gas (LNG) complex in Bintulu, Sarawak.
February 1, 2000	January 27, 2000	Item 5. Other Events for a press release announcing 1999 fourth quarter earnings.
February 8, 2000	January 25, 2000	Item 5. Other Events for a press release announcing that Halliburton SubSea, a division of Brown & Root Energy Services, has entered into an agreement with Chevron USA Production Company's Gulf of Mexico Deepwater Business Unit. SubSea will provide remotely operated vehicle (ROV) services in support of deepwater drilling operations involving the drillship Transocean "Discoverer Deep Seas", at a contract value of approximately \$10 million.

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Date Filed	Date of Earliest Event	Description of Event
February 8, 2000	January 27, 2000	Item 5. Other Events for a press release announcing that an advanced stage conclusion has been reached with Barracuda and Caratinga Development Corporation (BCDC) for the development of both the Barracuda and the Caratinga offshore fields in Brazil. The agreement has resulted in a satisfactory price for BCDC and an agreed execution plan and delivery schedule. Subject to the completion of financing for the project, final negotiations are scheduled to be complete in late February. The contract, valued at more than \$2.5 billion, is anticipated to be signed in late March with both Brown & Root Energy Services and Halliburton Energy Services business units carrying out the performance of the contract.
February 8, 2000	February 1, 2000	Item 5. Other Events for a press release announcing that Chief Executive Officer, Richard B. Cheney, will succeed retiring Chairman William "Bill" Bradford, and will continue in his current position as Chief Executive Officer.
February 8, 2000	February 2, 2000	Item 5. Other Events for a press release announcing that subsidiary Dresser Industries, Inc. has completed the sale of its 51% joint venture interest in Dresser-Rand Company (DR) to a subsidiary of its joint venture partner, Ingersoll-Rand Company, for a price of \$579 million.
February 18, 2000	February 16, 2000	Item 5. Other Events for a press release announcing our offer to acquire the approximately 74% of PES (International) Ltd. shares that we did not already own was accepted by PES shareholders.
February 18, 2000	February 17, 2000	Item 5. Other Events for a press release announcing the first quarter 2000 dividend.

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#### REPORT OF INDEPENDENT PUBLIC ACCOUNTANTS ON SUPPLEMENTAL SCHEDULE

To Halliburton Company:

We have audited in accordance with generally accepted auditing standards, the consolidated financial statements included in this Form 10-K, and have issued our report thereon dated January 27, 2000 (except with respect to the matters discussed in Note 18, as to which the date is February 16, 2000). Our audits were made for the purpose of forming an opinion on those statements taken as a whole. The supplemental schedule (Schedule II) is the responsibility of Halliburton Company's management and is presented for purposes of complying with the Securities and Exchange Commission's rules and is not part of the basic financial statements. This schedule has been subjected to the auditing procedures applied in the audits of the basic financial statements and, in our

opinion, fairly states in all material respects the financial data required to be set forth therein in relation to the basic financial statements taken as a whole.

/s/ ARTHUR ANDERSEN LLP

ARTHUR ANDERSEN LLP

Dallas, Texas,

January 27, 2000 (Except with respect to the matters discussed in Note 18, as to which the date is February 16, 2000.)

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HALLIBURTON COMPANY  
 Schedule II - Valuation and Qualifying Accounts  
 (Millions of Dollars)

Descriptions	Balance at Beginning of Period	Additions		Deductions	Balance at End of Period
		Charged to Costs and Expenses	Charged to Other Accounts		
Year ended December 31, 1999:					
Deducted from accounts and notes receivable:					
Allowance for bad debts	\$ 77	\$ 53	\$ -	\$ (23) (A)	\$ 107
Accrued special charges	\$ 359	\$ -	\$ -	\$ (290) (B)	\$ 69
Year ended December 31, 1998:					
Deducted from accounts and notes receivable:					
Allowance for bad debts	\$ 59	\$ 27	\$ -	\$ (9) (A)	\$ 77
Accrued special charges	\$ 6	\$ 910 (C)	\$ -	\$ (557)	\$ 359
Year ended December 31, 1997:					
Deducted from accounts and notes receivable:					
Allowance for bad debts	\$ 65	\$ 14	\$ -	\$ (20) (A)	\$ 59
Accrued special charges	\$ 58	\$ 6	\$ -	\$ (58) (D)	\$ 6

<FN>

(A) Receivable write-offs and reclassifications, net of recoveries.

(B) Includes \$47 million reversal of special charges taken in 1998 and \$14 million for items of a long-term nature reclassified to employee compensation and benefits in 1999.

(C) Includes \$887 million during the calendar year ended December 31, 1998 and \$23 million during Dresser's two-month period ended December 31, 1997. See Note 11.

(D) Includes \$25 million for items of a long-term nature reclassified to other liabilities at the end of 1997. See Note 11.

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SIGNATURES

As required by Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has authorized this report to be signed on its behalf by the undersigned authorized individuals, on this 13th day of March, 2000.

HALLIBURTON COMPANY

By /s/ Richard B. Cheney

Richard B. Cheney  
 Chairman of the Board and

Chief Executive Officer

As required by the Securities Exchange Act of 1934, this report has been signed below by the following persons in the capacities indicated on this 13th day of March, 2000.

Signature -----	Title -----
/s/ Richard B. Cheney ----- Richard B. Cheney	Chairman of the Board and Chief Executive Officer
/s/ Gary V. Morris ----- Gary V. Morris	Executive Vice President and Chief Financial Officer
/s/ R. Charles Muchmore, Jr. ----- R. Charles Muchmore, Jr.	Vice President and Controller and Principal Accounting officer

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Signature -----	Title -----
* ANNE L. ARMSTRONG ----- Anne L. Armstrong	Director
* LORD CLITHEROE ----- Lord Clitheroe	Director
*ROBERT L. CRANDALL ----- Robert L. Crandall	Director
* CHARLES J. DIBONA ----- Charles J. DiBona	Director
* LAWRENCE S. EAGLEBURGER ----- Lawrence S. Eagleburger	Director
* W. R. HOWELL ----- W. R. Howell	Director
* RAY L. HUNT ----- Ray L. Hunt	Director
* J. LANDIS MARTIN ----- J. Landis Martin	Director
* JAY A. PRECOURT ----- Jay A. Precourt	Director
* C. J. SILAS ----- C. J. Silas	Director
* RICHARD J. STEGEMEIER ----- Richard J. Stegemeier	Director

\* /s/ SUSAN S. KEITH

-----  
Susan S. Keith, Attorney-in-fact

SUPPLEMENT TO  
EXECUTIVE EMPLOYMENT AGREEMENT

This Supplement dated as of December 2, 1999 ("Supplement") amends and supplements that certain Executive Employment Agreement, as amended ("Agreement") entered into by and between Halliburton Company ("Employer") and William E. Bradford ("Employee") effective as of September 29, 1998. Capitalized terms used herein but not defined shall have the meanings ascribed to them in the Agreement.

1. Section 1.1 of the Agreement is amended to read in its entirety as follows:

"1.1 The term of the Agreement is from the Effective Date through February 29, 2000 (the "Term"), on which date Employee shall retire as an employee of Employer."

