

UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
FORM 10-K  
(Mark One)

Annual Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 (Fee required) For the fiscal year ended December 31, 1997

Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 (No fee required) For the transition period from to

Commission File Number 1-3492

HALLIBURTON COMPANY  
(Exact name of registrant as specified in its charter)

Delaware 75-2677995  
(State or other jurisdiction of (I.R.S. Employer  
incorporation of organization) Identification No.)

3600 Lincoln Plaza, 500 N. Akard St., Dallas, Texas 75201  
(Address of principal executive offices)  
Telephone Number - Area code (214) 978-2600

Securities registered pursuant to Section 12(b) of  
the Act:

Title of each class	Name of each Exchange on which registered
Common Stock par value \$2.50 per share	New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X No \_\_\_

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

The aggregate market value of Common Stock held by nonaffiliates on January 30, 1998, determined using the per share closing price on the New York Stock Exchange Composite tape of \$44.94 on that date was approximately \$11,764,500,000.

As of January 30, 1998, there were 262,492,885 shares of Halliburton Company Common Stock \$2.50 par value per share outstanding.

Portions of the Halliburton Company Proxy Statement dated March 24, 1998, are incorporated by reference into Part III of this report.

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PART I

Item 1. Business.

General Development of Business. Halliburton Company's predecessor was established in 1919, incorporated under the laws of the State of Delaware in 1924 and reorganized under the laws of the State of Delaware in 1996. Halliburton Company (the Company) provides energy services and engineering and construction services. Information related to acquisitions and dispositions is set forth in Note 15 to the financial statements of this annual report.

Financial Information About Business Segments. The Company is comprised of two business segments. See consolidated statement of income on page 15 and Note 10 to the financial statements of this annual report for financial information

about these two business segments.

Description of Services and Products. The following is a summary which briefly describes the Company's services and products for each business segment.

The Energy Group business segment provides a wide range of services and products to provide both discrete services and products and integrated solutions to customers in the exploration, development and production of oil and natural gas. The Energy Group operates worldwide, serving major oil companies, independent operators and national oil companies. The segment includes Halliburton Energy Services, which offers pressure pumping equipment and services, logging and perforating products and services, drilling systems and services, specialized completion and production equipment and services and well control products and services; Brown & Root Energy Services, which provides upstream oil and gas engineering, procurement and construction, project management and production services, subsea construction, fabrication and installation of onshore and offshore pipelines, offshore and production platforms, marine engineering and other marine related projects; Landmark Graphics Corporation, which provides integrated exploration and production information systems and professional services; and Halliburton Energy Development, which creates business opportunities for the development, production and operation of oil and gas fields in conjunction with the Company's customers.

The Engineering and Construction Group provides: conceptual design, process design, detailed engineering, procurement, project and construction management; construction of chemical and petrochemical plants, refineries, pulp and paper mills, metal processing plants, highways and bridges, airports, water and wastewater systems; technical and economic feasibility studies; site evaluation; repair and refitting of submarines and surface ships; operations and maintenance services, and engineering and wastewater management services for commercial industry, utilities and government customers. The Company plans to exit certain highway and paving activities over time. On December 31, 1997, the environmental business which performed environmental remediation related consulting, engineering, design and construction was sold.

Markets and Competition. The Company is one of the world's largest diversified energy services and engineering and construction services companies. The Company's services and products are sold in highly competitive markets throughout the world. Competitive factors impacting sales of the Company's services and products are: price, service (including the ability to deliver services and products on an "as needed, where needed" basis), product quality, warranty and technical proficiency. A growing number of customers are now indicating a preference for integrated services and solutions. These integrated solutions, in the case of the Energy Group, relate to all phases of exploration, development and production of oil and gas, and in the case of the Engineering and Construction Group, relate to all phases of design, procurement, construction, project management and maintenance of a facility. Demand for these types of integrated solutions is based primarily upon quality of service, technical proficiency and value created.

The Company conducts business worldwide in over 100 countries. Since the markets for the Company's services and products are so large and cross many geographic lines, a meaningful estimate of the number of competitors cannot be made. These markets are, however, highly competitive with many substantial companies operating in each market. Generally, the Company's services and products are marketed through its own servicing and sales organizations. A small percentage of sales of the Energy Group's products is made by supply stores and third-party representatives.

Operations in some countries may be adversely affected by unsettled political conditions, expropriation or other governmental actions, and exchange control and currency problems. The Company believes the geographic diversification of its business activities reduces the risk that loss of its operations in any one country would be material to the conduct of its operations taken as a whole. Information regarding the Company's exposures to foreign currency fluctuations, risk concentration and financial instruments used to minimize risk is included in management's discussion and analysis of financial condition and results of operations under the caption "Financial Instrument Market Risk" and in Note 12 to the financial statements of this annual report.

Customers and Backlog. In 1997, 1996 and 1995, respectively, 79%, 73% and 78% of the Company's revenues were derived from the sale of products and services to, including construction for, the energy industry. The following schedule summarizes the backlog of projects at December 31, 1997 and 1996:

Millions of dollars	1997	1996
Firm orders	\$ 6,313	\$ 4,555
Government orders firm but not yet funded	445	262
Letters of intent and contracts awarded but not signed	146	23
Total	\$ 6,904	\$ 4,840

It is estimated that nearly 64% of the backlog existing at December 31, 1997 will be completed during 1998. The Company's backlog excludes contracts for recurring hardware and software maintenance and support services. Backlog is not necessarily indicative of future operating results because backlog figures are subject to substantial fluctuations. Arrangements included in backlog are in many instances extremely complex, nonrepetitive in nature and may fluctuate in contract value. Many contracts do not provide for a fixed amount of work to be performed and are subject to modification or termination by the customer. Due to the size of certain contracts, the termination or modification of any one or more contracts or the addition of other contracts may have a substantial and immediate effect on backlog.

**Raw Materials.** Raw materials essential to the Company's business are normally readily available. Where the Company is dependent on a single supplier for any materials essential to its business, the Company is confident that it could make satisfactory alternative arrangements in the event of an interruption in the supply of such materials.

**Research, Development and Patents.** The Company maintains an active research and development program to assist in the improvement of existing products and processes, the development of new products and processes and the improvement of engineering standards and practices that serve the changing needs of its customers. Information relating to expenditures for research and development is included in Note 1 and Note 10 to the financial statements of this annual report.

The Company owns a large number of patents and has pending a substantial number of patent applications covering various products and processes. The Company is also licensed under patents owned by others. The Company does not consider a particular patent or group of patents to be material to the Company's business.

**Seasonality.** Weather and natural phenomena can temporarily affect the performance of the Company's services. Winter months in the Northern Hemisphere tend to affect operations negatively, but the widespread geographical locations of the Company's operations serve to mitigate the seasonal nature of the Company's business.

**Employees.** At December 31, 1997, the Company employed approximately 70,750 people, of which about one-half were located outside the United States.

**Regulation.** The Company is subject to various environmental laws and regulations. Compliance with such requirements has not substantially increased capital expenditures, adversely affected the Company's competitive position or materially affected the Company's earnings. The Company does not anticipate any material adverse effects in the foreseeable future as a result of existing environmental laws and regulations. Note 11 to the financial statements of this annual report discusses the Company's involvement as a potentially responsible party in remedial activities to clean up several "Superfund" sites.

## Item 2. Properties.

Information relating to lease payments is included in Note 11 to the financial statements of this annual report. The Company's owned and leased facilities, as described below, are suitable and adequate for their intended use.

Energy Group manufacturing facilities owned by the Company cover approximately 3,100,000 square feet. Principal locations of these manufacturing facilities are Davis and Duncan, Oklahoma; Alvarado, Amarillo, Carrollton, Fort Worth, Garland and Houston, Texas; Arbroath, Scotland; and Reynosa, Mexico. The manufacturing facilities at Davis and Amarillo were idle at the end of 1997. An idle facility in Houston was sold in 1997. The manufacturing facility in Garland, Texas, was leased to another company in 1997. The Energy Group also leases manufacturing facilities covering approximately 160,000 square feet. Principal locations of these facilities are Malvern, Pennsylvania; Houston, Texas; Jurong, Singapore; Basingstoke, England; and Kilwinning, Scotland. The

facility in Basingstoke, England, was idle at the end of 1997. Research, development and engineering activities are carried out in owned facilities covering approximately 375,000 square feet in Duncan, Oklahoma; Malvern, Pennsylvania; Houston, Austin and Carrollton, Texas; and Aberdeen, Scotland; and in leased facilities covering approximately 150,000 square feet in Englewood and Denver, Colorado; Leatherhead and Dorking, England; Leiderdorp, Holland and Singapore. Energy Group marine fabrication facilities owned by the Company cover

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approximately 546 acres in Belle Chasse, Louisiana; Greens Bayou, Texas; and Nigg and Wick, Scotland. The Belle Chasse, Louisiana, facility consisting of approximately 151 acres is idle. The facility in Nigg, Scotland, is leased to a joint venture of the Company. In addition, service centers, sales offices and field warehouses are operated at approximately 175 locations in the United States, almost all of which are owned, and at approximately 290 locations outside the United States in both the Eastern and Western Hemispheres.

Engineering and Construction Group fabricating facilities cover approximately 441,000 square feet in Houston, Texas, and Edmonton, Canada, of which 388,000 square feet in Houston is leased to another company. Engineering and design, project management and procurement services activities are carried out in owned facilities covering approximately 3,494,000 square feet. Major sites of these activities are in Houston, Baytown and Hurst, Texas; Edmonton, Canada; Leatherhead, England; and Bundaberg and Emerald, Australia. These activities are also carried out at leased facilities covering approximately 1,100,000 square feet. Major sites are in Mobile, Alabama; Alhambra, California; Surrey and London, England; Al Khobar, Saudi Arabia; and Parkside, Victoria Park, Milton and Melbourne, Australia. The Engineering and Construction Group operates dockyard facilities owned by a 51% owned subsidiary of the Company covering approximately 191 acres in Plymouth, England. In addition, project offices, field camps, service centers and sales offices are operated at approximately 20 locations in the United States, almost all of which are leased by the Company, and at approximately 15 foreign locations in both the Eastern and Western Hemispheres.

General Corporate operates from leased facilities in Dallas, Texas, covering approximately 25,000 square feet. The Company also leases approximately 5,500 square feet of space in Washington, D.C., and owns an 85,000 square foot mainframe data processing center in Arlington, Texas, which is leased to another company.

Item 3. Legal Proceedings.

Information relating to various commitments and contingencies is described in Note 11 to the financial statements of this annual report.

Item 4. Submission of Matters to a Vote of Security Holders.

There were no matters submitted to a vote of security holders during the fourth quarter of 1997.

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Executive Officers of the Registrant.

The following table indicates the names and ages of the executive officers of the registrant along with a listing of all offices held by each during the past five years:

Name and Age	Offices Held and Term of Office
*Richard B. Cheney (Age 57)	Chairman of the Board, since January 1996 Chief Executive Officer, since October 1995 Director of Registrant, since October 1995 President, October 1995 to May 1997 Senior Fellow, American Enterprise Institute, 1993 to October 1995 Secretary, U.S. Department of Defense, 1989 to 1993
Jerry H. Blurton (Age 53)	Vice President and Treasurer, since July 1996 Vice President - Finance & Administration of Halliburton Energy Services, August 1995 to July 1996 Vice President - Finance, 1991 to August 1995

Lester L. Coleman (Age 55)	Executive Vice President and General Counsel, since May 1993 President of Energy Services Group, September 1991 to May 1993
*Dale P. Jones (Age 61)	Director of Registrant, since December 1988 Vice Chairman of Registrant, since October 1995 President, June 1989 to October 1995
*David J. Lesar (Age 44)	President and Chief Operating Officer, since May 1997 President and Chief Executive Officer of Brown & Root, Inc., since September 1996 Executive Vice President and Chief Financial Officer, August 1995 to May 1997 Executive Vice President of Finance and Administration of Halliburton Energy Services, November 1993 to August 1995 Partner, Arthur Andersen LLP, 1988 to November 1993
*Kenneth R. LeSuer (Age 62)	Vice Chairman of Registrant, since May 1997 President and Chief Executive Officer of the Halliburton Energy Group, September 1996 to May 1997 President and Chief Executive Officer of Halliburton Energy Services, March 1994 to September 1996 President and Chief Operating Officer of Halliburton Energy Services, May 1993 to March 1994 President and Chief Executive Officer of Halliburton Services, December 1989 to May 1993
Gary V. Morris (Age 45)	Executive Vice President and Chief Financial Officer, since May 1997 Senior Vice President - Finance, February 1997 to May 1997 Senior Vice President, May 1996 to February 1997 Vice President - Finance of Brown & Root, Inc., June 1995 to May 1996 Vice President - Finance of Halliburton Energy Services, December 1993 to June 1995 Controller, December 1991 to December 1993
R. Charles Muchmore, Jr. (Age 44)	Vice President and Controller, since August 1996 Finance & Administration Director - Europe/Africa of Halliburton Energy Services, September 1995 to August 1996 Regional Finance & Administration Manager - Europe/Africa of Halliburton Energy Services, December 1989 to September 1995
Lewis W. Powers (Age 51)	Senior Vice President, since May 1996 Vice President - Europe/Africa of Halliburton Energy Services, April 1993 to May 1996 Senior Vice President of Operations of Otis Engineering, June 1989 to April 1993

\* Members of the Executive Committee of the registrant.

There are no family relationships between the executive officers of the registrant.

## PART II

Item 5. Market for the Registrant's Common Stock and Related Stockholder Matters.

The Company's common stock is traded on the New York Stock Exchange and the Swiss Exchange. Information relating to market prices of common stock and quarterly dividend payments is included under the caption "Quarterly Data and

Market Price Information" on page 42 of this annual report. At December 31, 1997, there were approximately 14,400 shareholders of record. In calculating the number of shareholders, the Company considers clearing agencies and security position listings as one shareholder for each agency or listing.

Item 6. Selected Financial Data.

Information relating to selected financial data is included on pages 39 through 41 of this annual report.

Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.

Information relating to management's discussion and analysis of financial condition and results of operations is included on pages 7 through 12 of this annual report.

Item 7(a). Quantitative and Qualitative Disclosures About Market Risk.

Information relating to market risk is included in management's discussion and analysis of financial condition and results of operations under the caption "Financial Instrument Market Risk" on pages 10 and 11 of this annual report.

Item 8. Financial Statements and Supplementary Data.

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The related financial statement schedules are included under Part IV, Item 14 of this annual report.

Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure.

None.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

BUSINESS ENVIRONMENT AND OUTLOOK

The Company operates in over 100 countries around the world to provide a variety of oilfield services and engineering and construction services to the petroleum industry and other energy, industrial and governmental customers. The markets served by the Company are highly competitive with many substantial competitors. Operations in some countries may be adversely affected by unsettled political conditions, expropriation or other governmental actions, exchange controls and currency devaluation. The Company believes the geographic diversification of its business activities reduces the risk that loss of its operations in any one country would be material to its consolidated results of operations. The Company has only moderate exposure in the Asia Pacific region which, including Australia, represents about 7% of 1997 revenues, 5% of 1997 operating income and 3% of backlog at December 31, 1997.

