

Segment and Geographic Results

Millions of dollars

Revenue	Q123	Q223	Q323	Q423	Q124	Q224	Q324	Q424	Q125	Q225	Q325	Q425	2023	2024	2025
<i>By segment results:</i>															
Completion and Production	\$ 3,409	\$ 3,476	\$ 3,487	\$ 3,317	\$ 3,373	\$ 3,401	\$ 3,299	\$ 3,178	\$ 3,120	\$ 3,171	\$ 3,223	\$ 3,268	\$ 13,689	\$ 13,251	\$ 12,782
Drilling and Evaluation	2,268	2,322	2,317	2,422	2,431	2,432	2,398	2,432	2,297	2,339	2,377	2,389	9,329	9,693	9,402
Total	\$ 5,677	\$ 5,798	\$ 5,804	\$ 5,739	\$ 5,804	\$ 5,833	\$ 5,697	\$ 5,610	\$ 5,417	\$ 5,510	\$ 5,600	\$ 5,657	\$ 23,018	\$ 22,944	\$ 22,184
<i>By geographic region:</i>															
North America	\$ 2,765	\$ 2,696	\$ 2,608	\$ 2,423	\$ 2,546	\$ 2,481	\$ 2,386	\$ 2,213	\$ 2,236	\$ 2,259	\$ 2,364	\$ 2,207	\$ 10,492	\$ 9,626	\$ 9,066
Latin America	915	994	1,048	1,030	1,108	1,097	1,053	953	896	977	996	1,066	3,987	4,211	3,935
Europe / Africa / CIS	662	698	734	767	729	757	722	795	775	820	828	928	2,861	3,003	3,351
Middle East / Asia	1,335	1,410	1,414	1,519	1,421	1,498	1,536	1,649	1,510	1,454	1,412	1,456	5,678	6,104	5,832
Total	\$ 5,677	\$ 5,798	\$ 5,804	\$ 5,739	\$ 5,804	\$ 5,833	\$ 5,697	\$ 5,610	\$ 5,417	\$ 5,510	\$ 5,600	\$ 5,657	\$ 23,018	\$ 22,944	\$ 22,184
<i>Operating Income/(Loss)</i>															
Completion and Production	\$ 666	\$ 707	\$ 746	\$ 716	\$ 688	\$ 723	\$ 669	\$ 629	\$ 531	\$ 513	\$ 514	\$ 570	\$ 2,835	\$ 2,709	\$ 2,128
Drilling and Evaluation	369	376	378	420	398	403	406	401	352	312	348	367	1,543	1,608	1,379
Corporate and other	(58)	(59)	(64)	(63)	(65)	(65)	(60)	(65)	(66)	(66)	(64)	(66)	(244)	(255)	(262)
SAP S4 Upgrade Expense	—	(13)	(23)	(15)	(34)	(29)	(28)	(33)	(30)	(32)	(50)	(42)	(51)	(124)	(154)
Impairments and other charges	—	—	—	—	—	—	(116)	—	(356)	—	(392)	(83)	—	(116)	(831)
Total	\$ 977	\$ 1,011	\$ 1,037	\$ 1,058	\$ 987	\$ 1,032	\$ 871	\$ 932	\$ 431	\$ 727	\$ 356	\$ 746	\$ 4,083	\$ 3,822	\$ 2,260
CAPEX	\$ 268	\$ 303	\$ 409	\$ 399	\$ 330	\$ 347	\$ 339	\$ 426	\$ 302	\$ 354	\$ 261	\$ 337	\$ 1,379	\$ 1,442	\$ 1,254
DDA	241	245	256	256	263	271	270	275	277	284	285	290	998	1,079	1,136