2. Section 1.2 of the Agreement is hereby amended and supplemented by adding the following language to the end thereof:

"On January 31, 2000, Employee shall voluntarily resign as Chairman of the Board of Employer, as a member of Employer's Board of Directors and from all other positions, posts, offices and assignments with Employer or any of Employer's affiliates, including, but not limited to, Employee's service as a member of the Executive Committee of Employer and as a Trustee of the Halliburton Foundation, Inc."

3. Section 2.2 of the Agreement is hereby amended by deleting the last sentence and inserting the following language in lieu thereof:

"For plan year 2000, the bonus payable to Employee shall be equal to the Average Dresser Bonus prorated through January 31, 2000. Such bonus amount shall be paid to Employee prior to December 31, 2000."

4. The Agreement is hereby supplemented by the following additional terms and provisions:

Beginning March 1, 2000 and continuing through February 28, 2005, and expressly contingent upon Employee's not being in breach of his obligations under Articles 4 and 5 of the Agreement, Employee shall be entitled to:

- (i) Office space and part-time secretarial support as mutually agreed by Employer and Employee.
- (ii) Office furnishings and equipment (including computer equipment for access to the Company's network).

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SUPPLEMENT TO  
EXECUTIVE EMPLOYMENT AGREEMENT  
(continued)

5. Except as amended or supplemented hereby, the Agreement shall continue in full force and effect.

IN WITNESS WHEREOF, Employee and Employer have duly executed this Supplement in multiple originals as of the date first above written.

By: /s/ Richard B. Cheney

-----  
Richard B. Cheney  
Chief Executive Officer

EMPLOYEE

/s/ William E. Bradford

-----  
William E. Bradford

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HALLIBURTON COMPANY  
Subsidiaries of the Registrant  
December 31, 1999

NAME OF COMPANY	OWNERSHIP PERCENTAGE	STATE OR COUNTRY OF INCORPORATION
2W Underwater Contractors Limited	100.00%	United Kingdom
American Thai Barite Limited	100.00%	Thailand
Amsito Oilwell Services (Malaysia) Sdn Bhd	49.00%	Malaysia
AOC Australia Pty Ltd	100.00%	Australia
AOC Brown & Root Canada Limited	43.33%	Canada
AOC Canada Ltd	50.00%	Canada
AOC Hopkinsons Limited	50.00%	United Kingdom
AOC International Ltd	100.00%	United Kingdom
AOC Nigeria Ltd	65.00%	Nigeria
AOC Overseas Limited	100.00%	United Kingdom
AOC Services Limited	99.90%	Jersey
AOC Technical Services Limited	100.00%	United Kingdom
AOCI New Limited	100.00%	United Kingdom
AOC-Turbine Services Limited	70.00%	United Kingdom
AOC-Wood Contractors Ltd	65.00%	United Kingdom
Arabian Rockbits and Drilling Tools Company, Ltd.	49.00%	Saudi Arabia
Arctic Pacific Contractors International LLC	50.00%	United States
Asia Energy Services Sdn Bhd	100.00%	Malaysia
Asia Pacific Transport Company Pty Ltd	50.00%	Australia
Asian Marine Contractors Limited	100.00%	Mauritius
Atlantic Minerals and Products Corporation	100.00%	Florida
AVA (U.K.) Limited	100.00%	United Kingdom
AVA Netherlands B.V.	100.00%	Netherlands
AVA S.a.r.l.	100.00%	France
Avalon Financial Services, Ltd	100.00%	Cayman Islands
AWE plc	100.00%	United Kingdom
Axelson Pump Company	100.00%	Delaware
Axelson-Kuban	45.00%	CIS
B&R-G5 Industrial Services (Proprietary) Limited	50.00%	South Africa
Bakhsh Kellogg Saudi Arabia Limited	40.00%	Saudi Arabia
Baroid (Far East) Pte. Ltd.	100.00%	Singapore
Baroid (Saudi Arabia) Limited	40.00%	Saudi Arabia
Baroid Australia Pty. Limited	90.00%	Australia
Baroid Caribbean Limited	50.00%	Cayman Islands
Baroid Corporation	100.00%	United Kingdom
Baroid Corporation of Canada Ltd.	100.00%	Canada
Baroid de Venezuela, S.A.	99.73%	Venezuela
Baroid Drilling Chemical Products Limited	36.00%	Nigeria
Baroid Equipment, Inc	100.00%	California

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Exhibit 21

HALLIBURTON COMPANY  
Subsidiaries of the Registrant  
December 31, 1999  
(continued)

NAME OF COMPANY	OWNERSHIP PERCENTAGE	STATE OR COUNTRY OF INCORPORATION
Baroid GmbH	100.00%	Germany
Baroid Group	100.00%	Canada
Baroid International Inc.	100.00%	Delaware
Baroid International Trading Corporation	100.00%	Delaware
Baroid International, S.p.A.	100.00%	Italy
Baroid Limited	100.00%	United Kingdom

Baroid Middle East, Inc.	100.00%	Delaware
Baroid Nigeria, Inc.	100.00%	Delaware
Baroid of Nigeria Limited	60.00%	Nigeria
Baroid Pigmina Industria e Comercio Ltda.	100.00%	Brazil
Baroid S.A.R.L.	100.00%	Tunisia
Baroid Sales Export Corporation	100.00%	Delaware
Baroid Technology, Inc.	100.00%	Delaware
Baroid Trinidad Services Limited	50.00%	Trinidad
Baroid/VIDCO, L.L.C.	50.00%	United States
Basin Surveys, Inc.	100.00%	West Virginia
Bateman Kinhill	50.00%	Australia
Betex BV	100.00%	Netherlands
BHPE-Kinhill (India) Private Ltd	36.80%	India
Bluefoil Limited	100.00%	United Kingdom
Bonny Project Management Company Limited	100.00%	United Kingdom
Brama Brown & Root and Marshall Aerospace Limited	50.00%	United Kingdom
Bredero Price (Malaysia) Sdn. Bhd.	50.00%	Malaysia
Bredero Price (Middle East) Ltd.	50.00%	Cyprus
Bredero Price (Nigeria) Limited	50.00%	Nigeria
Bredero Price (West Africa) Limited	50.00%	Cyprus
Bredero Price Coatings Pty. Ltd.	50.00%	Australia
Bredero Price Colombia B.V.	50.00%	Netherlands
Bredero Price Company	50.00%	United States
Bredero Price de Mexico S.A. de C.V.	50.00%	Mexico
Bredero Price Holding B.V.	50.00%	Netherlands
Bredero Price International B.V.	50.00%	Netherlands
Bredero Price International, Inc.	50.00%	United States
Bredero Price Norway A/S	50.00%	Norway
Bredero Price Pipecoaters (Thailand) Limited	50.00%	Thailand
Bredero Price Pipecoaters B.V.	50.00%	Netherlands
Bredero Price Services Ltd.	50.00%	United Kingdom
Bredero Shaw Australia Pty. Ltd	50.00%	Australia
Bredero-Price Brasil Ltda	50.00%	Brazil

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Exhibit 21

HALLIBURTON COMPANY  
Subsidiaries of the Registrant  
December 31, 1999  
(continued)