Energy Group. In 1997, the oilfield services industry experienced a year of exceptional growth with customers worldwide expanding their petroleum exploration, development and production activities. This increase was in response to a combination of factors including relatively higher crude oil and natural gas prices early in 1997, an expectation by customers of continued

improvement in the long-term demand for petroleum and the availability of investment opportunities with good economic potential. The Company believes its customers will continue to seek opportunities to lower the overall cost of exploring, developing and enhancing the recovery of hydrocarbons through increased utilization of integrated solutions, partnering and alliance arrangements as well as the application of new technology. According to the annual Salomon Smith Barney Survey and Analysis of 1998 Worldwide Oil and Gas Exploration and Production Expenditures, spending during 1998 by survey respondents is predicted to grow by 10.9%. While this growth will represent the second highest growth rate in the past decade, it is somewhat slower than the estimated 18.7% growth experienced during 1997. Included within this predicted 1998 growth is a high level of interest by survey respondents in the deep water Gulf of Mexico, with some survey respondents planning spending increases there of up to 20%. This outlook is based on West Texas Intermediate crude oil prices of \$19.23/bbl and United States gas prices of \$2.19/mcf. Although crude oil and natural gas price declines beginning late in 1997 and continuing into the first quarter of 1998 could potentially affect the short-term outlook for the oilfield services industry by delaying customer spending, the Company believes that long-term hydrocarbon supply and demand fundamentals will tend to counterbalance any short-term spending delays.

The Company believes the long-term outlook for the oilfield services industry is positive due to expected growth in world demand for energy combined with production declines in existing oil and gas reserves. Although the growth experienced by the oilfield services industry in 1997 will be difficult to repeat in 1998, the Company believes that it has good opportunities to expand its revenue and profit through greater participation in larger projects that allow it to utilize its project management and integrated services capabilities.

Engineering and Construction Group. Engineering and construction industry marketing reports indicate that global demand for engineering and construction services during 1998 may be less robust than during 1997 due in part to uncertainty in the Asia Pacific region. However, the Company expects to see demand for such services increase over time in Latin America, Africa and the Middle East. The Company believes the keys to increasing its revenue and improving profit margins in slower growing markets will be its ability to partner with other service and equipment suppliers and customers on larger projects, acceptance of more project success risk through gain sharing or fixed price contracts, broadening its core competencies, acquiring and fully utilizing proprietary technology and managing costs. The Group's improved operating results in 1997 were the result of focusing on these key factors. During 1997, the Engineering and Construction Group reexamined its core competencies and decided to exit certain markets that do not offer sufficient opportunity to achieve the Company's profit objectives. This refocusing prompted the divestiture of the environmental services business unit at the end of 1997 and a decision to exit certain highway and paving activities over time. The Group will now focus on key markets in the petroleum, chemical and forest products industries in the United States and international locations. The Company sees an expanding market for its government services capabilities in the United States and the United Kingdom as governmental agencies, including local government units, continue to expand their use of outsourcing to improve service levels and manage costs.

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Acquisitions and dispositions. During 1997, the Company acquired NUMAR Corporation, which was accounted for as a pooling of interests, in exchange for approximately 8.2 million shares of the Company's Common Stock, acquired OGC International plc for approximately \$118.3 million, purchased a 26% equity interest in PES (International) Limited for approximately \$33.6 million, acquired Kinhill Holdings Limited for approximately \$34 million, and increased its ownership of Devonport Management Limited from approximately 30% to 51%. These acquisitions are expected to expand the Company's ability to offer quality services and products in its core competencies and to further strengthen its technological base. Also in 1997, the Company sold its environmental services business for approximately \$32 million. See Note 15 to the financial statements for additional information.

#### RESULTS OF OPERATIONS

Revenues for 1997 were \$8,818.6 million, an increase of 19% over 1996 revenues of \$7,385.1 million and an increase of 50% over 1995 revenues of \$5,882.9 million. Approximately 58% of the Company's consolidated revenues were derived from international activities in 1997 compared with 55% in 1996 and 51% in 1995.

Energy Group revenues were \$5,756.4 million for 1997, an increase of 34% over 1996 revenues of \$4,286.3 million and an increase of 60% over 1995 revenues

of \$3,604.0 million. The Energy Group's increase in revenues outpaced the 15% increase in the worldwide average rotary rig count for 1997 compared to 1996 and the 23% increase in the worldwide average rotary rig count for 1997 compared to 1995. Approximately two-thirds of the Energy Group's revenues were derived from international activities each year in 1997, 1996 and 1995.

Engineering and Construction Group revenues were \$3,062.2 million for 1997, a decrease of 1% from 1996 revenues of \$3,098.8 million and an increase of 34% over 1995 revenues of \$2,278.9 million. Lower levels of activity under service contracts with the U.S. Department of Defense to provide technical and logistical support for military peacekeeping operations in Bosnia resulted in revenue reductions of approximately \$294 million in 1997 compared to 1996. This reduction in revenues was mostly offset by the consolidation of Devonport Management Limited revenues as a result of the Company's increased ownership percentage in that subsidiary. See Note 15 to the financial statements for additional information.

Operating income was \$798.1 million for 1997 compared to \$417.9 million for 1996 and \$400.9 million for 1995. Excluding special charges of \$8.6 million, \$85.8 million and \$8.4 million during 1997, 1996 and 1995, respectively, operating income for 1997 increased by 60% over 1996 and by 97% over 1995 as shown in the following table. See Note 16 to the financial statements for additional information on the special charges.

Millions of dollars	1997	1996	1995
Operating income before special charges	\$ 806.7	\$ 503.7	\$ 409.3
Merger costs associated with NUMAR acquisition	(8.6)	-	-
Landmark write-off of acquired in process research and development	-	(11.3)	(3.7)
Merger costs associated with Landmark acquisition	-	(12.4)	-
Realignment of products and service lines and support services	-	(61.2)	-
Landmark restructuring and merger costs	-	(0.9)	(4.7)
Operating income	\$ 798.1	\$ 417.9	\$ 400.9

Approximately 53% of the Company's consolidated operating income was derived from international activities in 1997 compared to 66% for 1996 and 65% for 1995. Consolidated international operating margins were 8% in 1997 and 1996 and 9% for 1995.

Energy Group operating income in 1997 was \$706.4 million, an increase of 46% over 1996 operating income of \$484.4 million and an increase of 77% over 1995 operating income of \$398.2 million. Operating margins were 12% in 1997 compared with 11% in both 1996 and 1995. Approximately 53%, 62% and 66% of the Energy Group's operating income was derived from international activities for 1997, 1996 and 1995, respectively. Operating income in 1997 for the group's largest business unit, Halliburton Energy Services, increased substantially due primarily to increased activity levels and increased prices charged to customers for pressure pumping services in North America. Operating income growth for Halliburton Energy Services in 1996 over 1995 was due primarily to substantially increased services provided in North America and Europe and, to a lesser degree, increases in Latin America and the Middle East. Energy Group results for 1996

include \$35 million of gain sharing revenue on the group's second largest business unit, Brown & Root Energy Services, portion of the cost savings realized on the BP Andrew alliance. The alliance completed the project seven months ahead of the scheduled production of oil and achieved a \$125 million savings compared with the targeted cost. The effect of the gain sharing was offset by a \$20.7 million reduction in operating income due to lower activity levels in 1996 compared to 1995 by Brown & Root Energy Services' 50% owned joint venture, European Marine Contractors, Limited.

Engineering and Construction Group operating income for 1997 increased 149% over 1996 and 200% over 1995 to \$133.9 million. Operating margins were 4% for 1997 and 2% for 1996 and 1995, respectively. Improvement in operating income in 1997 over 1996 was realized through overhead reductions, a focus on higher margin business lines and the consolidation of Devonport Management Limited as a result of the Company's increased ownership percentage in that subsidiary. See Note 15 to the financial statements. Increased operating income in 1996 compared to 1995 from petroleum and chemical services as well as increased operating income from support services in Bosnia were partially offset by a \$17.1 million charge for the impairment of Brown & Root's investment in the Dulles Greenway toll road extension project.

General and administrative expenses for 1997 were \$248.1 million compared to \$236.6 million and \$221.7 million for 1996 and 1995, respectively. General and administrative expenses have increased at a substantially slower rate than overall growth in consolidated revenues, and as a percent of revenues, have declined to 2.8% in 1997 from 3.2% in 1996 and 3.8% in 1995.

Interest expense was \$42.7 million for 1997 compared to \$24.1 million in 1996 and \$47.1 million in 1995. The increase in 1997 over 1996 is due to the issuance of debt under the Company's medium-term note program in 1997. The decrease in 1996 as compared to 1995 was due to the redemption of the Company's \$390.7 million of zero coupon convertible subordinated debentures in September 1995 and the redemption of its \$42 million term loan in December 1995.

Interest income decreased to \$11.7 million for 1997 from \$14.2 million in 1996 and \$32.0 million in 1995. The decrease for 1996 compared to 1995 is due to lower amounts of invested cash resulting from debt redeemed during 1995.

Foreign currency gains (losses) netted to a loss of \$0.9 million in 1997 compared to a \$3.9 million loss in 1996 and a \$1.4 million gain in 1995. Losses in 1997 are due primarily to losses in western European currencies.

Provision for income taxes was higher in 1997 than in 1996 and 1995 due to improved earnings. The effective income tax rate was 39% in 1997, compared with 26% in 1996 and 36% in 1995. The lower effective income tax rate and provision for 1996 are due to credits of \$43.7 million recorded during the third quarter of 1996 to recognize certain net operating loss carryforwards and the settlement of various issues with the Internal Revenue Service. Excluding the tax benefits recorded in 1996, the effective income tax rate for 1996 was 36%. See Note 16 to the financial statements.

Minority interest in net income of consolidated subsidiaries increased to \$11.9 million in 1997 as compared to \$0.5 million in 1996 and \$0.9 million in 1995. The increase is due primarily to the Company's ownership interest in Devonport Management Limited, which increased from approximately 30% to 51% during March 1997.

Income from continuing operations for 1997, 1996 and 1995 of \$454.4 million, \$300.4 million and \$249.2 million, respectively, resulted in diluted income per share from continuing operations of \$1.75, \$1.19 and \$1.00, respectively.

Discontinued operations in 1995 consists of the Company's Insurance Services Group. The Company declared a dividend on December 26, 1995 and subsequently distributed its property and casualty insurance subsidiary, Highlands Insurance Group, Inc. (HIGI), to its shareholders in a tax-free spin-off on January 23, 1996. The operations of the Insurance Services Group have been classified as discontinued operations. During 1995, HIGI increased its reserves for claim losses and related expenses and provisions for certain legal matters which together with certain other provisions associated with the Company's complete exit from the insurance industry resulted in a \$67.2 million charge against net earnings. See Note 14 to the financial statements.

#### LIQUIDITY AND CAPITAL RESOURCES

The Company ended 1997 with cash and equivalents of \$221.3 million compared with \$213.6 million in 1996 and \$239.6 million in 1995.

Cash flows from operating activities were \$548.2 million for 1997 compared to \$452.0 million and \$667.4 million for 1996 and 1995, respectively. In 1997, the primary use of cash by operating activities was to fund increased working capital requirements related to increased revenues.

Cash flows used in investing activities were \$686.7 million for 1997 compared to \$409.4 million used in 1996 and \$267.3 million used in 1995. The increase in cash used for investing activities during 1997 is due primarily to an increase in capital expenditures of 46% over 1996 and 90% over 1995. While increased capital expenditures during 1997 were due in part to investments in capital equipment and deployment of new technologies, increased capital expenditures also reflect certain strategic investments in oil and gas developments and in the Company's infrastructure. In 1997, the Company invested \$97.8 million in oil and gas developments, with the most significant development being its 25% share of the Sangu gas field twenty-five miles offshore Bangladesh in the Bay of Bengal. The Company plans similar investments during 1998 as the Company identifies opportunities that allow it to use its unique set of core competencies and which provide adequate returns. The Company also invested \$49.5 million in an enterprise-wide information systems initiative. Cash used in investing activities in 1997 also includes the acquisition of OGC and Kinhill and an interest in PES (International) Limited offset by the sale of the Company's environmental business for about \$32.0 million. In 1996, investing activities included a \$41.3 million expenditure for the Company's share of the

purchase price of a subsidiary acquired by the Company's 36% owned affiliate, M-I Drilling Fluids Company, L.L.C.

Cash flows from financing activities provided \$151.6 million for 1997 compared to use of cash of \$65.8 million and \$599.0 million for 1996 and 1995, respectively. Cash was provided by proceeds from debt issued under the Company's medium-term note program of \$300.0 million and proceeds from the exercise of stock options of \$49.5 million offset by payments on long-term debt of \$17.7 million, net repayments on short-term borrowings of \$54.6 million and dividend payments of \$127.3 million. Cash used for financing activities during 1996 consisted primarily of dividend payments of \$117.5 million offset by net short-term borrowings of \$38.3 million and proceeds from the exercise of stock options of \$25.6 million. In 1995, the increased amount of cash used by financing activities was due primarily to the redemption of the Company's \$390.7 million zero coupon convertible debentures and a \$42.0 million term loan. Total debt was 18%, 10% and 10% of total capitalization at the end of 1997, 1996 and 1995, respectively.

The Company has the ability to borrow additional short-term and long-term funds if necessary. See Note 6 to the financial statements regarding the Company's various short-term lines of credit, notes payable and long-term debt.

#### FINANCIAL INSTRUMENT MARKET RISK

The Company is currently exposed to market risk from changes in foreign currency exchange rates, and to a lesser extent, to changes in interest rates. To mitigate market risk, the Company selectively hedges its foreign currency exposure through the use of currency derivative instruments. The objective of such hedging is to protect the Company's dollar cash flows from fluctuations in currency rates of foreign denominated sales or purchases of goods or services. Inherent in the use of derivative instruments are certain types of market risk: volatility of the currency rates, tenor (time horizon) of the derivative instruments, market cycles and the type of derivative instruments used. The Company does not use derivative instruments for trading purposes. See Note 1 to the financial statements for additional information on the Company's accounting policies on derivative instruments. See Note 12 to the financial statements for additional disclosures related to derivative instruments.

Foreign exchange. While the Company operates in over 100 countries, the Company hedges only foreign currencies that are highly liquid and selects derivative instruments or a combination of instruments whose fluctuation in value is offset by the fluctuation in value to the underlying exposure. These hedges generally have expiration dates that do not exceed two years. Exposures to certain currencies are generally not hedged due primarily to the lack of available markets or cost considerations (non-traded currencies). The Company manages its foreign exchange hedging activities through a control system which includes daily monitoring of cash balances in traded currencies, analytical techniques such as value at risk estimations, and other procedures.

Interest rates. The Company currently has exposure to interest rate risk from its long-term debt with interest based on LIBOR plus 0.75% which was incurred in connection with its acquisition of the Royal Dockyard in Plymouth, England (the Dockyard Loans). This risk is partially offset by a compensating balance of approximately one-half of the outstanding debt amount which earns interest at a rate equal to that of the Dockyard Loans. The compensating balance is restricted as to use by the Company and is included in other assets on the Company's consolidated balance sheet. See Note 6 to the financial statements for additional discussion of the Dockyard Loans.