NAME OF COMPANY	OWNERSHIP PERCENTAGE	STATE OR COUNTRY OF INCORPORATION
Bredero-Price Custom Coating Ltd	50.00%	Cyprus
Bredero-Price Singapore Pte Ltd	50.00%	Singapore
Bredero-Shaw, Inc.	50.00%	United States
Breswater Marine Contracting BV	100.00%	Netherlands
British Pipe Coaters Limited	100.00%	United Kingdom
British Underwater Engineering Limited	100.00%	United Kingdom
Brown & Root - Genesis Engineering Company	50.00%	United States
Brown & Root - Murphy, LLC	50.00%	United States
Brown & Root (Asia Pacific) Pte Ltd	100.00%	Singapore
Brown & Root (Malaysia) Sdn Bhd	70.00%	Malaysia
Brown & Root (Overseas) Limited	100.00%	Jersey
Brown & Root (S) Pte Ltd	100.00%	Singapore
Brown & Root AOC Limited	100.00%	United Kingdom
Brown & Root Bangladesh Ltd	100.00%	United Kingdom
Brown & Root Cayman Holdings, Inc	100.00%	Cayman Islands
Brown & Root Condor SPA	49.00%	Algeria
Brown & Root Ealing Technical Services Limited	100.00%	United Kingdom
Brown & Root Energy Services (India) Private Limited	100.00%	India
Brown & Root Energy Services A/S	100.00%	Norway
Brown & Root Energy Services Pty Ltd	100.00%	Australia
Brown & Root Engineering Sdn Bhd	100.00%	Malaysia
Brown & Root Far East Engineers Pte Ltd	100.00%	Delaware
Brown & Root Far East Engineers Pte Ltd .	100.00%	Singapore
Brown & Root GEMSA, S.A.	50.00%	Venezuela
Brown & Root Highlands Fabricators Limited	100.00%	United Kingdom
Brown & Root Holdings, Inc	100.00%	Delaware
Brown & Root Industrial Services Philippines Inc	39.80%	Philippines
Brown & Root International, Inc	100.00%	Delaware
Brown & Root International, Inc .	100.00%	Panama
Brown & Root Limited	100.00%	United Kingdom



Brown & Root McDermott Fabricators Limited	50.00%	United Kingdom
Brown & Root NA Limited	50.00%	British Virgin Islands
Brown & Root Projects Limited	100.00%	United Kingdom
Brown & Root Pty Limited	100.00%	Australia
Brown & Root Saudi Limited Co	49.00%	Saudi Arabia
Brown & Root Services Corp	100.00%	Delaware
Brown & Root Technology Limited	100.00%	United Kingdom

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Exhibit 21

HALLIBURTON COMPANY  
Subsidiaries of the Registrant  
December 31, 1999  
(continued)

NAME OF COMPANY	OWNERSHIP PERCENTAGE	STATE OR COUNTRY OF INCORPORATION
Brown & Root, Booz-Allen Limited	50.00%	United Kingdom
Brown & Root, Inc	100.00%	Delaware
Brown and Root Espanola, SA	100.00%	Spain
Buchan Fabrications Limited	100.00%	United Kingdom
Bufete Industrial, S.A. de C.V.	25.00%	Mexico
CAEX Services, Inc	100.00%	United States
Canadian Baroid Sales Ltd	100.00%	Canada
Caspian Transco Inc	51.00%	Cayman Islands
CEBO Cyprus Ltd.	50.00%	Cyprus
CEBO Holland B.V.	50.00%	Netherlands
CEBO International B.V.	50.00%	Netherlands
CEBO Marine B.V.	50.00%	Netherlands
CEBO Offshore Services Sdn. Bhd.	33.33%	Malaysia
CEBO U.K. Ltd.	50.00%	United Kingdom
CF Braun Engineering Corporation	100.00%	United States
Chalfont Limited	100.00%	Cyprus
Chemtronics, Inc	100.00%	United States
CKS Facilities Management Pty Ltd	33.00%	Australia
CNOOC-Otis Well Completion Services Ltd	50.00%	China
COMBISA, S. de R.L. de C.V.	33.33%	Mexico
Compania de Servicios NMR, SA	100.00%	Argentina
Compania Transandina de Exportacion, Inc.	100.00%	United States
Conkel, S. de R.L. de C.V.	100.00%	Mexico
Consortio Contrina de Venezuela	28.00%	Venezuela
Consortio Contrina LLC	28.00%	United States
Consortio Contrina SNC	28.00%	France
Davy Kinhill Fluor Daniel (Png) Pty Ltd	25.00%	Papua New Guinea
Dawson AOC Water Services Pty Ltd	100.00%	Australia
Dawson Group Pty. Ltd	100.00%	Australia
DB Stratabit GmbH	100.00%	Germany
DB Stratabit Limited	100.00%	United Kingdom
DB Stratabit Pte. Ltd.	100.00%	Singapore
DB Stratabit S.A.	100.00%	Belgium
DB Stratabit S.A.R.L.	100.00%	Tunisia
DBS - Tunisie	100.00%	Tunisia
Devonport Engineering Services Limited	100.00%	United Kingdom
Devonport Management Limited	100.00%	United Kingdom

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Exhibit 21

HALLIBURTON COMPANY  
Subsidiaries of the Registrant  
December 31, 1999  
(continued)

NAME OF COMPANY	OWNERSHIP PERCENTAGE	STATE OR COUNTRY OF INCORPORATION
Devonport Royal Dockyard Limited	100.00%	United Kingdom

Devonport Royal Dockyard Pension Trustees Limited	99.00%	United Kingdom
Distral-Brown & Root SA	49.31%	Colombia
Dorhold Limited	100.00%	United Kingdom
DressBi, L.L.C.	100.00%	United States
Dresser (Algeria) Inc.	100.00%	United States
Dresser (Holdings) Limited	100.00%	United Kingdom
Dresser Acquisitions Limited	100.00%	United Kingdom
Dresser AG	100.00%	Liechtenstein
Dresser Al-Rushaid Valve and Instrument Company, Ltd.	49.00%	Saudi Arabia
Dresser Anstalt	100.00%	Liechtenstein
Dresser Argentina S.A.	100.00%	Argentina
Dresser AS	100.00%	Norway
Dresser Australia Pty. Ltd.	100.00%	Australia
Dresser B.V.	20.00%	Netherlands
Dresser Canada, Inc	100.00%	Canada
Dresser Caspian, Inc.	100.00%	United States
Dresser Corporation	100.00%	United States
Dresser de Venezuela, C.A.	100.00%	Venezuela
Dresser del Ecuador S.A.	100.00%	Ecuador
Dresser Equipment Group, Inc.	100.00%	United States
Dresser Europe GmbH	100.00%	Germany
Dresser Europe S.A.	100.00%	Belgium
Dresser Far East, Inc.	100.00%	United States
Dresser Foreign Sales Corporation Limited	100.00%	Guam
Dresser Group Pension Trustee Limited	100.00%	England
Dresser Holding Europe GmbH	100.00%	Germany
Dresser Holding, Inc.	100.00%	United States
Dresser Holmes Limited	100.00%	United Kingdom
Dresser Industria e Comercio Ltda.	99.99%	Brazil
Dresser Industrial Products B.V.	20.00%	Netherlands
Dresser Industries, Inc.	100.00%	United States
Dresser Industries-RUS	100.00%	CIS
Dresser Instruments, S.A. de C.V.	100.00%	Mexico
Dresser International Sales Corporation	100.00%	Delaware
Dresser International, Ltd.	100.00%	Delaware
Dresser Investments N.V.	100.00%	Netherlands Antilles
Dresser Ireland Finance Company	100.00%	Ireland
Dresser Italia S.p.A.	20.00%	Italy

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Exhibit 21

HALLIBURTON COMPANY  
Subsidiaries of the Registrant  
December 31, 1999  
(continued)

NAME OF COMPANY	OWNERSHIP PERCENTAGE	STATE OR COUNTRY OF INCORPORATION
Dresser Japan, Ltd.	20.00%	Japan
Dresser Kellogg Energy Services (South Africa) (Proprietary) Limited	100.00%	South Africa
Dresser Kellogg Energy Services (Nigeria) Ltd	100.00%	Nigeria
Dresser Kellogg Energy Services Inc.	100.00%	Delaware
Dresser Kellogg Energy Services Limited	100.00%	United Kingdom
Dresser Korea, Inc.	100.00%	Korea
Dresser Latvia Limited	100.00%	Latvia
Dresser Masoneilan Valves Private Limited	70.60%	India
Dresser Minerals International, Inc.	100.00%	Texas
Dresser Netherlands B.V.	20.00%	Netherlands
Dresser Oil Services Vietnam Limited	100.00%	Vietnam
Dresser Oilfield Gabon S.a.r.L.	100.00%	Gabon
Dresser Oilfield Operations (Nigeria) Inc.	100.00%	Delaware
Dresser Oilfield Operations (Nigeria) Limited	100.00%	Nigeria
Dresser Oilfield Services B.V.	100.00%	Netherlands
Dresser Oilfield Services, Inc.	100.00%	United States
Dresser Polska Sp. zo.o.	20.00%	Poland
Dresser Produits Industriels	20.00%	France
Dresser Rand Arabian Machinery Company Limited	50.00%	Saudi Arabia
Dresser Rand de Mexico, S.A. de C.V.	51.00%	Mexico
Dresser Russia, Inc.	100.00%	Delaware
Dresser Services Panama, Inc.	100.00%	United States
Dresser Services, Inc.	100.00%	Delaware
Dresser Singapore Pte. Ltd.	100.00%	Singapore
Dresser Soviet Engineering	30.00%	CIS

Dresser U.K. Limited	100.00%	United Kingdom
Dresser U.K. Pensions Limited	100.00%	United Kingdom
Dresser Valve de Mexico S.A	100.00%	Mexico
Dresser Wayne AB	20.00%	Sweden
Dresser-Nagano, Inc.	71.40%	Delaware
Dresser-Rand & Enserv Services Sdn. Bhd.	24.99%	Malaysia
Dresser-Rand (Nigeria) Limited	51.00%	Nigeria
Dresser-Rand (SEA) Pte. Ltd.	51.00%	Singapore
Dresser-Rand (U.K.) Limited	51.00%	United Kingdom
Dresser-Rand A/S	51.00%	Norway
Dresser-Rand Argentina S.A.	51.49%	Argentina
Dresser-Rand Asia Pacific Sdn. Bhd.	51.00%	Malaysia
Dresser-Rand B.V.	51.00%	Netherlands
Dresser-Rand C. I. Limited	51.00%	Cayman Islands

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Exhibit 21

HALLIBURTON COMPANY  
Subsidiaries of the Registrant  
December 31, 1999  
(continued)

NAME OF COMPANY	OWNERSHIP PERCENTAGE	STATE OR COUNTRY OF INCORPORATION
Dresser-Rand Canada, Inc.	51.00%	Canada
Dresser-Rand Comercio e Industria Ltda.	51.00%	Brazil
Dresser-Rand Company	51.00%	New York
Dresser-Rand Company Limited	51.00%	United Kingdom
Dresser-Rand Compression Services, S.A.	51.00%	Switzerland
Dresser-Rand Compressor Co., Ltd. Shanghai	30.60%	China
Dresser-Rand Czech spol. s r.o.	51.00%	Czech Republic
Dresser-Rand de Venezuela C.A.	51.00%	Venezuela
Dresser-Rand GmbH	51.00%	Germany
Dresser-Rand Holding Company	51.00%	United States
Dresser-Rand International B.V.	51.00%	Netherlands
Dresser-Rand Italia S.r.L.	51.00%	Italy
Dresser-Rand Japan, Ltd.	51.00%	Japan
Dresser-Rand Machinery Repair Belgie N.V.	51.00%	Belgium
Dresser-Rand Power, Inc.	51.00%	United States
Dresser-Rand S.A.	51.00%	France
Dresser-Rand Sales Company, S.A.	51.00%	Switzerland
Dresser-Rand Services B.V.	51.00%	Netherlands
Dresser-Rand Services, S.a.r.L.	51.00%	Switzerland
Dresser-Shaw Company	50.10%	Canada
Dressta Co. Ltd.	51.00%	Poland
Drilling Fluids Technology A/S	50.00%	Norway
DRSS Co (Partnership)	51.00%	New York
ebro Electronic GmbH	100.00%	Germany
EMC Nederland BV	50.00%	Netherlands
Energy Hydro Inc.	100.00%	United States
Envirogen	50.00%	Australia
Esbjerg Production Services A/S	33.33%	Denmark
ETI Acquisition Corp	100.00%	United States
European Marine Contractors Limited	50.00%	United Kingdom
Fann Instrument Company	100.00%	Delaware
Fargo Engineering Company	100.00%	United States
Fastraxx Limited	100.00%	United Kingdom
G&H Management Company	100.00%	United States
Gail Force Limited	33.33%	United Kingdom
GAZDMD Avtomatika	31.00%	CIS
Gearhart Espana SA	100.00%	Spain
GeoGraphix, Inc.	100.00%	Colorado

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Exhibit 21

Subsidiaries of the Registrant  
December 31, 1999  
(continued)