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Value at risk. The Company uses a statistical model to assess the potential loss related to derivative instruments used to hedge the market risk of its foreign exchange exposure. The model utilizes historical price and volatility patterns to predict the change in value of the derivative instruments which could occur from adverse movements in foreign exchange rates for a specified time period at a specified confidence level. The model is an undiversified calculation based on the variance-covariance statistical modeling technique and includes all foreign exchange derivative instruments outstanding at December 31, 1997. The resulting value at risk of \$0.8 million estimates the potential loss the Company could incur in a one-day period with a 95% confidence level from foreign exchange derivative instruments due to adverse foreign exchange rate changes.

Interest rate exposures. The table below represents principal (or notional) amounts and related weighted average interest rates by year of maturity for the Company's restricted cash and long-term debt obligations. Other notes of \$0.1 million with varying interest rates as shown in Note 6 to the financial statements are excluded from the table below.

US \$ Equivalent in millions	Expected maturity date						Total	Fair Value
	1998	1999	2000	2001	2002	Thereafter		
<b>Assets</b>								
Restricted cash - British pound sterling	3.6	4.2	4.2	4.2	4.2	2.4	22.8	22.8
Average variable rate	8.45%	8.07%	7.83%	7.69%	7.58%	7.51%	8.03%	
<b>Long-term debt:</b>								
US dollar	-	50.0	-	-	75.0	375.0	500.0	554.0
Average fixed rate	-	6.27%	-	-	6.30%	7.83%	7.77%	
British pound sterling (Dockyard Loans)	7.1	8.4	8.3	8.3	8.3	5.5	45.9	45.9
Average variable rate	8.45%	8.07%	7.83%	7.69%	7.58%	7.51%	8.03%	

Weighted average variable rates are based on implied forward rates in the yield curve at December 31, 1997. These implied forward rates should not be viewed as predictions of actual future interest rates. Restricted cash and the Dockyard Loans earn interest at LIBOR plus 0.75%. Instruments that are denominated in currencies other than the US dollar reporting currency are subject to foreign exchange rate risk as well as interest rate risk.

#### ENVIRONMENTAL MATTERS

The Company is involved as a potentially responsible party in remedial activities to clean up several "Superfund" sites under applicable federal law which imposes joint and several liability, if the harm is indivisible, on certain persons without regard to fault, the legality of the original disposal or ownership of the site. Although it is very difficult to quantify the potential impact of compliance with environmental protection laws, management of the Company believes that any liability of the Company with respect to all but one of such sites will not have a material adverse effect on the results of operations of the Company. See Note 11 to the financial statements.

#### YEAR 2000 ISSUE

The Year 2000 issue is the risk that computer programs using two-digit date fields will fail to properly recognize the year 2000, with the result being business interruptions due to computer system failures by the Company's software and hardware or that of government entities, service providers, vendors and customers. In response to the Year 2000 issue, the Company has formed a cross-functional task force responsible for assessing the Company's Year 2000 readiness. The task force has developed a comprehensive plan to assess the Company's Year 2000 risk and is in the process of performing its review. The Company anticipates that certain software will require replacement or modification. Independent of, but concurrent with, the Company's Year 2000 review, the Company is installing an enterprise-wide business information system. This information system is scheduled to replace approximately two-thirds of the Company's key finance, administrative and marketing software systems before the end of 1999 and is Year 2000 compliant. Based on the Company's review to date, it does not expect the cost of software replacement or modification not currently included in the Company's enterprise-wide information system to be material to its financial position or results of operations.

#### ACCOUNTING PRONOUNCEMENTS

In June 1997, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 130, "Reporting Comprehensive Income," which requires presentation of total nonowner changes in equity for all periods displayed. The Company plans to adopt this statement for the year ending December 31, 1998, and is evaluating alternative disclosure formats suggested by the standard.

In June 1997, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 131, "Disclosures about Segments of an Enterprise and Related Information." This standard defines reporting requirements for operating segments and related information about products and services, geographic areas and reliance on major customers. The Company is evaluating the impact of this statement on its current reporting and expects to adopt the new standard for its year ending December 31, 1998, with interim reporting beginning in 1999.

#### FORWARD LOOKING INFORMATION

In accordance with the safe harbor provisions of the Private Securities Litigation Reform Act of 1995, the Company cautions that the statements in this annual report and elsewhere, which are forward looking and which provide other than historical information, involve risks and uncertainties that may impact the

Company's actual results of operations. While such forward-looking information reflects the Company's best judgment based on current information, it involves a number of risks and uncertainties and there can be no assurance that other factors will not affect the accuracy of such forward-looking information. While it is not possible to identify all factors, the Company continues to face many risks and uncertainties that could cause actual results to differ from those forward looking statements. Such factors include: unsettled political conditions, war, civil unrest, currency controls and governmental actions in over 100 countries of operation; trade restrictions and economic embargoes imposed by the United States and other countries; environmental laws, including those that require emission performance standards for new and existing facilities; the magnitude of governmental spending for military and logistical support of the type provided by the Company; operations in countries with significant amounts of political risk, including, without limitation, Algeria and Nigeria; technological and structural changes in the industries served by the Company; computer software and hardware used by governmental entities, service providers, vendors, customers and the Company which may be impacted by the Year 2000 issue; integration of acquired businesses into the Company; changes in the price of oil and natural gas; changes in the price of commodity chemicals used by the Company; changes in capital spending by customers in the hydrocarbon industry for exploration, development, production, processing, refining and pipeline delivery networks; increased competition in the hiring and retention of employees; changes in capital spending by customers in the wood pulp and paper industries for plants and equipment; and changes in capital spending by governments for infrastructure. In addition, future trends for pricing, margins, revenues and profitability remain difficult to predict in the industries served by the Company.

#### RESPONSIBILITY FOR FINANCIAL REPORTING

Halliburton Company is responsible for the preparation and integrity of its published financial statements. The financial statements have been prepared in accordance with accounting principles generally accepted in the United States and, as such, include amounts based on judgments and estimates made by management. The Company also prepared the other information included in the annual report and is responsible for its accuracy and consistency with the financial statements.

The financial statements have been audited by the independent accounting firm, Arthur Andersen LLP, which was given unrestricted access to all financial records and related data, including minutes of all meetings of stockholders, the Board of Directors and committees of the Board.

The Company maintains a system of internal control over financial reporting, which is intended to provide reasonable assurance to the Company's management and Board of Directors regarding the preparation of financial statements. The system includes a documented organizational structure and division of responsibility, established policies and procedures, including a code of conduct to foster a strong ethical climate, which are communicated throughout the Company, and the careful selection, training and development of our people. Internal auditors monitor the operation of the internal control system and report findings and recommendations to management and the Board of Directors, and corrective actions are taken to address control deficiencies and other opportunities for improving the system as they are identified. The Board, operating through its audit committee, which is composed entirely of Directors who are not current or former officers or employees of the Company, provides oversight to the financial reporting process.

There are inherent limitations in the effectiveness of any system of internal control, including the possibility of human error and the circumvention or overriding of controls. Accordingly, even an effective internal control system can provide only reasonable assurance with respect to financial statement preparation. Furthermore, the effectiveness of an internal control system may change over time.

The Company assessed its internal control system in relation to criteria for effective internal control over financial reporting described in "Internal Control-Integrated Framework" issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based upon that assessment, the Company believes that, as of December 31, 1997, its system of internal control over financial reporting met those criteria.

by

Dick Cheney  
Chairman of the Board and  
Chief Executive Officer

Gary V. Morris  
Executive Vice President and  
Chief Financial Officer

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REPORT OF INDEPENDENT PUBLIC ACCOUNTANTS

To the Shareholders and Board of Directors,  
Halliburton Company:

We have audited the accompanying consolidated balance sheets of Halliburton Company (a Delaware corporation) and subsidiary companies as of December 31, 1997 and 1996, and the related consolidated statements of income, cash flows and shareholders' equity for each of the three years in the period ended December 31, 1997. These financial statements are the responsibility of Halliburton Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Halliburton Company and subsidiary companies as of December 31, 1997 and 1996, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 1997, in conformity with generally accepted accounting principles.

ARTHUR ANDERSEN LLP  
Dallas, Texas,  
January 22, 1998

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Consolidated Statements of Income  
Years ended December 31  
Millions of dollars except per share data

	1997	1996	1995
-----			
Revenues			
Energy Group	\$ 5,756.4	\$ 4,286.3	\$ 3,604.0
Engineering and Construction Group	3,062.2	3,098.8	2,278.9
Total revenues	\$ 8,818.6	\$ 7,385.1	\$ 5,882.9
-----			
Operating income			
Energy Group	\$ 706.4	\$ 484.4	\$ 398.2
Engineering and Construction Group	133.9	53.7	44.6
Special charges	(8.6)	(85.8)	(8.4)
General corporate	(33.6)	(34.4)	(33.5)
Total operating income	798.1	417.9	400.9
Interest expense	(42.7)	(24.1)	(47.1)
Interest income	11.7	14.2	32.0
Foreign currency gains (losses)	(0.9)	(3.9)	1.4
Other nonoperating income, net	0.1	0.1	0.6
-----			
Income from continuing operations before income taxes and minority interest	766.3	404.2	387.8
Provision for income taxes	(300.0)	(103.3)	(137.7)
Minority interest in net income of consolidated subsidiaries	(11.9)	(0.5)	(0.9)
-----			
Income from continuing operations	454.4	300.4	249.2
Loss from discontinued operations	-	-	(65.5)
-----			
Net income	\$ 454.4	\$ 300.4	\$ 183.7
-----			

Basic income (loss) per share

Continuing operations	\$ 1.78	\$ 1.20	\$ 1.00
Discontinued operations	-	-	(0.26)
Net income	\$ 1.78	\$ 1.20	\$ 0.74
-----			
Diluted income (loss) per share			
Continuing operations	\$ 1.75	\$ 1.19	\$ 1.00
Discontinued operations	-	-	(0.26)
Net income	\$ 1.75	\$ 1.19	\$ 0.74
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<FN>  
See notes to financial statements.  
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Consolidated Balance Sheets  
December 31

Millions of dollars and shares except per share data	1997	1996
-----		
Assets		
Current assets:		
Cash and equivalents	\$ 221.3	\$ 213.6
Receivables:		
Notes and accounts receivable (less allowance for bad debts of \$38.4 and \$43.6)	1,815.8	1,413.4
Unbilled work on uncompleted contracts	390.0	288.9
Total receivables	2,205.8	1,702.3
Inventories	326.9	292.2
Deferred income taxes, current	106.6	108.7
Other current assets	111.0	81.2
Total current assets	2,971.6	2,398.0
Property, plant and equipment:		
At cost	3,988.0	3,560.8
Less accumulated depreciation	2,325.3	2,269.2
Net property, plant and equipment	1,662.7	1,291.6
Equity in and advances to related companies	338.7	234.9
Excess of cost over net assets acquired (net of accumulated amortization of \$56.2 and \$42.7)	323.1	233.9
Deferred income taxes, noncurrent	91.3	98.6
Other assets	215.6	179.6
Total assets	\$ 5,603.0	\$ 4,436.6
-----		
Liabilities and Shareholders' Equity		
Current liabilities:		
Short-term notes payable	\$ 2.7	\$ 46.3
Current maturities of long-term debt	7.1	0.1
Accounts payable	586.5	452.1
Accrued employee compensation and benefits	262.3	193.7
Advance billings on uncompleted contracts	303.7	336.3
Income taxes payable	213.1	135.8
Deferred revenues	38.4	18.9
Other current liabilities	359.1	321.5
Total current liabilities	1,772.9	1,504.7
Long-term debt	538.9	200.0
Employee compensation and benefits	323.6	281.1
Other liabilities	363.2	290.2
Minority interest in consolidated subsidiaries	19.7	1.4
Total liabilities and minority interest	3,018.3	2,277.4
Shareholders' equity:		
Common stock, par value \$2.50 per share - authorized 400.0 shares, issued 268.8 (post-split) and 129.3 (pre-split) shares	672.0	323.3
Paid-in capital in excess of par value	87.2	322.2
Cumulative translation adjustment	(15.0)	(12.4)
Retained earnings	1,947.6	1,656.3
Less 6.5 (post-split) and 4.0 (pre-split) shares treasury stock, at cost	2,691.8	2,289.4
	107.1	130.2
Total shareholders' equity	2,584.7	2,159.2
Total liabilities and shareholders' equity	\$ 5,603.0	\$ 4,436.6
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<FN>  
See notes to financial statements.  
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Consolidated Statements of Cash Flows  
Years ended December 31  
Millions of dollars

	1997	1996	1995
<b>Cash flows from operating activities:</b>			
Net income	\$ 454.4	\$ 300.4	\$ 183.7
Adjustments to reconcile net income to net cash from operating activities:			
Depreciation and amortization	309.5	267.9	259.8
Provision (benefit) for deferred income taxes	9.4	(23.8)	46.0
Distributions from (advances to) related companies, net of equity in (earnings) or losses	(64.7)	(65.9)	(20.5)
Appreciation of zero coupon bonds	-	-	15.0
Net loss from discontinued operations	-	-	65.5
Other non-cash items	21.8	8.9	(8.2)
Other changes, net of non-cash items:			
Receivables	(300.9)	(218.2)	(91.6)
Inventories	(14.1)	(46.0)	17.6
Accounts payable	(41.6)	63.7	76.5
Other working capital, net	93.7	251.5	192.1
Other, net	80.7	(86.5)	(68.5)
Total cash flows from operating activities	548.2	452.0	667.4
<b>Cash flows from investing activities:</b>			
Capital expenditures	(577.1)	(395.7)	(303.3)
Sales of property, plant and equipment	44.9	49.8	36.0
Acquisitions of businesses, net of cash acquired	(157.9)	(31.6)	(10.3)
Dispositions of businesses, net of cash disposed	37.6	21.6	25.9
Other investing activities	(34.2)	(53.5)	(15.6)
Total cash flows from investing activities	(686.7)	(409.4)	(267.3)
<b>Cash flows from financing activities:</b>			
Borrowings of long-term debt	301.5	0.1	-
Payments on long-term debt	(17.7)	(5.2)	(465.4)
Net borrowings (payments) of short-term debt	(54.6)	38.3	(27.0)
Payments of dividends to shareholders	(127.3)	(117.5)	(114.3)
Proceeds from exercises of stock options	49.5	25.6	9.7
Payments to reacquire common stock	(2.2)	(7.1)	(2.2)
Other financing activities	2.4	-	0.2
Total cash flows from financing activities	151.6	(65.8)	(599.0)
Effect of exchange rate changes on cash	(5.4)	(2.8)	(2.8)
Increase (decrease) in cash and equivalents	7.7	(26.0)	(201.7)
Cash and equivalents at beginning of year	213.6	239.6	441.3
Cash and equivalents at end of year	\$ 221.3	\$ 213.6	\$ 239.6
<b>Supplemental disclosure of cash flow information:</b>			
Cash payments during the period for:			
Interest	\$ 35.2	\$ 24.9	\$ 26.2
Income taxes	165.2	35.5	29.9
Non-cash investing and financing activities:			
Liabilities assumed in acquisitions of businesses	\$ 336.5	\$ 24.8	\$ 4.1
Liabilities disposed of in dispositions of businesses	11.9	9.8	14.6

<FN>  
See notes to financial statements.  
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Consolidated Statements of Shareholders' Equity  
Years ended December 31