NAME OF COMPANY	OWNERSHIP PERCENTAGE	STATE OR COUNTRY OF INCORPORATION
Geophysical Service Europe Co Ltd	50.00%	Hungary
Geosource International (Nederland) BV	100.00%	Netherlands
Granherne (Holdings) Ltd.	100.00%	United Kingdom
Granherne (NZ) Limited	100.00%	New Zealand
Granherne (S.A.) Pty. Ltd.	100.00%	Australia
Granherne Inc.	100.00%	United States
Granherne Information Systems Limited	100.00%	United Kingdom
Granherne International (Holdings) Ltd.	100.00%	United Kingdom
Granherne International Limited	100.00%	United Kingdom
Granherne Limited	100.00%	United Kingdom
Granherne Pty. Ltd.	100.00%	Australia
Granherne Sdn. Bhd.	100.00%	Malaysia
Green Sea AS	47.41%	Norway
Green Sea Operations AS	50.00%	Norway
Grove Foreign Sales Corporation	100.00%	Barbados
Grove TK Limited	19.99%	United Kingdom
Halliburton (Proprietary) Limited	100.00%	South Africa
Halliburton A/S	100.00%	Norway
Halliburton Affiliates Corporation	100.00%	Delaware
Halliburton Argentina SA	100.00%	Argentina
Halliburton Arkhangelsk, Ltd	51.00%	Russia
Halliburton Australia Pty Ltd	100.00%	Australia
Halliburton BV	100.00%	Netherlands
Halliburton Canada, Inc	100.00%	Canada
Halliburton Cimentacao Ltda	100.00%	Brazil
Halliburton Company Austria GmbH	100.00%	Austria
Halliburton Company Germany GmbH	100.00%	Germany
Halliburton Company U.K. Limited	100.00%	United Kingdom
Halliburton Consulting Services Nigeria Limited	100.00%	Nigeria
Halliburton de Mexico, SA de CV	100.00%	Mexico
Halliburton del Amazonas SA	100.00%	Peru
Halliburton del Peru SA	100.00%	Peru
Halliburton Delaware, Inc	100.00%	Delaware
Halliburton Denmark A/S	100.00%	Denmark
Halliburton Energy Development (Kazakhstan) Limited	100.00%	Cayman Islands
Halliburton Energy Development (Kazakhstan), Inc	100.00%	United States
Halliburton Energy Development (North Sea), Inc	100.00%	United States

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Exhibit 21

HALLIBURTON COMPANY  
Subsidiaries of the Registrant  
December 31, 1999  
(continued)

NAME OF COMPANY	OWNERSHIP PERCENTAGE	STATE OR COUNTRY OF INCORPORATION
Halliburton Energy Development Ltd	100.00%	Cayman Islands
Halliburton Energy Services Nigeria Limited	80.00%	Nigeria
Halliburton Energy Services Romania S.R.L.	100.00%	Romania
Halliburton Energy Services, Inc	100.00%	Delaware
Halliburton EPC-22 Holdings, S. de R.L. de C.V.	51.00%	Mexico
Halliburton Equipment Company SAE	75.00%	Egypt
Halliburton Espanola SA	100.00%	Spain
Halliburton Geodata Limited	100.00%	United Kingdom
Halliburton Geophysical Services (Cayman) Ltd	100.00%	Cayman Islands
Halliburton Geophysical Services (M) Sdn Bhd	70.00%	Malaysia
Halliburton Global, Ltd	100.00%	Cayman Islands
Halliburton Group Canada, Inc.	100.00%	Canada
Halliburton Holding BV	20.00%	Netherlands
Halliburton Holdings Limited	100.00%	United Kingdom
Halliburton Holdings, Inc	100.00%	Delaware
Halliburton International, Inc	100.00%	Delaware
Halliburton Italiana SpA	100.00%	Italy
Halliburton Kazakhstan Oil Field Services, Ltd	100.00%	Kazakhstan
Halliburton Latin America SA	100.00%	Panama

Halliburton Limited	100.00%	United Kingdom
Halliburton Logging Services (France) SARL	100.00%	France
Halliburton Logging Services (UK) Limited	100.00%	United Kingdom
Halliburton Manufacturing and Services Limited	100.00%	United Kingdom
Halliburton Multinational, Inc	100.00%	United States
Halliburton New Zealand	100.00%	New Zealand
Halliburton Norway, Inc	100.00%	Delaware
Halliburton Offshore Services, Inc .	100.00%	Cayman Islands
Halliburton Oil Field Services, Ltd	100.00%	Russia
Halliburton Oilfield Services India Limited	60.00%	India
Halliburton Overseas Limited	100.00%	Cayman Islands
Halliburton Partners Canada Ltd	100.00%	Canada
Halliburton Products & Services Limited	100.00%	Cayman Islands
Halliburton Produtos Ltda	100.00%	Brazil
Halliburton Real Estate Services, Inc	100.00%	United States
Halliburton SAS	100.00%	France
Halliburton SC, Inc	100.00%	United States
Halliburton Services (Malaysia) Sdn Bhd	49.00%	Malaysia
Halliburton Servicios (Chile) Ltda	100.00%	Chile

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Exhibit 21

HALLIBURTON COMPANY  
Subsidiaries of the Registrant  
December 31, 1999  
(continued)

NAME OF COMPANY	OWNERSHIP PERCENTAGE	STATE OR COUNTRY OF INCORPORATION
Halliburton Servicios Ltda	100.00%	Brazil
Halliburton Singapore Pte Ltd	100.00%	Singapore
Halliburton Technical Services, Inc	100.00%	United States
Halliburton Tesel Ltd	100.00%	United Kingdom
Halliburton Trinidad, Limited	100.00%	Trinidad
Halliburton UK Limited	100.00%	United Kingdom
Halliburton West Africa Ltd .	99.98%	Cayman Islands
Halliburton Worldwide Limited	100.00%	Cayman Islands
Halliburton Worldwide Services. Inc.	100.00%	United States
Halliburton-Atyrau Oil & Gas Services	51.00%	Kazakhstan
Halliburton-GERS Ltd	51.00%	Russia
Halliburton-Imco (Cameroon) SARL	100.00%	Cameroon
Halson Financial Services, Limited	100.00%	Cayman Islands
HBR (Thailand) Limited	100.00%	Thailand
HBR Energy, Inc	100.00%	Delaware
HED (Indonesia), Inc	100.00%	United States
HGS Enterprises Inc	100.00%	Panama
HGS Limited	100.00%	United Kingdom
HLS (Int'l) Holdings, Inc	100.00%	United States
HLS India Limited	39.95%	India
HLS-Namtvædt Holding A/S	100.00%	Norway
HMB Subwork De Espania S.A.	100.00%	Spain
HMB Subwork Limited	100.00%	United Kingdom
Howard Humphreys & Partners Limited	100.00%	United Kingdom
Howard Humphreys (Kenya) Limited	100.00%	Kenya
Howard Humphreys (Tanzania) Limited	100.00%	Tanzania
Howard Humphreys (Uganda) Limited	100.00%	Uganda
Howard Humphreys (Zimbabwe) Limited	100.00%	United Kingdom
Howard Humphreys and Sons	100.00%	United Kingdom
Howard Humphreys Group Limited	100.00%	United Kingdom
Howard Humphreys Limited	100.00%	United Kingdom
Howard Humphreys Project Management Limited	100.00%	United Kingdom
Hua Mei Halliburton Petroleum Technical Service Co Ltd	51.00%	China
Hunting- Brae Limited	31.00%	United Kingdom

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Exhibit 21

HALLIBURTON COMPANY  
Subsidiaries of the Registrant  
December 31, 1999  
(continued)

NAME OF COMPANY	OWNERSHIP PERCENTAGE	STATE OR COUNTRY OF INCORPORATION
India Valve Investment Co., Inc.	40.00%	United States
Integrated Power Services Pty Ltd	50.00%	Australia
International Administrative Services, Ltd	100.00%	Cayman Islands
International Automative Technologies, LLC	50.00%	United States
International Oil Field Engineering Ltd.	51.00%	Cayman Islands
IPEM Developments Limited	100.00%	United Kingdom
Jeffrey Industria e Comercio Ltda.	100.00%	Brazil
Jet Research Center, Inc	100.00%	United States
Jet Research Corporation	100.00%	United States
K International Engineers Pty Ltd	100.00%	Australia
Kapeq Trading Limited	50.00%	Cyprus
KCI Constructors, Inc	100.00%	Delaware
KDC Foreign Sales Corporation	50.00%	Guam
KDC Products S.A./N.V.	50.00%	Belgium
Kelbi Ingeniera, S.A. de C.V.	50.00%	Mexico
Kellogg (Malaysia) Sdn. Bhd.	100.00%	Malaysia
Kellogg African Growth Fund, Inc.	100.00%	United States
Kellogg Algeria Inc.	100.00%	Delaware
Kellogg Brown & Root Consultancy Malaysia Sdn Bhd	100.00%	Malaysia
Kellogg Brown & Root Far East, Inc..	100.00%	United States
Kellogg Brown & Root India Limited	100.00%	United States
Kellogg Brown & Root, Inc	100.00%	United States
Kellogg Cardon, C.A,	100.00%	Venezuela
Kellogg China Inc.	100.00%	Delaware
Kellogg Construction Limited	100.00%	United Kingdom
Kellogg Development Corporation	100.00%	Delaware
Kellogg Foreign Sales Corporation	100.00%	Barbados
Kellogg France, S.A.	20.00%	France
Kellogg Holland B.V.	100.00%	Netherlands
Kellogg India Limited	100.00%	Delaware
Kellogg Indonesia, Inc.	100.00%	Delaware
Kellogg Intercontinental Limited	100.00%	Cyprus
Kellogg International Corporation	100.00%	Delaware
Kellogg International Services Corporation	100.00%	Delaware
Kellogg International Services Limited	100.00%	Cayman Islands

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Exhibit 21

HALLIBURTON COMPANY  
Subsidiaries of the Registrant  
December 31, 1999  
(continued)

NAME OF COMPANY	OWNERSHIP PERCENTAGE	STATE OR COUNTRY OF INCORPORATION
Kellogg Iran, Inc.	100.00%	United States
Kellogg ISL Limited	100.00%	Cayman Islands
Kellogg Italy, Inc.	100.00%	Delaware
Kellogg Korea, Inc.	100.00%	Delaware
Kellogg Malaysia, Inc.	100.00%	Delaware
Kellogg Mexico, Inc.	100.00%	Delaware
Kellogg Middle East Limited	100.00%	Delaware
Kellogg Middle East Services Inc.	100.00%	Delaware
Kellogg Nigeria Inc.	100.00%	Delaware
Kellogg Offshore Limited	100.00%	United Kingdom
Kellogg Overseas Construction Corporation	100.00%	Delaware
Kellogg Overseas Corporation	100.00%	Delaware
Kellogg Overseas Services Corporation	100.00%	Panama
Kellogg Pan American Corporation	100.00%	Delaware
Kellogg Pan American, C.A.	100.00%	Venezuela
Kellogg Plant Services Inc.	100.00%	Delaware
Kellogg Plant Services Limited	100.00%	England
Kellogg Rust Services Inc.	100.00%	Delaware
Kellogg Rust Synfuels, Inc.	100.00%	Delaware

Kellogg Saudi Arabia Limited	100.00%	Delaware
Kellogg Services, Inc.	100.00%	Delaware
Kellogg-Chiyoda Services, Inc.	51.00%	Cayman Islands
KESA Limited	100.00%	United Kingdom
Kinhill (Pakistan) Pte Ltd	100.00%	Pakistan
Kinhill Advance Ltd	50.00%	Hong Kong
Kinhill Building Investigation Pty Ltd	100.00%	Australia
Kinhill Holdings Pty Ltd	100.00%	Australia
Kinhill India Private Ltd	85.00%	India
Kinhill Investments Pty Ltd	48.75%	Australia
Kinhill Kramer (Tonga) Limited	100.00%	Tonga
Kinhill Kramer (Vanuatu) Ltd	100.00%	Vanuatu
Kinhill Kramer Australia Pty Ltd	100.00%	Australia
Kinhill Kramer Pacific Pty Ltd	50.00%	Australia
Kinhill Kramer Pty Ltd	50.00%	Papua New Guinea
Kinhill Kramer Solomon Islands Pty Ltd	100.00%	Solomon Islands
Kinhill Pacific Pty Ltd	100.00%	Australia
Kinhill Pte Ltd	100.00%	Singapore
Kinhill Pty Ltd	100.00%	Australia
Kinhill Sagric Pty Ltd	50.00%	Australia

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Exhibit 21

HALLIBURTON COMPANY  
Subsidiaries of the Registrant  
December 31, 1999  
(continued)

NAME OF COMPANY	OWNERSHIP PERCENTAGE	STATE OR COUNTRY OF INCORPORATION
Kinhill Superannuation Nominees Pty Ltd	50.00%	Australia
Kinhill/Ove Arup	50.00%	Australia
Komatsu Dresser Company	50.00%	United States
KOMDRESCO Canada, Inc.	50.00%	Canada
KPA, S.A. de C.V.	100.00%	Mexico
KRW Energy Systems Inc.	100.00%	Delaware
Kuwait Kellogg Ltd.	100.00%	Delaware
Landmark America Latina, SA	100.00%	Panama
Landmark de Mexico, SA de CV	96.90%	Mexico
Landmark EAME, Ltd	100.00%	United Kingdom
Landmark Finance Corporation	100.00%	United States
Landmark Graphics (Nigeria) Ltd	100.00%	Nigeria
Landmark Graphics Colombia SA	94.00%	Colombia
Landmark Graphics Corporation	100.00%	Delaware
Landmark Graphics do Brasil Ltda	99.82%	Brazil
Landmark Graphics Europe/Africa, Inc	100.00%	Delaware
Landmark Graphics International, Inc	100.00%	Texas
Landmark Graphics Venezuela CA	100.00%	Venezuela
Landmark Sales Corporation	100.00%	Barbados
Landmark/CAEX, Inc	100.00%	United States
Landmark/ITA, Ltd	100.00%	Canada
Laurel Financial Services BV	100.00%	Netherlands
Liaohu Halliburton Flow Measurement Company	51.00%	China
LNG-Servicos E Gestao de Projectos Limitada	27.50%	Portugal
M. W. Kellogg (Eastern Hemisphere) Limited	100.00%	United Kingdom
M. W. Kellogg (Pensions) Limited	55.00%	United Kingdom
M. W. Kellogg Company Ltd.	100.00%	Canada
M. W. Kellogg Constructors Inc.	100.00%	Delaware
M. W. Kellogg Group Limited	100.00%	United Kingdom
M. W. Kellogg International Limited	55.00%	United Kingdom
M. W. Kellogg Limited	55.00%	United Kingdom
M. W. Kellogg Technology Company	100.00%	Delaware
M.W. Kellogg- Delaware, Inc	100.00%	Delaware
M.W. Kellogg Holdings, Inc	100.00%	Delaware
Management Logistics, Inc	100.00%	Delaware
Manufacturas Petroleras Venezolanas, S.A.	44.75%	Venezuela
Maquiladora Industrial de Leon, S.A. de C.V.	36.60%	Mexico
Martel Cogeneration Limited Partnership	50.00%	United States