Millions of dollars and shares except per share data	1997	1996	1995
<b>Common stock (number of shares):</b>			
Balance at beginning of year	129.3	129.1	128.8
Shares issued (forfeited) under incentive stock plans, net	1.3	0.3	0.2
Cancellation of treasury stock	-	(0.1)	-
Shares issued in connection with acquisition	8.2	-	0.1
Two-for-one common stock split	130.0	-	-
Balance at end of year	268.8	129.3	129.1
<b>Common stock (dollars):</b>			
Balance at beginning of year	\$ 323.3	\$ 322.7	\$ 322.1
Shares issued (forfeited) under incentive stock plans, net	3.2	0.9	0.5
Cancellation of treasury stock	-	(0.3)	-
Shares issued in connection with acquisition	20.5	-	0.1
Two-for-one common stock split	325.0	-	-
Balance at end of year	\$ 672.0	\$ 323.3	\$ 322.7
<b>Paid-in capital in excess of par value:</b>			
Balance at beginning of year	\$ 322.2	\$ 302.9	\$ 298.4
Shares issued (forfeited) under incentive stock plans, net	53.4	22.9	4.5
Cancellation of treasury stock	-	(3.6)	-
Shares issued in connection with acquisition	36.6	-	-
Two-for-one common stock split	(325.0)	-	-

Balance at end of year	\$ 87.2	\$ 322.2	\$ 302.9
-----			
Cumulative translation adjustment:			
Balance at beginning of year	\$ (12.4)	\$ (28.0)	\$ (23.1)
Changes net of tax of (\$0.3) in 1997, \$3.7 in 1996 and (\$0.5) in 1995	(2.6)	15.6	(4.9)
Balance at end of year	\$ (15.0)	\$ (12.4)	\$ (28.0)
-----			
Retained earnings:			
Balance at beginning of year	\$ 1,656.3	\$ 1,473.4	\$ 1,656.6
Net income	454.4	300.4	183.7
Cash dividends paid (\$0.50 per share post-split; \$1.00 per share pre-split)	(127.3)	(117.5)	(114.3)
Spin-off of Highlands Insurance Group, Inc.	-	-	(268.6)
Net change in unrealized gains (losses) on investments held by discontinued operation	-	-	16.3
Pooling of interests acquisition	(35.8)	-	-
Shares issued in connection with acquisition	-	-	(0.3)
Balance at end of year	\$ 1,947.6	\$ 1,656.3	\$ 1,473.4
-----			
Treasury stock (number of shares):			
Balance at beginning of year	4.0	4.6	5.0
Shares issued under incentive stock plans, net	(0.8)	(0.7)	(0.5)
Purchase of common stock	-	0.2	0.1
Cancellation of treasury stock	-	(0.1)	-
Two-for-one common stock split	3.3	-	-
Balance at end of year	6.5	4.0	4.6
-----			
Treasury stock (dollars):			
Balance at beginning of year	\$ 130.2	\$ 150.8	\$ 163.8
Shares issued under incentive stock plans, net	(25.3)	(23.8)	(15.2)
Purchase of common stock	2.2	7.1	2.2
Cancellation of treasury stock	-	(3.9)	-
Balance at end of year	\$ 107.1	\$ 130.2	\$ 150.8
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See notes to financial statements.

## NOTES TO FINANCIAL STATEMENTS

### Note 1. Significant Accounting Policies

The Company employs accounting policies that are in accordance with generally accepted accounting principles in the United States. The preparation of financial statements in conformity with generally accepted accounting principles requires Company management to make estimates and assumptions that affect the reported assets and liabilities, the disclosed contingent assets and liabilities at the date of the financial statements and the reported revenues and expenses during the reporting period. Ultimate results could differ from those estimates.

**Principles of Consolidation.** The consolidated financial statements include the accounts of the Company and all majority-owned subsidiaries. All material intercompany accounts and transactions are eliminated. Investments in other affiliated companies in which the Company has at least 20% ownership and does not have management control are accounted for on the equity method. Certain prior year amounts have been reclassified to conform with the current year presentation.

**Revenues and Income Recognition.** The Company recognizes revenues as services are rendered or products are shipped. The distinction between services and product sales is based upon the overall business intent of the particular business operation. Revenues from construction contracts are reported on the percentage of completion method of accounting using measurements of progress toward completion appropriate for the work performed. All known or anticipated losses on contracts are provided for currently. Claims for additional compensation are recognized during the period such claims are resolved. Post-contract customer support agreements are recorded as deferred revenues and recognized as revenue ratably over the contract periods of generally one year duration. Training and consulting service revenue is recognized as the services are performed.

**Research and Development.** Research and development expenses are charged to income as incurred. Such charges were \$164.7 million in 1997, \$133.3 million in 1996 and \$113.1 million in 1995.

**Software Development Costs.** Costs of developing software for sale are

charged to expense when incurred as research and development until technological feasibility has been established for the product. Thereafter, software development costs are capitalized until the software is ready for general release to customers. The Company capitalized costs of \$14.5 million in 1997, \$12.9 million in 1996 and \$8.8 million in 1995 related to software developed for resale. Amortization expense related to these costs was \$15.0 million, \$12.5 million and \$10.3 million for 1997, 1996 and 1995, respectively. Once the software is ready for release, amortization of the software development costs begins. Capitalized software development costs are amortized over periods which do not exceed three years.

Income Per Share. Basic income per share amounts are based on the weighted average number of common shares outstanding during the year. Diluted income per share includes additional common shares that would have been outstanding if potential common shares with a dilutive effect had been issued. See Note 8 for a reconciliation of basic and diluted income per share from continuing operations. Prior year amounts have been adjusted for the two-for-one common stock split declared on June 9, 1997 and effected in the form of a stock dividend and paid on July 21, 1997.

Cash Equivalents. The Company considers all highly liquid investments with an original maturity of three months or less to be cash equivalents.

Receivables. The Company's receivables are generally not collateralized. Notes and accounts receivable at December 31, 1997 include \$30.4 million (\$24.9 million at December 31, 1996) due from customers in accordance with applicable retainage provisions of engineering and construction contracts, which will become billable upon future deliveries or completion of such contracts. This amount is expected to be collected during 1998. Additionally, other noncurrent assets include \$7.3 million (\$6.7 million at December 31, 1996) of such retainage which is expected to be collected in years subsequent to 1998. Unbilled work on uncompleted contracts generally represents work currently billable and such work is usually billed during normal billing processes in the next month. At December 31, 1997, notes of \$9.5 million (\$14.6 million at December 31, 1996) with varying interest rates are included in notes and accounts receivable.

Inventories. Inventories are stated at the lower of cost or market. Cost represents invoice or production cost for new items and original cost less allowance for condition for used material returned to stock. Production cost includes material, labor and manufacturing overhead. About forty-two percent of all sales items are valued on a last-in, first-out (LIFO) basis. Inventories of sales items owned by foreign subsidiaries and inventories of operating supplies and parts are generally valued at average cost.

Property, Plant and Equipment. Property, plant and equipment is reported at cost less accumulated depreciation, which is generally provided on the straight-line method over the estimated useful lives of the assets. Expenditures for maintenance and repairs are expensed; expenditures for renewals and improvements are generally capitalized. Upon sale or retirement of an asset, the related costs and accumulated depreciation are removed from the accounts and any gain or loss is recognized. When events or changes in circumstances indicate that assets may be impaired, an evaluation is performed comparing the estimated future undiscounted cash flows associated with the asset to the asset's carrying amount to determine if a write-down to market value or discounted cash flow value is required. The Company follows the successful efforts method of accounting for oil and gas properties. At December 31, 1997, there were no significant oil and gas properties in the production stage of development. The Company is implementing an enterprise-wide information system. External direct costs of materials and services and payroll-related costs of employees working solely on development of the software system portion of the project are capitalized. Capitalized costs of the project will be amortized over periods of three to ten years beginning when the system is placed in service. Training costs and costs to reengineer business processes are expensed as incurred.

Excess of cost over net assets acquired. The excess of cost over net assets acquired is amortized on a straight-line basis over periods not exceeding 40 years.

Income Taxes. A valuation allowance is provided for deferred tax assets if it is more likely than not these items will either expire before the Company is able to realize their benefit, or that future deductibility is prohibited or uncertain. Deferred tax assets and liabilities are recognized for the expected future tax consequences of events that have been realized in the financial statements or tax returns.

Derivative Instruments. The Company primarily enters into derivative financial transactions to hedge existing or projected exposures to changing

foreign exchange rates and from time to time enters into derivatives to hedge exposures to interest rates or commodity prices. The Company does not enter into derivative transactions for speculative or trading purposes. Derivative financial instruments to hedge exposure with an indeterminable maturity date are generally carried at fair value with the resulting gains and losses reflected in the results of operations. Gains or losses on hedges of identifiable commitments are deferred and recognized when the offsetting gains or losses on the related hedged items are recognized. Deferred gains or losses for hedges which are terminated prior to the transaction date are recognized currently. In the event an identifiable commitment is no longer expected to be realized, any deferred gains or losses on hedges associated with the commitment are recognized currently. Costs associated with entering into such contracts are presented in other assets, while deferred gains or losses are included in other liabilities or other assets, respectively, on the consolidated balance sheets. Recognized gains or losses on derivatives entered into to manage foreign exchange risk are included in foreign currency gains and losses on the consolidated statements of income, while gains or losses on interest rate derivatives and commodity derivatives are included in interest expense and operating income, respectively. During the years ended December 31, 1997, 1996 and 1995, the Company did not enter into any significant transactions to hedge interest rates or commodity prices.

Foreign Currency Translation. Foreign entities whose functional currency is the U.S. dollar translate monetary assets and liabilities at year-end exchange rates and non-monetary items are translated at historical rates. Income and expense accounts are translated at the average rates in effect during the year, except for depreciation and cost of product sales which are translated at historical rates. Gains or losses from changes in exchange rates are recognized in consolidated income in the year of occurrence. Foreign entities whose functional currency is the local currency translate net assets at year-end rates and income and expense accounts at average exchange rates. Adjustments resulting from these translations are reflected in the shareholders' equity section of the consolidated balance sheets titled "cumulative translation adjustment."

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Note 2. Inventories

Inventories at December 31, 1997 and 1996 are comprised of the following:

Millions of dollars	1997	1996
Sales items	\$ 114.9	\$ 104.3
Supplies and parts	158.1	136.3
Work in process	29.3	30.4
Raw materials	24.6	21.2
Total	\$ 326.9	\$ 292.2

If the average cost method had been in use for inventories on the LIFO basis, total inventories would have been about \$3.4 million and \$13.0 million higher than reported at December 31, 1997 and 1996, respectively.

Note 3. Property, Plant and Equipment

Property, plant and equipment at December 31, 1997 and 1996 is comprised of the following:

Millions of dollars	1997	1996
Land	\$ 62.7	\$ 63.9
Buildings and property improvements	624.0	568.2
Machinery and equipment	2,768.0	2,653.8
Other	533.3	274.9
Total	\$ 3,988.0	\$ 3,560.8

At December 31, 1997 and 1996, other property includes oil and gas investments of approximately \$101.7 million and \$5.9 million and software developed for internal use of \$59.5 million and \$10.0 million, respectively.

Note 4. Related Companies

The Company conducts some of its operations through various joint ventures which are in partnership, corporate and other business forms, which are principally accounted for using the equity method. Included in the Company's revenues for 1997, 1996 and 1995 are equity in income of related companies of \$124.4 million, \$105.5 million and \$88.4 million, respectively. Summarized financial statements for European Marine Contractors, Limited, a 50% owned company and a part of the Energy Group which specializes in engineering, procurement and construction of marine pipelines, and for the remaining combined jointly owned operations which are not consolidated are as follows:

COMBINED OPERATING RESULTS

Millions of dollars	1997	1996	1995
-----			
	European Marine Contractors		
Revenues	\$ 436.1	\$ 246.5	\$ 361.8
Operating income	\$ 75.9	\$ 65.5	\$ 106.9
Net income	\$ 48.5	\$ 43.7	\$ 72.6
-----			
	Other Affiliates		
Revenues	\$ 2,441.4	\$ 2,276.4	\$ 1,767.2
Operating income	\$ 247.2	\$ 197.7	\$ 92.9
Net income	\$ 202.5	\$ 158.8	\$ 63.0
-----			

COMBINED FINANCIAL POSITION

Millions of dollars	1997	1996
-----		
	European Marine Contractors	
Current assets	\$ 214.6	\$ 263.1
Noncurrent assets	31.7	25.6
Total	\$ 246.3	\$ 288.7
-----		
Current liabilities	\$ 219.9	\$ 226.4
Noncurrent liabilities	6.2	3.8
Shareholders' equity	20.2	58.5
Total	\$ 246.3	\$ 288.7
-----		
	Other Affiliates	
Current assets	\$ 887.2	\$ 871.3
Noncurrent assets	670.4	615.2
Total	\$ 1,557.6	\$ 1,486.5
-----		
Current liabilities	\$ 450.6	\$ 572.9
Noncurrent liabilities	303.4	277.4
Minority interests	8.1	6.6
Shareholders' equity	795.5	629.6
Total	\$ 1,557.6	\$ 1,486.5
-----		

In the second quarter of 1997, Halliburton Energy Services, which is part of the Energy Group, acquired a 26% ownership interest in PES (International) Limited (PES) for approximately \$33.6 million which includes approximately \$30.0 million excess of cost over net assets acquired to be amortized over thirty years. The purchase price is included in acquisitions of businesses in the consolidated statements of cash flows.

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In the second quarter of 1996, M-I Drilling Fluids Company, L.L.C., a 36% owned joint venture, purchased Anchor Drilling Fluids. The Company's share of the purchase price was \$41.3 million and is included in cash flows from other investing activities.

Note 5. Income Taxes

The components of the (provision) benefit for income taxes are:

Millions of dollars	1997	1996	1995
-----			
Current income taxes			
Federal	\$ (104.7)	\$ (21.5)	\$ (6.4)
Foreign	(178.7)	(102.7)	(79.9)
State	(7.2)	(2.9)	(5.4)
Total	(290.6)	(127.1)	(91.7)
-----			
Deferred income taxes			
Federal	(1.3)	58.2	(11.2)
Foreign and state	(8.1)	(34.4)	(34.8)
Total	(9.4)	23.8	(46.0)
-----			
Total	\$ (300.0)	\$ (103.3)	\$ (137.7)
-----			

Included in income taxes are foreign tax credits of \$88.4 million in 1997, \$63.7 million in 1996 and \$35.2 million in 1995. The United States and foreign components of income from continuing operations before income taxes and minority interests are as follows:

Millions of dollars	1997	1996	1995
-----			
United States	\$ 461.4	\$ 217.2	\$ 234.6
Foreign	304.9	187.0	153.2
Total	\$ 766.3	\$ 404.2	\$ 387.8
-----			

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The primary components of the Company's deferred tax assets and liabilities and the related valuation allowances are as follows:

Millions of dollars	1997	1996
-----		
Gross deferred tax assets		
Employee benefit plans	\$ 120.0	\$ 95.2
Accrued liabilities	67.8	71.9
Construction contract accounting methods	50.4	38.6
Intercompany profit	39.3	34.2

Insurance accruals	38.4	30.0
Net operating loss carryforwards	35.8	62.8
Foreign tax credits	21.2	29.8
Alternative minimum tax carryforward	15.1	19.3
All other	75.7	82.2
	-----	-----
Total	463.7	464.0
	-----	-----
Gross deferred tax liabilities		
Depreciation and amortization	76.1	56.7
Unrepatriated foreign earnings	35.6	34.1
Safe harbor leases	11.0	12.0
All other	85.0	83.6
	-----	-----
Total	207.7	186.4
	-----	-----
Valuation allowances		
Net operating loss carryforwards	24.8	36.3
All other	33.3	34.0
	-----	-----
Total	58.1	70.3
	-----	-----
Net deferred income tax asset	\$ 197.9	\$207.3
	-----	-----

The Company has provided for the potential repatriation of certain undistributed earnings of its foreign subsidiaries and considers earnings above the amounts on which tax has been provided to be permanently reinvested. While these additional earnings could become subject to additional tax if repatriated, such a repatriation is not anticipated. Any additional amount of tax is not practicable to estimate.

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The Company has foreign tax credits which expire in 2000 of \$21.2 million. The Company has net operating loss carryforwards which expire as follows: 1998, \$13.1 million; 1999, \$15.3 million; 2000, \$9.6 million; 2001 through 2005, \$16.1 million; 2006 through 2010, \$10.6 million. The Company also has net operating loss carryforwards of \$40.6 million with indefinite expiration dates. Reconciliations between the actual provision for income taxes and that computed by applying the U.S. statutory rate to income from continuing operations before income taxes and minority interest are as follows:

Millions of dollars	1997	1996	1995
	-----	-----	-----
Provision computed at statutory rate	\$ (268.2)	\$ (141.5)	\$ (135.7)
Reductions (increases) in taxes resulting from:			
Tax differentials on			
foreign earnings	(19.5)	3.7	(35.4)
State income taxes, net of			
federal income tax benefit	(6.6)	(2.9)	(5.1)
Net operating losses	-	23.0	48.6
Federal income tax settlement	-	16.1	-
Nondeductible meals and entertainment	(5.4)	(4.8)	(5.0)
Other items, net	(0.3)	3.1	(5.1)
	-----	-----	-----
Total	\$ (300.0)	\$ (103.3)	\$ (137.7)
	-----	-----	-----

The Company has received statutory notices of deficiency for the 1990 and 1991 tax years from the Internal Revenue Service (IRS) of \$92.9 million and \$16.8 million, respectively, excluding any penalties or interest. The Company believes it has meritorious defenses and does not expect that any liability resulting from the 1990 or 1991 tax years will result in a material adverse effect on its results of operations or financial position. In 1996, the Company reached settlements with the IRS for certain matters including the 1989 taxable year. As a result of the settlement for the 1989 taxable year, the Company recognized tax benefits and net income was increased by \$16.1 million in 1996 (see Note 16).

Note 6. Lines of Credit, Notes Payable and Long-Term Debt

At December 31, 1997, the Company had committed short-term lines of credit totaling \$200.0 million available and unused, and other short-term lines of credit totaling \$275.0 million with several U.S. banks. No borrowings were outstanding under these facilities at December 31, 1997. In addition, the Company had \$2.7 million of other short-term debt outstanding at December 31, 1997, primarily consisting of foreign bank overdrafts with an average interest rate of 7.31%. At December 31, 1996, the Company had committed short-term lines of credit totaling \$185.0 million available and unused, and other short-term lines of credit totaling \$275.0 million, under which \$25.0 million in borrowings was outstanding with several U.S. banks. The interest rate on these borrowings was 5.65%. In addition, the Company had \$21.3 million of other short-term debt outstanding at December 31, 1996, primarily consisting of commercial paper with an interest rate of 5.85%.

Long-term debt at December 31, 1997 and 1996 consists of the following:

Millions of dollars	1997	1996
8.75% debentures due February 15, 2021	\$ 200.0	\$ 200.0
Medium-term notes due February 1, 2027	125.0	-
Medium-term notes due May 12, 2017	50.0	-
Medium-term notes due July 8, 1999	50.0	-
Medium-term notes due August 5, 2002	75.0	-
Term loans at LIBOR plus 0.75% payable in semi-annual installments through March 2004	45.9	-
Other notes with varying interest rates	0.1	0.1
	546.0	200.1
Less current portion	7.1	0.1
Total long-term debt	\$ 538.9	\$ 200.0

The Company's 8.75% debentures due February 15, 2021 do not have sinking fund requirements and are not redeemable prior to maturity. During 1997, the Company issued notes under its medium-term note program as follows:

Amount	Issue Date	Due	Rate	Prices	Yield
\$ 125 million	02/11/97	02/01/2027	6.75%	99.78%	6.78%
\$ 50 million	05/12/97	05/12/2017	7.53%	Par	7.53%
\$ 50 million	07/08/97	07/08/1999	6.27%	Par	6.27%
\$ 75 million	08/05/97	08/05/2002	6.30%	Par	6.30%

The medium-term notes may not be redeemed at the option of the Company prior to maturity. There is no sinking fund applicable to the notes. Each holder of the 6.75% medium-term notes has the right to require the Company to repay such holder's notes, in whole or in part, on February 1, 2007. The net proceeds from the sale of the notes were used for general corporate purposes.

During March 1997, the Company incurred \$56.3 million of term loans in connection with the acquisition of the Royal Dockyard in Plymouth, England (the Dockyard Loans). The Dockyard Loans are denominated in Sterling and bear interest at LIBOR plus 0.75% payable in semi-annual installments through March 2004. Pursuant to certain terms of the Dockyard Loans, the Company was required to provide initially a compensating balance of \$28.7 million which is restricted as to use by the Company. The compensating balance amount decreases in equal installments over the term of the Dockyard Loans and earns interest at a rate equal to that of the Dockyard Loans. At December 31, 1997, the compensating balance of \$22.8 million is included in other assets in the consolidated balance sheets.

Long-term debt matures over the next five years as follows: \$7.1 million in 1998; \$58.4 million in 1999; \$8.3 million in 2000; \$8.3 million in 2001; and \$83.3 million in 2002.

## Note 7. Common Stock

On May 20, 1997, the Company's shareholders voted to increase the Company's number of authorized shares from 200.0 million shares to 400.0 million shares. On June 9, 1997, the Company's Board of Directors approved a two-for-one stock split effected in the form of a stock dividend distributed on July 21, 1997 to shareholders of record on June 26, 1997. The par value of the Company's common stock of \$2.50 per share remained unchanged. As a result of the stock split, \$325.0 million was transferred from paid-in capital in excess of par value to common stock. Historical share and per share amounts presented on the consolidated statements of income and in the discussion below concerning stock options and restricted stock have been restated to reflect the stock split.

The Company's 1993 Stock and Long-Term Incentive Plan (1993 Plan) provides for the grant of any or all of the following types of awards: (1) stock options, including incentive stock options and non-qualified stock options; (2) stock appreciation rights, in tandem with stock options or freestanding; (3) restricted stock; (4) performance share awards; and (5) stock value equivalent awards. Under the terms of the 1993 Plan as amended, 27 million shares of the Company's Common Stock have been reserved for issuance to key employees. At December 31, 1997, 14.8 million shares were available for future grants under the 1993 Plan.

In connection with the acquisitions of Landmark Graphics Corporation (Landmark) and NUMAR Corporation (NUMAR) (see Note 15), outstanding stock options under the stock option plans maintained by Landmark and NUMAR were assumed by the Company. Stock option transactions summarized below include amounts for the 1993 Plan, the Landmark plans using the acquisition exchange rate of 1.148 shares for each Landmark share, and the NUMAR plans using the acquisition exchange rate of .9664 shares for each NUMAR share.

	Number of Shares	Exercise Price per Share	Weighted Average Exercise Price per Share
-----			
Outstanding at December 31, 1994	6,229,642	\$ 0.53 - 29.73	\$ 15.69
-----			
Granted	3,966,714	15.68 - 25.32	20.53
Exercised	(701,548)	0.53 - 20.91	13.81
Forfeited	(265,194)	8.71 - 28.77	17.27
-----			
Outstanding at December 31, 1995	9,229,614	2.90 - 29.73	17.87
-----			
Granted	3,599,340	14.48 - 29.57	27.70
Exercised	(1,994,574)	2.90 - 23.52	15.58
Forfeited	(445,660)	8.71 - 28.09	18.81
-----			
Outstanding at December 31, 1996	10,388,720	3.49 - 29.73	21.67
-----			
Options assumed in acquisition	854,050	3.10 - 22.12	12.22
Granted	1,263,600	30.88 - 61.50	52.19
Exercised	(2,765,247)	3.10 - 29.56	16.82
Forfeited	(325,573)	9.15 - 35.13	21.56
-----			
Outstanding at December 31, 1997	9,415,550	\$ 3.10 - 61.50	\$ 26.35
-----			

Options outstanding at December 31, 1997 are composed of the following:

Range of Exercise Prices	Outstanding		Exercisable		
	Number of Shares at December 31, 1997	Weighted Average Remaining Contractual Life	Weighted Average Exercise Price	Number of Shares at December 31, 1997	Weighted Average Exercise Price
-----					

\$ 3.10 - 11.11	351,453	4.87	\$ 7.20	345,657	\$ 7.13
11.25 - 18.13	2,309,203	6.93	16.35	1,957,596	16.28
18.24 - 29.19	3,002,268	7.21	22.75	1,792,155	22.11
29.56 - 61.50	3,752,626	9.22	37.18	808,284	29.56
-----					
\$ 3.10 - 61.50	9,415,550	7.85	\$ 26.35	4,903,692	\$ 19.96
-----					

There were 4.5 million options exercisable with a weighted average exercise price of \$17.52 at December 31, 1996, and 2.6 million options exercisable with a weighted average exercise price of \$15.64 at December 31, 1995.

All stock options under the 1993 Plan, including options granted to employees of Landmark and NUMAR since the acquisition of such companies, are granted at the fair market value of the Common Stock at the grant date. Landmark, prior to its acquisition by the Company, had provisions in its plans that allowed Landmark to set option exercise prices at a defined percentage below fair market value. The fair value of options at the date of grant was estimated using the Black-Scholes option pricing model. The weighted average assumptions and resulting fair values of options granted are as follows:

	Assumptions				Weighted Average Fair Value of Options Granted
	Risk-Free Interest Rate	Expected Dividend Yield	Expected Life (in years)	Expected Volatility	
1997	6.0%	1.0%	5	43.3%	\$ 22.71
1996	5.9%	1.6%	5	39.7%	\$ 10.24
1995	6.2%	1.6%	5	38.4%	\$ 7.16

Stock options generally expire ten years from the grant date. Stock options vest over a three-year period, with one-third of the shares becoming exercisable on each of the first, second and third anniversaries of the grant date.

The Company accounts for the 1993 Plan in accordance with Accounting Principles Board Opinion No. 25, under which no compensation cost has been recognized for stock option awards. Had compensation cost for the 1993 Plan been determined consistent with Statement of Financial Accounting Standards No. 123, "Accounting for Stock-Based Compensation" (SFAS 123), the Company's pro forma net income for 1997, 1996 and 1995 would have been \$437.6 million, \$292.4 million and \$181.6 million, respectively, resulting in diluted earnings per share of \$1.69, \$1.16 and \$0.73, respectively. Because the SFAS 123 method of accounting has not been applied to options granted prior to January 1, 1995, the resulting pro forma compensation cost may not be representative of that to be expected in future years.

Restricted shares awarded under the 1993 Plan for 1997, 1996 and 1995 were 515,650; 363,800; and 412,700, respectively. The shares awarded are net of forfeitures of 34,900; 34,600; and 9,800 shares in 1997, 1996 and 1995, respectively. The weighted average fair market value per share at the date of grant of shares granted in 1997, 1996 and 1995 was \$45.29, \$28.24 and \$20.44, respectively.

The Company's Restricted Stock Plan for Non-Employee Directors (Restricted Stock Plan) allows for each non-employee director to receive an annual award of 400 restricted shares of Common Stock as a part of compensation. The Company reserved 100,000 shares of Common Stock for issuance to non-employee directors. The Company issued 3,200; 3,600 and 3,200 restricted shares in 1997, 1996 and 1995, respectively, under this plan. At December 31, 1997, 17,200 shares have been issued to non-employee directors under this plan. The weighted average fair market value per share at the date of grant of shares granted in 1997, 1996 and 1995 was \$46.06, \$26.57 and \$20.38, respectively.

The Company's Employees' Restricted Stock Plan was established for employees who are not officers, for which 200,000 shares of Common Stock have been reserved. The Company awarded 3,500 restricted shares in 1995. Forfeitures were 14,600; 8,400 and 1,800 in 1997, 1996 and 1995, respectively. No awards were made in 1997 or 1996 and no further grants are being made under this plan. At December 31, 1997, 172,200 shares (net of 24,800 shares forfeited) have been issued. The weighted average fair market value per share at the date of grant for shares granted in 1995 was \$17.50.

Under the terms of the Company's Career Executive Incentive Stock Plan, 15 million shares of the Company's Common Stock were reserved for issuance to officers and key employees at a purchase price not to exceed par value of \$2.50 per share. At December 31, 1997, 11.7 million shares (net of 2.1 million shares forfeited) have been issued under the plan. No further grants will be made under the Career Executive Incentive Stock Plan.

Restricted shares issued under the 1993 Plan, Restricted Stock Plan, Employees' Restricted Stock Plan and the Career Executive Incentive Stock Plan are limited as to sale or disposition with such restrictions lapsing periodically over an extended period of time not exceeding ten years. The fair market value of the stock, on the date of issuance, is being amortized and charged to income (with similar credits to paid-in capital in excess of par value) generally over the average period during which the restrictions lapse. Compensation costs recognized in income for 1997, 1996 and 1995 were \$7.1 million, \$6.9 million and \$7.0 million, respectively. At December 31, 1997, the unamortized amount is \$44.3 million.

Note 8. Income per share

The Company has adopted Statement of Financial Accounting Standards No. 128, "Earnings per Share," which is effective for periods ending after December 15, 1997. The table below reconciles basic and diluted income from continuing operations. For the years presented, diluted earnings per share were equivalent to primary earnings per share previously reported pursuant to Accounting Principles Board Opinion No. 15.

Millions of dollars and shares except per share data	1997	1996	1995
Income from continuing operations	\$ 454.4	\$ 300.4	\$ 249.2
Basic weighted average shares	255.4	249.9	248.3
Effect of common stock equivalents	4.1	2.3	1.1
Diluted weighted average shares	259.5	252.2	249.4
Per share income from continuing operations:			
Basic	\$ 1.78	\$ 1.20	\$ 1.00
Diluted	\$ 1.75	\$ 1.19	\$ 1.00

Options to purchase 1.1 million, 2.6 million and 0.9 million shares of common stock were outstanding during 1997, 1996 and 1995, respectively, but were not included in the computation of diluted earnings per share because the option exercise price was greater than the average market price of the common shares. During 1995, there were 6.6 million weighted average shares and \$12.5 million in income related to the conversion of the zero coupon convertible debentures that were excluded from the computation because they were antidilutive.