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## Exhibit 21

HALLIBURTON COMPANY  
Subsidiaries of the Registrant  
December 31, 1999  
(continued)

NAME OF COMPANY	OWNERSHIP PERCENTAGE	STATE OR COUNTRY OF INCORPORATION
Mashhor Well Services Sdn Bhd	60.67%	Brunei
Masoneilan (S.E.A.) Private Limited	100.00%	Singapore
Masoneilan HP + HP GmbH	100.00%	Germany
Masoneilan International, Inc.	100.00%	Delaware
Masoneilan, S.A.	79.83%	Spain
Middle East Technologies, Inc.	100.00%	Delaware
MIHC, Inc	100.00%	Delaware
Mono Group	100.00%	United Kingdom
Mono Group Pension Trustees Limited	100.00%	United Kingdom
Mono Pumps (Australia) Pty. Limited	100.00%	Australia
Mono Pumps (Manufacturing) limited	100.00%	England
Mono Pumps (New Zealand) Limited	100.00%	New Zealand
Mono Pumps Limited	100.00%	United Kingdom
Monoflo, Inc.	100.00%	Delaware
MWKL Field Services Limited	100.00%	Cayman Islands
MWKL Middle East Limited	100.00%	United Kingdom
Niigata Masoneilan Company Limited	50.00%	Japan
Niigata Masoneilan Valve Service Company Limited	50.00%	Japan
NL do Brazil Ltda.	99.56%	Brazil
NL Overseas Service Company, Ltd.	100.00%	United Kingdom
Norsk Modifikasjon og Vedikehold Service AS	100.00%	Norway
North Sea Assets Limited	100.00%	United Kingdom
NUMAR UK Ltd	100.00%	United Kingdom
OGC International Limited	100.00%	United Kingdom
Otis Pressure Control, Limited	100.00%	United Kingdom
Overseas Administration Services, Ltd	100.00%	Cayman Islands
Overseas Marine Leasing Company	100.00%	Delaware
P.T. Kellogg Sriwidjaja	50.00%	Indonesia
P.T. Baroid Indonesia	40.00%	Indonesia
P.T. Bredero Price Indonesia	37.50%	Indonesia
P.T. Dresser Magcobar Indonesia	60.00%	Indonesia
P.T. Security Mulia Indonesia	70.00%	Indonesia
P.T. SubSea Tritek	100.00%	Indonesia

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## Exhibit 21

HALLIBURTON COMPANY  
Subsidiaries of the Registrant  
December 31, 1999  
(continued)

NAME OF COMPANY	OWNERSHIP PERCENTAGE	STATE OR COUNTRY OF INCORPORATION
Paragon Engineering Services, Inc.	80.00%	United States
Patonhurst Pty Ltd	32.00%	United Kingdom
Performaciones Del Mar, S.A. de C.V.	100.00%	Mexico
PES de France	26.00%	France
PES France	26.00%	France
PES Incorporated	26.00%	United States
PES Trustees Limited	26.00%	United Kingdom
Petroleum and Industrial Maintenance Company Limited	30.00%	Cayman Islands
Petroleum Engineering Services (Italia) srl	26.00%	Italy
Petroleum Engineering Services Asia Pty Ltd	26.00%	Australia
Petroleum Engineering Services Ltd	26.00%	United Kingdom
Petroleum Engineering Services Norge AS	26.00%	Norway
Petroleum Information & Equipment Services Pte. Ltd.	26.00%	Singapore
Petroleum Manufacturing Services Limited	26.00%	United Kingdom
Plantation Land Company, Inc	100.00%	United States
Primat Limitada	50.00%	Colombia
Professional Resources Ltd	100.00%	Bermuda
Property & Casualty Insurance, Ltd. - U.S.	100.00%	Vermont



Property and Casualty Insurance, Limited-Vermont	100.00%	Bermuda
PT Brown & Root Indonesia	100.00%	Indonesia
PT Gema Sembrown	45.00%	Indonesia
PT Halliburton Drilling Systems Indonesia	80.00%	Indonesia
PT Halliburton Indonesia	80.00%	Indonesia
PT Halliburton Logging Services Indonesia	80.00%	Indonesia
PT Indokor Sperry-Sun	100.00%	Indonesia
PT Kinhill Indonesia	94.00%	Indonesia
PT Landmark Concurrent Solusi Indonesia	80.00%	Indonesia
PT NUMAR Indonesia	95.00%	Indonesia
PT Udemco Otis Indonesia	80.00%	Indonesia
PT Udemco Otis Indonesia	80.00%	Indonesia
Pullman Incorporated Capital Corporation	100.00%	Delaware
Pullman Kellogg Plant Services Algeria, Inc.	100.00%	Delaware
Quimicas do Brazil Limitada	100.00%	Brazil
Rezayat Brown and Root Saudi Company Limited	25.00%	Saudi Arabia

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Exhibit 21

HALLIBURTON COMPANY  
Subsidiaries of the Registrant  
December 31, 1999  
(continued)

NAME OF COMPANY	OWNERSHIP PERCENTAGE	STATE OR COUNTRY OF INCORPORATION
Road Management Consolidated PLC	25.00%	United Kingdom
Road Management Group Limited	25.00%	United Kingdom
Rockwater BV	100.00%	Netherlands
Rockwater Holdings Limited	100.00%	United Kingdom
Rockwater J/V	50.00%	Netherlands
Rockwater Limited	100.00%	United Kingdom
Rockwater Offshore Contractors 2 BV	100.00%	Netherlands
Rockwater Offshore Contractors BV	100.00%	Netherlands
Rockwater, Inc	100.00%	Delaware
Rotary Brown & Root Pte Ltd	50.00%	Singapore
Saber Technologies, L.L.C.	49.90%	United States
Saudi Halliburton Logging LLC	75.00%	Saudi Arabia
Scientific & Technical Computing Centre Pty Ltd	100.00%	Australia
Seabase Limited	25.00%	Canada
Seaforth Maritime Limited	100.00%	United Kingdom
Security DBS (MEM) E.C.	20.00%	Bahrain
Security DBS B.V.	20.00%	Netherlands
Security DBS Italia S.r.l.	100.00%	Italy
Security DBS S.A.	100.00%	France
Security DBS S.A.	100.00%	Belgium
Service Employees International, Inc	100.00%	Cayman Islands
Servicios Halliburton de Venezuela, SA	100.00%	Delaware
Servicios Petroleros Profesionales SRL de CV	100.00%	Mexico
Shapadu Rockwater Sdn Bhd	49.00%	Malaysia
Shaw & Shaw Ltd	37.42%	Canada
Shaw Industries Pty Ltd.	50.10%	Australia
Shaw International Ltd.	50.10%	Barbados
Shaw Pipe Industries Limited	50.10%	Canada
Shaw Pipe Protection Limited	45.09%	Canada
SIF Overseas Trading Limited	50.00%	Cyprus
SIF-Isopipe S.A.	50.00%	France
Sinokellogg Engineering Company	50.00%	China
Sociedad Espanola de Bombas y Maquinaria S.A.	100.00%	Spain
Sonobar, S.A. de C.V.	49.00%	Mexico
Southwest Industries, Inc.	100.00%	Delaware
Sperry Sun Drilling Services (Cyprus) Ltd.	100.00%	Cyprus