Note 9. Series A Junior Participating Preferred Stock

The Company has previously declared a dividend of one preferred stock purchase right (a Right) on each outstanding share of Common Stock. Each Right entitles the holder thereof to buy one two-hundredth of a share of the Company's Series A Junior Participating Preferred Stock, without par value, at an exercise price of \$75, subject to certain antidilution adjustments, upon the terms and subject to the conditions set forth in the Rights Agreement entered into with ChaseMellon Shareholder Services, L.L.C. as Rights Agent. The Rights do not have any voting rights and are not entitled to dividends.

The Rights become exercisable in certain limited circumstances involving a potential business combination. Following certain other events after the Rights become exercisable, each Right will entitle its holder to an amount of Common

Stock of the Company, or in certain circumstances, securities of the acquirer, having a then-current market value of two times the exercise price of the Right. The Rights are redeemable at the Company's option at any time before they become exercisable. The Rights expire on December 15, 2005. No event during 1997 made

the Rights exercisable.

Note 10. Business Segment Information

The Energy Group includes pressure pumping equipment and services, logging and perforating, drilling systems and services, specialized completion and production equipment and services and well control. Also included in the Energy Group are upstream oil and gas, engineering, construction and maintenance services, integrated exploration and production information systems and professional services to the petroleum industry. The Engineering and Construction Group provides engineering, construction, project management, facilities operation and maintenance, and environmental services for industrial and governmental customers. The environmental services business was sold in December 1997.

The Company's equity in income or losses of related companies is included in revenues and operating income of each applicable segment. Intersegment revenues included in the revenues of the other business segments are immaterial. Sales between geographic areas and export sales are also immaterial. General and administrative expenses were \$248.1 million in 1997, \$236.6 million in 1996 and \$221.7 million in 1995. General corporate assets are primarily comprised of cash and equivalents and certain other investments.

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OPERATIONS BY BUSINESS SEGMENT

Years ended December 31

Millions of dollars

	1997	1996	1995
-----			
Capital expenditures:			
Energy Group	\$ 466.7	\$ 313.8	\$ 248.1
Engineering and Construction Group	52.3	70.5	55.1
General corporate	58.1	11.4	0.1
	-----		
Total	\$ 577.1	\$ 395.7	\$ 303.3
-----			
Depreciation and amortization:			
Energy Group	\$ 267.6	\$ 228.4	\$ 220.2
Engineering and Construction Group	40.7	38.2	38.3
General corporate	1.2	1.3	1.3
	-----		
Total	\$ 309.5	\$ 267.9	\$ 259.8
-----			
Identifiable assets:			
Energy Group	\$ 3,985.6	\$ 2,899.8	\$ 2,445.1
Engineering and Construction Group	1,080.8	986.3	873.6
General corporate	536.6	550.5	543.3
	-----		
Total	\$ 5,603.0	\$ 4,436.6	\$ 3,862.0
-----			
Research and development:			
Energy Group	\$ 163.6	\$ 130.7	\$ 111.6
Engineering and Construction Group	1.1	2.6	1.5
	-----		
Total	\$ 164.7	\$ 133.3	\$ 113.1
-----			

OPERATIONS BY GEOGRAPHIC AREA

Years ended December 31

Millions of dollars

	1997	1996	1995
-----			
Revenues:			
United States	\$ 4,238.7	\$ 3,953.2	\$ 3,255.6
Europe	2,443.2	1,711.1	1,117.7
Latin America	677.0	557.4	529.9
Other areas	1,459.7	1,163.4	979.7
	-----		
Total	\$ 8,818.6	\$ 7,385.1	\$ 5,882.9
-----			
Operating income (loss):			
United States	\$ 617.1	\$ 397.5	\$ 231.4
Europe	101.2	62.3	3.3
Latin America	37.1	24.7	64.9
Other areas	84.9	53.6	134.8
General corporate and special charges	(42.2)	(120.2)	(33.5)

Total	\$ 798.1	\$ 417.9	\$ 400.9
Identifiable assets:			
United States	\$ 2,238.5	\$ 1,994.7	\$ 1,872.0
Europe	1,282.4	695.0	528.0
Latin America	456.8	347.3	279.7
Other areas	1,088.7	849.1	639.0
General corporate	536.6	550.5	543.3
Total	\$ 5,603.0	\$ 4,436.6	\$ 3,862.0

#### Note 11. Commitments and Contingencies

Leases. At December 31, 1997, the Company was obligated under noncancelable operating leases, expiring on various dates to 2020, principally for the use of land, offices, equipment and field facilities. Aggregate rentals charged to operations for such leases totaled \$78.5 million in 1997, \$70.8 million in 1996 and \$73.7 million in 1995. Future aggregate rentals on noncancelable operating leases are as follows: 1998, \$42.7 million; 1999, \$25.3 million; 2000, \$16.2 million; 2001, \$11.0 million; 2002, \$9.2 million; and thereafter, \$54.0 million.

Environmental. The Company is involved as a potentially responsible party (PRP) in remedial activities to clean up several "Superfund" sites under applicable federal law which imposes joint and several liability, if the harm is indivisible, on certain persons without regard to fault, the legality of the original disposal, or ownership of the site. Although it is very difficult to quantify the potential impact of compliance with environmental protection laws, management of the Company believes that any liability of the Company with respect to all but one of such sites will not have a material adverse effect on the results of operations of the Company. With respect to a site in Jasper County, Missouri (Jasper County Superfund Site), sufficient information has not been developed to permit management to make such a determination and management believes the process of determining the nature and extent of remediation at this site and the total costs thereof will be lengthy. Brown & Root, Inc. (Brown & Root), a subsidiary of the Company, has been named as a PRP with respect to the Jasper County Superfund Site by the Environmental Protection Agency (EPA). The Jasper County Superfund Site includes areas of mining activity that occurred from the 1800s through the mid 1950s in the southwestern portion of Missouri. The site contains lead and zinc mine tailings produced from mining activity. Brown & Root is one of nine participating PRPs which have agreed to perform a Remedial Investigation/Feasibility Study (RI/FS), which, due to various delays, is not expected to be completed until the fourth quarter of 1998. Although the entire Jasper County Superfund Site comprises 237 square miles as listed on the National Priorities List, in the RI/FS scope of work, the EPA has only identified seven areas, or subsites, within this area that need to be studied and then possibly remediated by the PRPs. Additionally, the Administrative Order on Consent for the RI/FS only requires Brown & Root to perform RI/FS work at one of the subsites within the site, the Neck/Alba subsite, which only comprises 3.95 square miles. Brown & Root's share of the cost of such a study is not expected to be material. In addition to the superfund issues, the State of Missouri has indicated that it may pursue natural resource damage claims against the PRPs. At the present time Brown & Root cannot determine the extent of its liability, if any, for remediation costs or natural resource damages on any reasonably practicable basis.

Other. The Company and its subsidiaries are parties to various other legal proceedings. Although the ultimate dispositions of such proceedings are not presently determinable, in the opinion of the Company any liability that may ensue will not be material in relation to the consolidated financial position and results of operations of the Company.

#### Note 12. Financial Instruments and Risk Management

Foreign Exchange Risk. Techniques in managing foreign exchange risk include, but are not limited to, foreign currency borrowing and investing and the use of currency derivative instruments. The Company selectively hedges significant exposures to potential foreign exchange losses considering current market conditions, future operating activities and the cost of hedging the exposure in relation to the perceived risk of loss. The purpose of the Company's foreign currency hedging activities is to protect the Company from the risk that the eventual dollar cash flows resulting from the sale and purchase of products in foreign currencies will be adversely affected by changes in exchange rates. The Company does not hold or issue derivative financial instruments for trading

or speculative purposes.

The Company hedges its currency exposure through the use of currency derivative instruments. Such contracts generally have an expiration date of two years or less. Forward exchange contracts (commitments to buy or sell a specified amount of a foreign currency at a specified price and time) are generally used to hedge identifiable foreign currency commitments. Losses of \$2.6 million for identifiable foreign currency commitments were deferred at December 31, 1997. Forward exchange contracts and foreign exchange option contracts (which convey the right, but not the obligation, to sell or buy a specified amount of foreign currency at a specified price) are generally used to hedge foreign currency commitments with an indeterminable maturity date. None of the forward or option contracts are exchange traded.

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While hedging instruments are subject to fluctuations in value, such fluctuations are generally offset by the value of the underlying exposures being hedged. The use of some contracts may limit the Company's ability to benefit from favorable fluctuations in foreign exchange rates. The notional amounts of open forward contracts and options were \$331.8 million and \$161.1 million at December 31, 1997 and 1996, respectively. The notional amounts of the Company's foreign exchange contracts do not generally represent amounts exchanged by the parties, and thus, are not a measure of the exposure of the Company or of the cash requirements relating to these contracts. The amounts exchanged are calculated by reference to the notional amounts and by other terms of the derivatives, such as exchange rates. The Company actively monitors its foreign currency exposure and adjusts the amounts hedged as appropriate.

Exposures to certain currencies are generally not hedged due primarily to the lack of available markets or cost considerations (non-traded currencies). The Company attempts to manage its working capital position to minimize foreign currency commitments in non-traded currencies and recognizes that pricing for the services and products offered in such countries should cover the cost of exchange rate devaluations. The Company has historically incurred transaction losses in non-traded currencies.

Credit Risk. Financial instruments which potentially subject the Company to concentrations of credit risk are primarily cash equivalents, investments and trade receivables. It is the Company's practice to place its cash equivalents and investments in high quality securities with various investment institutions. The Company derives the majority of its revenues from sales and services to, including engineering and construction for, the energy industry. Within the energy industry, trade receivables are generated from a broad and diverse group of customers. There are concentrations of receivables in the United States and the United Kingdom. The Company maintains an allowance for losses based upon the expected collectibility of all trade accounts receivable.

There are no significant concentrations of credit risk with any individual counterparty or groups of counterparties related to the Company's derivative contracts. Counterparties are selected by the Company based on creditworthiness, which the Company continually monitors, and on the counterparties' ability to perform their obligations under the terms of the transactions. The Company does not expect any counterparties to fail to meet their obligations under these contracts given their high credit ratings and, as such, considers the credit risk associated with its derivative contracts to be minimal.

Fair Value of Financial Instruments. The estimated fair value of long-term debt at December 31, 1997 and 1996 was \$600.0 million and \$229.6 million, respectively, as compared to the carrying amount of \$546.0 million at December 31, 1997 and \$200.1 million at December 31, 1996. The fair value of fixed rate long-term debt is based on quoted market prices for those or similar instruments. The carrying amount of variable rate long-term debt and restricted cash (see Note 6) approximates fair value because such instruments reflect market changes to interest rates. The carrying amount of short-term financial instruments (cash and equivalents, receivables, short-term notes payable and accounts payable) as reflected in the consolidated balance sheets approximates fair value due to the short maturities of these instruments. The fair value of currency derivative instruments, which generally approximates the carrying amount, was \$6.4 million and \$27.3 million payable and \$8.2 million and \$28.7 million receivable at December 31, 1997 and 1996, respectively, based upon third party quotes.

#### Note 13. Retirement Plans

Retirement Plans. The Company has various retirement plans which cover a significant number of its employees. The major retirement plans are defined contribution plans, which provide retirement contributions in return for services rendered, provide an individual account for each participant and have

terms that specify how contributions to the participant's account are to be determined rather than the amount of pension benefits the participant is to receive. Contributions to these plans are based on pre-tax income and/or discretionary amounts determined on an annual basis. The Company's expense for the defined contribution plans totaled \$166.7 million, \$114.2 million and \$95.1 million in 1997, 1996 and 1995, respectively. Other retirement plans include defined benefit plans, which define an amount of pension benefit to be provided, usually as a function of one or more factors such as age, years of service or compensation. As a result of sizable reductions in the number of employees in 1995, curtailment gains of \$1.3 million are reflected in the net amortization and deferral component of net periodic pension cost for 1995. These plans are funded to operate on an actuarially sound basis. Plan assets are primarily invested in equity and fixed income securities of entities domiciled in the country of the plan's operation. Assumed long-term rates of return on plan

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assets, discount rates for estimating benefit obligations and rates of compensation increases vary for the different plans according to the local economic conditions. The rates used are as follows:

Percentages	1997	1996	1995
Return on plan assets:			
United States plans	8.5%	8% to 8.5%	8.5%
International plans	7%	9%	6.5% to 9%
Discount rate:			
United States plans	7.25%	7% to 7.75%	7% to 7.25%
International plans	7% to 7.5%	7% to 8.5%	4% to 8.5%
Compensation increase:			
United States plans	4.5%	4.5%	4%
International plans	4.25% to 5%	4.3% to 6%	1% to 6%

The net periodic pension cost (benefit) for defined benefit plans is as follows:

Millions of dollars	1997	1996	1995
Service cost - benefits earned during period	\$ 35.3	\$ 15.8	\$ 9.6
Interest cost on projected benefit obligation	85.1	29.9	27.5
Actual return on plan assets	(207.3)	(61.0)	(46.8)
Net amortization and deferral	92.4	13.7	12.7
Net periodic pension cost (benefit)	\$ 5.5	\$ (1.6)	\$ 3.0

The reconciliation of the funded status for defined benefit plans where assets exceed accumulated benefits is as follows:

Millions of dollars	1997	1996
Actuarial present value of benefit obligations:		
Vested	\$ (1,216.5)	\$ (351.9)
Accumulated benefit obligation	\$ (1,224.1)	\$ (358.4)
Projected benefit obligation	\$ (1,331.1)	\$ (388.6)
Plan assets at fair value	1,481.6	522.0
Funded status	150.5	133.4
Unrecognized prior service cost	2.3	2.7
Unrecognized net gain	(148.6)	(133.2)
Unrecognized net transition (asset) obligation	(2.4)	(3.9)

Net prepaid (accrued) pension cost	\$	1.8	\$	(1.0)
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Included in the 1997 reconciliation of the funded status for defined benefit plans where assets exceed accumulated benefits are the benefit obligations and plan assets associated with Devonport Management Limited, the Company's 51% owned subsidiary. See Note 15.

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The reconciliation of the funded status for defined benefit plans where accumulated benefits exceed assets is as follows:

Millions of dollars	1997	1996
Actuarial present value of benefit obligations:		
Vested	\$ (4.3)	\$ (2.5)
Accumulated benefit obligation	\$ (7.1)	\$ (6.3)
Projected benefit obligation	\$ (7.8)	\$ (6.9)
Funded status	(7.8)	(6.9)
Unrecognized net gain	(5.5)	(6.0)
Net accrued pension cost	\$ (13.3)	\$ (12.9)

Postretirement Medical Plan. The Company offers a postretirement medical plan to certain employees that qualify for retirement and, on the last day of active employment, are enrolled as participants in the Company's active employee medical plan. The Company's liability is limited to a fixed contribution amount for each participant or dependent. The plan participants share the total cost for all benefits provided above the fixed Company contribution and participants' contributions are adjusted as required to cover benefit payments. The Company has made no commitment to adjust the amount of its contributions; therefore, the computed accumulated postretirement benefit obligation amount is not affected by the expected future healthcare cost inflation rate. The weighted average discount rate used in determining the accumulated postretirement benefit obligation was 7.25% in 1997, 7.75% in 1996 and 7% in 1995.

Net periodic postretirement benefit cost is as follows:

Millions of dollars	1997	1996	1995
Service cost - benefits attributed to service during the period	\$ 0.5	\$ 0.5	\$ 0.5
Interest cost on accumulated postretirement benefit obligation	1.5	1.6	2.1
Net amortization and deferral	(1.3)	(1.2)	(1.0)
Net periodic postretirement cost	\$ 0.7	\$ 0.9	\$ 1.6

Postretirement medical benefits are funded by the Company when incurred. The Company's postretirement medical plan's funded status reconciled with the amounts included in the Company's consolidated balance sheets at December 31, 1997 and 1996 is as follows:

Millions of dollars	1997	1996
Accumulated postretirement benefit obligation:		
Retirees and related beneficiaries	\$ 12.3	\$ 12.7

Fully eligible active plan participants	2.6	2.4
Other active plan participants not fully eligible	7.5	6.4
-----		
Accumulated postretirement benefit obligation	22.4	21.5
Unrecognized prior service cost	6.3	7.4
Unrecognized gain	7.4	9.1
-----		
Net postretirement liability	\$ 36.1	\$ 38.0
-----		

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Note 14. Discontinued Operations

On January 23, 1996, the Company spun-off its property and casualty insurance subsidiary, Highlands Insurance Group, Inc. (HIGI), in a tax-free distribution to holders of Halliburton Company Common Stock. Each common shareholder of the Company received one share of common stock of HIGI for every ten (pre-split) shares of Halliburton Company Common Stock. Approximately 11.4 million common shares of HIGI were issued in conjunction with the spin-off.

The following summarizes the results of operations of the discontinued operations:

Millions of dollars	1995
-----	
Revenues	\$ 252.6
-----	
Loss before income taxes	\$ (126.3)
Benefit for income taxes	67.5
Loss on disposition	(7.6)
Benefit for income taxes	0.9
-----	
Loss from discontinued operations	\$ (65.5)
-----	

In the third quarter of 1995, HIGI conducted an extensive review of its loss and loss adjustment expense reserves to assess HIGI's reserve position. The review process consisted of gathering new information and refining prior estimates and primarily focused on assumed reinsurance and overall environmental and asbestos exposure. As a result of such review, HIGI increased its reserves for loss and loss adjustment expenses and certain legal matters and the Company also recognized the estimated expenses related to the spin-off transaction and additional compensation costs and other regulatory and legal provisions directly associated with discontinuing the insurance services business segment as follows:

Millions of dollars	Income (Loss) before Income Taxes	Net Income (Loss)
-----		
Additional claim loss reserves for environmental and asbestos exposure and other exposures	\$ (117.0)	\$ (76.4)
Realization of deferred income tax valuation allowance	-	25.9
Provisions for legal matters	(8.0)	(5.2)
Expenses related to the spin-off transaction	(7.6)	(6.7)
Other insurance services expenses	(7.4)	(4.8)
-----		
Total charges	\$ (140.0)	\$ (67.2)
-----		

In the third quarter of 1995, the review of the insurance policies and reinsurance agreements was based upon an actuarial study and HIGI management's best estimates using facts and trends currently known, taking into consideration the current legislative and legal environment. Developed case law and adequate claim history do not exist for such claims. Estimates of the liability were reviewed and updated continually. Due to the significant uncertainties related

to these types of claims, past claim experience may not be representative of future claim experience.

The Company also realized a valuation allowance for deferred tax assets primarily related to HIGI's insurance claim loss reserves. The Company had provided a valuation allowance for all temporary differences related to HIGI based upon its intent announced in 1992 that it was pursuing the sale of HIGI. A taxable transaction would have made it more likely than not that the related benefit or future deductibility would not be realized. The spin-off transaction was tax-free and allowed HIGI to retain its tax basis and the value of its deferred tax asset.

#### Note 15. Acquisitions and Dispositions

See Note 14 regarding the disposition of the Company's insurance segment.

During March 1997, the Devonport management consortium, Devonport Management Limited (DML), which is 51% owned by the Company, completed the acquisition of Devonport Royal Dockyard plc, which owns and operates the Government of the United Kingdom's Royal Dockyard in Plymouth, England, for approximately \$64.9 million. Concurrent with the acquisition of the Royal

Dockyard, the Company's ownership interest in DML increased from about 30% to 51% and DML borrowed \$56.3 million under term loans. The dockyard principally provides repair and refitting services for the British Royal Navy's fleet of submarines and surface ships.

During April 1997, the Company completed its acquisition of the outstanding common stock of OGC International plc (OGC) for approximately \$118.3 million. OGC is engaged in providing a variety of engineering, operations and maintenance services, primarily to the North Sea oil and gas production industry.

During July 1997, the Company acquired all of the outstanding common stock and convertible debentures of Kinhill Holdings Limited (Kinhill) for approximately \$34 million. Kinhill, headquartered in Australia, provides engineering in mining and minerals processing, petroleum and chemicals, water and wastewater, transportation and commercial and civil infrastructure. Kinhill markets its services primarily in Australia, Indonesia, Thailand, Singapore, India and the Philippines.

In 1997, the Company recorded approximately \$99.1 million excess of cost over net assets acquired primarily related to the purchase acquisitions of OGC and Kinhill.

On September 30, 1997, the Company completed its acquisition of NUMAR through the merger of a subsidiary of the Company with and into NUMAR, the conversion of the outstanding NUMAR common stock into an aggregate of approximately 8.2 million shares of common stock of the Company and the assumption by the Company of the outstanding NUMAR stock options (for the exercise of which the Company has reserved an aggregate of approximately 0.9 million shares of common stock of the Company). The merger qualified as a tax-free exchange and was accounted for using the pooling of interests method of accounting for business combinations. The Company has not restated its financial statements to include NUMAR's historical operating results because they were not material to the Company. NUMAR's assets and liabilities on September 30, 1997 were included in the Company's accounts of the same date, resulting in an increase in net assets of \$21.3 million. Headquartered in Malvern, Pennsylvania, NUMAR designs, manufactures and markets the Magnetic Resonance Imaging Logging (MRIL(R)) tool which utilizes magnetic resonance imaging technology to evaluate subsurface rock formations in newly drilled oil and gas wells.

In October 1997, the Company announced it had reached an agreement to sell its environmental services business to Tetra Tech, Inc. for approximately \$32 million. The transaction was completed on December 31, 1997. The sale was prompted by the Company's desire to divest non-core businesses and had no significant effect on net income for the year.

In October 1996, the Company completed its acquisition of Landmark through the merger of Landmark with and into a subsidiary of the Company, the conversion of the outstanding Landmark common stock into an aggregate of approximately 20.4 million shares of common stock of the Company (after giving effect to the Company's two-for-one stock split) and the assumption by the Company of the outstanding Landmark stock options. The merger qualified as a tax-free exchange and was accounted for using the pooling of interests method of accounting for business combinations. The Company's financial statements have been restated to include the results of Landmark for all periods presented prior to the date of acquisition.

Prior to the merger, Landmark had a fiscal year-end of June 30. Landmark's results have been restated to conform with Halliburton Company's calendar year-end. Combined and separate results of Halliburton and Landmark for the

periods preceding the merger were as follows:

Millions of dollars	Nine Months Ended September 30, 1996	Twelve Months Ended December 31, 1995
-----		
Revenues:		
Halliburton	\$ 5,251.5	\$ 5,698.7
Landmark	143.9	184.2
	-----	-----
Combined	\$ 5,395.4	\$ 5,882.9
-----		
Net Income:		
Halliburton	\$ 201.2	\$ 168.3
Landmark	(8.4)	15.4
	-----	-----
Combined	\$ 192.8	\$ 183.7
-----		

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Note 16. Special Charges

In September 1997, the Company recorded special charges of \$8.6 million (also \$8.6 million after tax) for transaction costs incurred by the Company and NUMAR to complete the merger of a subsidiary of the Company with and into NUMAR. The Company settled these obligations during the fourth quarter of 1997 with funds provided by operations.

During September 1996, the Company recorded special charges of \$65.3 million (\$42.7 million after tax), which included provisions of \$41.0 million to terminate approximately one thousand employees related to reorganization efforts by the Engineering and Construction Group and plans to combine various administrative support functions into combined shared services for the Company; \$20.2 million to restructure certain Engineering and Construction Group businesses, provide for excess lease space and other items; and \$4.1 million (\$3.5 million after tax) for costs related to the acquisition of Landmark. The Company has substantially completed its reorganization plans initiated during the third quarter of 1996. Approximately \$57.6 million has been charged or allocated to this reserve with the remaining amount to be charged over the remaining term of excess leases through August 2003.

In September 1996, Landmark recorded special charges of \$8.3 million (\$7.6 million after tax) for costs incurred for merging with the Company. During March 1996, Landmark recorded special charges of \$12.2 million (\$8.7 million after tax) for the write-off of in-process research and development activities acquired in connection with the purchase by Landmark of certain assets and the assumption of certain liabilities of Western Atlas International, Inc. and the write-off of related redundant assets and activities.

The special charges to net income in the third quarter of 1996 were offset by tax credits during the same quarter of \$43.7 million due to the recognition of net operating loss carryforwards and the settlement during the quarter of various issues with the Internal Revenue Service (IRS). The Company reached agreement with the IRS and recognized net operating loss carryforwards of \$62.5 million (\$22.5 million in tax benefits) from the 1989 tax year. The net operating loss carryforwards were utilized in the 1996 tax year. In addition, the Company also reached agreement with the IRS on issues related to intercompany pricing of goods and services for the tax years 1989 through 1992 and entered into an advanced pricing agreement for the tax years 1993 through 1998. As a result of these agreements with the IRS, the Company recognized tax benefits of \$16.1 million. The Company also recognized net operating loss carryforwards of \$14.0 million (\$5.1 million in tax benefits) in certain foreign areas due to improving profitability and restructuring of foreign operations.

In 1995, Landmark recorded special charges of \$8.4 million, primarily for the write-off of research and development activities of acquired companies, merger costs and restructuring charges.

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Selected Financial Data  
Millions of dollars and shares except per share and employee data

	Years ended December 31			
	1997	1996	1995	1994
<b>Operating results</b>				
<b>Net revenues</b>				
Energy Group	\$ 5,756.4	\$ 4,286.3	\$ 3,604.0	\$ 3,364.0
Engineering and Construction Group	3,062.2	3,098.8	2,278.9	2,297.1
<b>Total revenues</b>	<b>\$ 8,818.6</b>	<b>\$ 7,385.1</b>	<b>\$ 5,882.9</b>	<b>\$ 5,661.1</b>
<b>Operating income (loss)</b>				
Energy Group	\$ 706.4	\$ 484.4	\$ 398.2	\$ 264.1
Engineering and Construction Group	133.9	53.7	44.6	15.2
Special charges (a)	(8.6)	(85.8)	(8.4)	(16.6)
General corporate	(33.6)	(34.4)	(33.5)	(22.9)
<b>Total operating income (loss) (a)</b>	<b>798.1</b>	<b>417.9</b>	<b>400.9</b>	<b>239.8</b>
Nonoperating income (expense), net	(31.8)	(13.7)	(13.1)	58.0
<b>Income (loss) from continuing operations</b>				
before income taxes and minority interest	766.3	404.2	387.8	297.8
Benefit (provision) for income taxes (b)	(300.0)	(103.3)	(137.7)	(122.2)
Minority interest in net (income) loss of consolidated subsidiaries	(11.9)	(0.5)	(0.9)	(0.2)
<b>Income (loss) from continuing operations</b>	<b>\$ 454.4</b>	<b>\$ 300.4</b>	<b>\$ 249.2</b>	<b>\$ 175.4</b>
<b>Basic income (loss) per share</b>				
Continuing operations	\$ 1.78	\$ 1.20	\$ 1.00	\$ 0.71
Net income (loss)	1.78	1.20	0.74	0.73
<b>Diluted income (loss) per share</b>				
Continuing operations	1.75	1.19	1.00	0.71
Net income (loss)	1.75	1.19	0.74	0.73
Cash dividends per share (c)	0.50	0.50	0.50	0.50
Return on average shareholders' equity	19.2%	14.7%	9.2%	8.8%
<b>Financial position</b>				
Net working capital	\$ 1,198.7	\$ 893.3	\$ 987.9	\$ 1,366.5
Total assets	5,603.0	4,436.6	3,862.0	4,197.4
Property, plant and equipment	1,662.7	1,291.6	1,157.9	1,117.4
Long-term debt (including current maturities)	546.0	200.1	205.2	655.7
Shareholders' equity	2,584.7	2,159.2	1,920.2	2,090.2
Total capitalization	3,133.4	2,405.6	2,130.2	2,776.6
Shareholders' equity per share (c)	9.85	8.62	7.71	8.44
Average common shares outstanding (basic) (c)	255.4	249.9	248.3	247.8
Average common shares outstanding (diluted) (c)	259.5	252.2	249.4	248.4
<b>Other financial data</b>				
Cash flows from operating activities	\$ 548.2	\$ 452.0	\$ 667.4	\$ 439.0
Capital expenditures	577.1	395.7	303.3	245.0
Long-term borrowings (repayments), net	283.8	(5.1)	(465.4)	(74.4)
Depreciation and amortization expense	309.5	267.9	259.8	271.3
Payroll and employee benefits	3,785.7	3,112.7	2,775.0	2,878.8
Number of employees (d)	70,750	60,000	58,400	57,300

Halliburton Company  
Selected Financial Data  
Millions of dollars and shares except per share and employee data

	Years ended December 31			
	1993	1992	1991	1990
<b>Operating results</b>				
<b>Net revenues</b>				
Energy Group	\$ 3,765.1	\$ 3,536.9	\$ 3,652.4	\$ 3,551.0
Engineering and Construction Group	2,459.6	2,848.1	3,124.6	3,105.4
<b>Total revenues</b>	<b>\$ 6,224.7</b>	<b>\$ 6,385.0</b>	<b>\$ 6,777.0</b>	<b>\$ 6,656.4</b>
<b>Operating income (loss)</b>				
Energy Group	\$ 253.1	\$ 205.1	\$ 233.9	\$ 327.6
Engineering and Construction Group	13.3	(19.3)	9.7	33.8
Special charges (a)	(321.8)	(272.9)	(118.5)	-
General corporate	(22.0)	(21.0)	(21.8)	(19.9)
<b>Total operating income (loss) (a)</b>	<b>(77.4)</b>	<b>(108.1)</b>	<b>103.3</b>	<b>341.5</b>
Nonoperating income (expense), net	(55.0)	(37.2)	(0.7)	17.1
<b>Income (loss) from continuing operations</b>				
before income taxes and minority interest	(132.4)	(145.3)	102.6	358.6
Benefit (provision) for income taxes	3.0	1.1	(76.5)	(167.0)
Minority interest in net (income) loss of consolidated subsidiaries	1.5	1.7	(2.6)	(2.6)
<b>Income (loss) from continuing operations</b>	<b>\$ (127.9)</b>	<b>\$ (142.5)</b>	<b>\$ 23.5</b>	<b>\$ 189.0</b>