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Exhibit 21

HALLIBURTON COMPANY

Subsidiaries of the Registrant  
December 31, 1999  
(continued)

NAME OF COMPANY	OWNERSHIP PERCENTAGE	STATE OR COUNTRY OF INCORPORATION
Sperry Sun Saudia Company Limited	75.00%	Saudi Arabia
Sperry-Sun (U.K.) Limited	100.00%	United Kingdom
Sperry-Sun International, Inc	100.00%	Delaware
Studebaker-Worthington (U.K.) Limited	100.00%	United Kingdom
Sub Sahara Services, Inc.	100.00%	United States
Sub Sea International Australia, Inc.	100.00%	United States
Sub Sea International New Zealand, Inc.	100.00%	United States
Sub Sea International, Inc	100.00%	Delaware
Sub Sea Norge A/S	100.00%	Norway
Sub Sea Offshore (Holdings) Limited	100.00%	United Kingdom
Sub Sea Offshore (Nigeria) Limited	100.00%	Nigeria
Sub Sea Offshore Limited	100.00%	United Kingdom
Sub Sea Offshore Pte. Ltd.	100.00%	Singapore
Sub Sea Offshore, Inc.	100.00%	United States
Sub Sea Overseas, Inc.	100.00%	Panama
Sub Sea Underwater Associates, Inc.	100.00%	United States
Sub Sea Worldwide, Inc.	100.00%	Panama
Sub Tec Middle East Limited	100.00%	United States
SubSea HMB Ltd.	100.00%	United Kingdom
SubseaKat (Malaysia) Sdn. Bhd.	40.00%	Malaysia
Subtec Laut Sdn. Bhd.	100.00%	Brunei
SUDAW Developments Limited	25.00%	Australia
Symington Wayne Overseas, Ltd.	100.00%	Canada
T.K. Valve Holdings	100.00%	United Kingdom
Taylor Diving (South East Asia) Pte Ltd	100.00%	Singapore
Taylor International Diving Company, Inc	100.00%	United States
Tecniadvance - Brown and Root, SA	100.00%	Colombia
TEPCO/Pembroke Power, Inc.	100.00%	United States
Thai Pipecoaters Ltd.	100.00%	Thailand
The M. W. Kellogg GmbH	100.00%	Germany
Thompsons, Kelly & Lewis Pty. Ltd.	100.00%	Australia
TIG-Masoneilan Arabia Limited	49.00%	Saudi Arabia
TK Valve Limited	100.00%	England
Triconos Mineros S.A.	100.00%	Chile
TSKJ - Servicos de Engenharia Limitada	26.00%	Portugal
TSKJ II Construcoes Internacionais Sociedade Unipessoal Limitada	100.00%	Portugal

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Exhibit 21

HALLIBURTON COMPANY  
Subsidiaries of the Registrant  
December 31, 1999  
(continued)

NAME OF COMPANY	OWNERSHIP PERCENTAGE	STATE OR COUNTRY OF INCORPORATION
TSKJ Nigeria, Limited	100.00%	Nigeria
Turbodyne Electric Power Corporation	100.00%	Delaware
Turboservice Sp.zo.o	70.00%	Poland
Uniglobe Engineering Limited	50.00%	Cyprus
Universal Energy Services SRL	100.00%	Italy
Vantage Software, Inc.	100.00%	United States
Vosnoc Limited	50.00%	Cyprus
Walbridge Brown & Root International LLC	50.00%	Cayman Islands
Wasserij Smit-Delft BV	100.00%	Netherlands
Wayne Compressores Ltda.	99.90%	Brazil
Wayne Pump Company South Africa (Proprietary) Limited	100.00%	South Africa
WC ML Development Company Limited	25.00%	United Kingdom
WeCem AS	50.67%	Norway
Wellstream International, Inc.	100.00%	Delaware
Wellstream, Inc.	100.00%	Delaware
Wetzel Tecnomecanica S.A.	48.95%	Brazil
Wheatley Pump Incorporated	100.00%	Delaware
Wheatley Ural	39.60%	CIS
Worthington Compressores e Turbinas Ltda.	100.00%	Brazil
Worthington GmbH	100.00%	Austria

Worthington Internacional Servicio de Asistencia al Cliente,S.A.	100.00%	Spain
Worthington-Simpson Limited	100.00%	United Kingdom
Xinjiang DB Stratabit Bit and Tool Company Ltd.	60.00%	China
Zen No 33 Pty Ltd	50.00%	Papua New Guinea
Zhanjiang Zhonghai Bredero Price Coaters, Inc.	30.00%	China

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<FN>

- (1) Each of the subsidiaries named conducts its business under its corporate name and, in a few instances, under a shortened form of its corporate name.
- (2) The names of approximately 50 subsidiaries have been omitted since the unnamed subsidiaries considered in the aggregate would not constitute a significant subsidiary as defined by Item 601(b)(21).

</FN>

CONSENT OF INDEPENDENT PUBLIC ACCOUNTANTS

As independent public accountants, we hereby consent to the incorporation of our reports included in this Form 10-K into the Company's previously filed registration statements on Form S-3 (Nos. 33-65777, 33-65772 and 333-32731) and the registration statements on Form S-8 (Nos. 33-54881, 333-40717, 333-37533, 333-13475, 333-65373, 333-55747, and 333-83223).

/s/ ARTHUR ANDERSEN LLP  
-----  
ARTHUR ANDERSEN LLP

Dallas, Texas,  
March 13, 2000

CONSENT OF INDEPENDENT ACCOUNTANTS

We hereby consent to the incorporation by reference in the Registration Statements on Form S-3 (Nos. 33-65777, 33-65772, and 333-32731) and the Registration Statements on Form S-8 (Nos. 33-54881, 333-40717, 333-37533, 333-13475, 333-65373, 333-55747, and 333-83223) of Halliburton Company of our report dated November 26, 1997 appearing on page 27 of Dresser Industries, Inc.'s Annual Report on Form 10-K for the year ended October 31, 1997 and included as Exhibit 99.1 of this Form 10-K.

/s/ PRICEWATERHOUSECOOPERS LLP  
-----  
PRICEWATERHOUSECOOPERS LLP

Dallas, Texas  
March 13, 2000

<ARTICLE>

5

<LEGEND>

The schedule contains summary financial information extracted from the Halliburton Company consolidated financial statements for the twelve months ended December 31, 1999, and is qualified in its entirety by reference to such financial statements.

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REPORT OF INDEPENDENT ACCOUNTANTS

In our opinion, the statement of income, of cash flows and of shareholders' equity of Dresser Industries, Inc. and subsidiaries (not presented separately herein) present fairly, in all material respects, the results of its operations and its cash flows for the year ended October 31, 1997, in conformity with generally accepted accounting principles. These financial statements are the responsibility of the Company's management; our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with generally accepted auditing standards which require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for the opinion expressed above.

/s/ PRICEWATERHOUSECOOPERS LLP  
-----  
PRICEWATERHOUSECOOPERS LLP

Dallas, Texas  
November 26, 1997