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Basic income (loss) per share				
Continuing operations	\$ (0.53)	\$ (0.62)	\$ 0.10	\$ 0.83
Net income (loss)	(0.61)	(0.63)	0.17	0.89
Diluted income (loss) per share				
Continuing operations	(0.53)	(0.62)	0.10	0.83
Net income (loss)	(0.61)	(0.63)	0.17	0.89
Cash dividends per share (c)	0.50	0.50	0.50	0.50
Return on average shareholders' equity	(7.4)%	(6.9)%	1.7%	9.1%
-----				
Financial position				
Net working capital	\$ 1,217.7	\$ 1,150.0	\$ 1,304.6	\$ 1,154.0
Total assets	4,318.6	4,185.3	4,480.6	3,971.7
Property, plant and equipment	1,189.3	1,214.6	1,204.6	1,028.2
Long-term debt (including current maturities)	637.4	657.8	654.9	192.0
Shareholders' equity	2,023.5	1,982.8	2,248.6	2,316.7
Total capitalization	2,752.9	2,641.3	2,914.3	2,514.6
Shareholders' equity per share (c)	8.19	8.62	9.80	10.12
Average common shares outstanding (basic) (c)	241.5	230.0	229.2	228.6
Average common shares outstanding (diluted) (c)	241.5	230.0	229.2	228.6
-----				
Other financial data				
Cash flows from operating activities	\$ 293.0	\$ 449.9	\$ 294.7	\$ 127.0
Capital expenditures	270.5	322.8	430.1	342.9
Long-term borrowings (repayments), net	(44.7)	(16.3)	440.6	(9.0)
Depreciation and amortization expense	459.8	366.9	300.2	254.4
Payroll and employee benefits	3,141.9	3,373.3	3,286.8	3,043.4
Number of employees (d)	64,600	69,000	72,700	76,600

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- (a) Operating income (loss) includes the following special charges: in 1997, \$8.6 million related to acquisition costs; in 1996 and 1995, \$85.8 million and \$8.4 million, respectively, related to merger and restructuring costs, including severance costs, and the write-off of acquired in-process research and development activities; in 1994, \$16.6 million related to merger and restructuring costs; in 1993, \$321.8 million related to loss on sale of geophysical business and employee severance costs; in 1992, \$272.9 million related to restructuring/reorganization costs and consolidation of certain support functions; in 1991, \$118.5 million related to restructuring costs.
- (b) Benefit (provision) for income taxes in 1996 includes tax benefits of \$43.7 million due to the recognition of net operating loss carryforwards and the settlement of various issues with the Internal Revenue Service.
- (c) Weighted average shares, cash dividends paid per share and shareholders' equity per share have been restated to reflect the two-for-one common stock split declared on June 9, 1997, and effected in the form of a stock dividend and paid on July 21, 1997.
- (d) Does not include employees of 50% or less owned affiliated companies.

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Quarterly Data and Market Price Information

Millions of dollars except per share data (unaudited)	Quarter				Year
	First	Second	Third	Fourth	
-----					
1997					
Revenues	\$ 1,897.5	\$ 2,231.1	\$ 2,304.7	\$ 2,385.3	\$ 8,818.6
Operating income	138.7	182.0	217.0	260.4	798.1
Net income	83.0	101.9	121.1	148.4	454.4
Earnings per share: (1), (2)					
Basic net income per share	0.33	0.40	0.48	0.57	1.78
Diluted net income per share	0.32	0.40	0.47	0.56	1.75
Cash dividends paid per share (2)	0.125	0.125	0.125	0.125	0.50
Common stock prices (2), (3)					
High	36.69	41.00	52.88	62.69	62.69
Low	30.00	32.06	42.00	47.25	30.00
1996					
Revenues	\$ 1,704.7	\$ 1,830.8	\$ 1,859.9	\$ 1,989.7	\$ 7,385.1
Operating income	71.6	115.7	57.3	173.3	417.9
Net income	45.5	71.8	75.5	107.6	300.4
Earnings per share: (1), (2)					
Basic net income per share	0.18	0.29	0.30	0.43	1.20
Diluted net income per share	0.18	0.29	0.30	0.43	1.19

Cash dividends paid per share (2)	0.125	0.125	0.125	0.125	0.50
Common stock prices (2), (3)					
High	29.19	29.38	28.63	31.44	31.44
Low	22.88	25.00	25.38	25.94	22.88

<FN>

(1) Presented in accordance with Statement of Financial Accounting Standards No. 128.

(2) Amounts presented reflect the two-for-one common stock split declared on June 9, 1997, and effected in the form of a stock dividend and paid on July 21, 1997.

(3) New York Stock Exchange - composite transactions high and low closing stock prices.

</FN>

PART III

Item 10. Directors and Executive Officers of Registrant.

The information required for the directors of the registrant is incorporated by reference to the Halliburton Company Proxy Statement dated March 24, 1998, under the caption "Election of Directors." The information required for the executive officers of the registrant is included under Part I, under the caption "Executive Officers of the Registrant" on page 5 of this annual report.

Item 11. Executive Compensation.

This information is incorporated by reference to the Halliburton Company Proxy Statement dated March 24, 1998, under the captions "Compensation Committee Report on Executive Compensation," "Comparison of Five-Year Cumulative Total Return," "Summary Compensation Table," "Option Grants in Last Fiscal Year," "Aggregated Option Exercises in Last Fiscal Year and Fiscal Year-End Option Values," "Retirement Plan," "Employment Contracts and Termination of Employment and Change-in-Control Arrangements" and "Directors' Compensation, Restricted Stock Plan and Retirement Plan."

Item 12. Security Ownership of Certain Beneficial Owners and Management.

This information is incorporated by reference to the Halliburton Company Proxy Statement dated March 24, 1998, under the caption "Stock Ownership of Certain Beneficial Owners and Management."

Item 13. Certain Relationships and Related Transactions.

Not applicable.

PART IV

Item 14. Exhibits, Financial Statement Schedules and Reports on Form 8-K.

(a) 1. Financial Statements:

The report of Arthur Andersen LLP, independent public accountants, and the financial statements of the Company as required by Part II, Item 8, are included on pages 14 through 38 of this annual report. See index on page 6.

2. Financial Statement Schedules:

Page No.

Report on supplemental schedule of Arthur Andersen LLP.....49

Schedule II - Valuation and qualifying accounts for the three years ended December 31, 1997.....50

Note: All schedules not filed herein for which provision is made under rules of Regulation S-X have been omitted as not applicable or not required or the information required therein has been included in the notes to financial statements.

3. Exhibits:

Exhibit  
Number

Exhibits

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Agreement and Plan of Reorganization dated as of December 11,

1996 among Halliburton Company, now known as Halliburton Energy Services, Inc. (the "Predecessor"), Halliburton Hold Co., now known as Halliburton Company (the "Company"), and Halliburton Merge Co. (incorporated by reference to Exhibit 1.1 of the Company's Registration Statement on Form 8-B dated December 12, 1996, File No. 1-03492).

- 3(a) Restated Certificate of Incorporation of the Company (incorporated by reference to the Company's Registration Statement on Form S-3 File No. 333-32731 filed with the Securities and Exchange Commission on August 1, 1997).
- 3(b) By-laws of the Company, as amended (incorporated by reference to the Company's Registration Statement on Form S-3 File No. 333-32731 filed with the Securities and Exchange Commission on August 1, 1997).
- 4(a) Subordinated Indenture dated as of January 2, 1991 between Halliburton Company, now known as Halliburton Energy Services, Inc. (the Predecessor) and Texas Commerce Bank National Association, as Trustee (incorporated by reference to Exhibit 4(c) to the Predecessor's Registration Statement on Form S-3 (File No. 33-38394) originally filed with the Securities and Exchange Commission on December 21, 1990), as supplemented and amended by the First Supplemental Indenture dated as of December 12, 1996 among the Predecessor, the Company and the Trustee (incorporated by reference to Exhibit 4.3 of the Company's Registration Statement on Form 8-B dated December 12, 1996, File No. 1-03492).
- 4(b) Form of debt security of 8.75% Debentures due February 12, 2021 (incorporated by reference to Exhibit 4(a) to the Predecessor's Form 8-K dated as of February 20, 1991).
- 4(c) Senior Indenture dated as of January 2, 1991 between the Predecessor and Texas Commerce Bank National Association, as Trustee (incorporated by reference to Exhibit 4(b) to the Predecessor's Registration Statement on Form S-3 (File No. 33-38394) originally filed with the Securities and Exchange Commission on December 21, 1990), as supplemented and amended by the First Supplemental Indenture dated as of December 12, 1996 among the Predecessor, the Company and the Trustee (incorporated by reference to Exhibit 4.1 of the Company's Registration Statement on Form 8-B dated December 12, 1996, File No. 1-03492).

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3. Exhibits: (continued)

Exhibit Number	Exhibits
4(d)	Resolutions of the Predecessor's Board of Directors adopted at a meeting held on February 11, 1991 and of the special pricing committee of the Board of Directors of the Predecessor adopted at a meeting held on February 11, 1991 and the special pricing committee's consent in lieu of meeting dated February 12, 1991 (incorporated by reference to Exhibit 4(c) to the Predecessor's Form 8-K dated as of February 20, 1991).
4(e)	Form of debt security of 6.75% Notes due February 1, 2027 (incorporated by reference to Exhibit 4.1 to the Company's Form 8-K dated as of February 11, 1997).
4(f)	Second Senior Indenture dated as of December 1, 1996 between the Predecessor and Texas Commerce Bank National Association, as Trustee, as supplemented and amended by the First Supplemental Indenture dated as of December 5, 1996 between the Predecessor and the Trustee and the Second Supplemental Indenture dated as of December 12, 1996 among the Predecessor, the Company and the Trustee (incorporated by reference to

Exhibit 4.2 of the Company's Registration Statement on Form 8-B dated December 12, 1996, File No. 1-03492).

- 4(g) Resolutions of the Company's Board of Directors adopted by unanimous consent dated December 5, 1996.
- 4(h) Restated Rights Agreement dated as of December 1, 1996 between the Company and ChaseMellon Shareholder Services, L.L.C. (incorporated by reference to Exhibit 4.4 of the Company's Registration Statement on Form 8-B dated December 12, 1996, File No. 1-03492).
- 4(i) Copies of instruments which define the rights of holders of miscellaneous long-term notes of the Registrant and its subsidiaries, totaling \$46.0 million in the aggregate at December 31, 1997, have not been filed with the Commission. The registrant agrees herewith to furnish copies of such instruments upon request.
- 4(j) Form of debt security of 7.53% Notes due May 12, 2017 (incorporated by reference to Exhibit 4.4 to the Company's Form 10-Q for the quarterly period ended March 31, 1997).
- 4(k) Form of debt security of 6.27% Notes due July 8, 1999 (incorporated by reference to Exhibit 4.1 to the Company's Form 8-K dated as of July 8, 1997).
- 4(l) Form of debt security of 6.30% Notes due August 5, 2002 (incorporated by reference to Exhibit 4.1 to the Company's Form 8-K dated as of August 5, 1997).
- 10(a) Halliburton Company Career Executive Incentive Stock Plan as amended November 15, 1990 (incorporated by reference to Exhibit 10(a) to the Predecessor's Annual Report on Form 10-K for the year ended December 31, 1992).
- 10(b) Retirement Plan for the Directors of Halliburton Company adopted and effective January 1, 1990 (incorporated by reference to Exhibit 10(c) to the Predecessor's Annual Report on Form 10-K for the year ended December 31, 1992).
- 10(c) Halliburton Company Directors' Deferred Compensation Plan as amended and restated effective May 1, 1994 (incorporated by reference to Exhibit 10(c) to the Company's Annual Report on Form 10-K for the year ended December 31, 1996).

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3. Exhibits: (continued)

Exhibit Number	Exhibits
10(d)	Summary Plan Description of the Executive Split-Dollar Life Insurance Plan (incorporated by reference to Exhibit 10(g) to the Predecessor's Annual Report on Form 10-K for the year ended December 31, 1992).
10(e)*	Halliburton Company 1993 Stock and Long-Term Incentive Plan, as amended and restated July 22, 1997.
10(f)	Agreement and Plan of Merger between the Predecessor, Halliburton Acq. Company and Landmark Graphics Corporation, dated as of June 30, 1996 (incorporated by reference to Appendix A of the Predecessor's Registration Statement on Form S-4, filed on August 30, 1996).
10(g)	Halliburton Company Restricted Stock Plan for Non-Employee Directors (incorporated by reference to Appendix B of the Predecessor's proxy statement dated March 23, 1993).
10(h)	Halliburton Elective Deferral Plan, as amended and restated

effective January 1, 1997 (incorporated by reference to Exhibit 10(h) to the Company's Annual Report on Form 10-K for the year ended December 31, 1996).

- 10(i) Employment agreement (incorporated by reference to Exhibit 10 to the Predecessor's Form 10-Q for the quarterly period ended September 30, 1995).
- 10(j) Halliburton Company Senior Executives' Deferred Compensation Plan, as amended and restated effective January 1, 1996 (incorporated by reference to Exhibit 10(j) to the Company's Annual Report on Form 10-K for the year ended December 31, 1996).
- 10(k) Halliburton Company Annual Performance Plan, as amended and restated effective January 1, 1997 (incorporated by reference to Exhibit 10(k) to the Company's Annual Report on Form 10-K for the year ended December 31, 1996).
- 10(l) Employment agreement (incorporated by reference to Exhibit 10(n) to the Predecessor's Form 10-K for the year ended December 31, 1995).
- 10(m) Early retirement agreement (incorporated by reference to Exhibit 10(m) to the Company's Annual Report on Form 10-K for the year ended December 31, 1996).
- 10(n)\* Halliburton Company 1993 Stock and Long-Term Incentive Plan, as amended and restated February 19, 1998.
- 11\* Computation of earnings per share.
- 21\* Subsidiaries of the registrant.
- 23\* Consent of Arthur Andersen LLP.

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3. Exhibits: (continued)

Exhibit Number	Exhibits
24(a)	Powers of attorney for the following directors signed in February, 1997 (incorporated by reference to the Company's Annual Report on Form 10-K for the year ended December 31, 1996):  Anne L. Armstrong Richard B. Cheney Lord Clitheroe Robert L. Crandall W. R. Howell Dale P. Jones Delano E. Lewis C. J. Silas Roger T. Staubach Richard J. Stegemeier
24(b)*	Power of attorney signed in December 1997 for Charles J. DiBona.
27*	Financial data schedules for the registrant (filed electronically).

\* Filed with this annual report

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(b) Reports on Form 8-K:

During the fourth quarter of 1997:

A Current Report on Form 8-K dated October 20, 1997, was filed reporting on Item 5. Other Events, regarding a press release dated October 20, 1997, announcing the agreement to sell the environmental services business.

A Current Report on Form 8-K dated October 22, 1997, was filed reporting on Item 5. Other Events, regarding a press release dated October 22, 1997, announcing third quarter earnings.

A Current Report on Form 8-K dated October 30, 1997, was filed reporting on Item 5. Other Events, regarding a press release dated October 30, 1997, announcing fourth quarter dividend.

A Current Report on Form 8-K dated October 30, 1997, was filed reporting on Item 5. Other Events, regarding a press release dated October 30, 1997, announcing award of a pipeline construction contract to a joint venture of the Company's Brown & Root Energy Services unit.

A Current Report on Form 8-K dated November 19, 1997, was filed reporting on Item 5. Other Events, regarding a press release dated November 19, 1997, announcing officer appointment at its Halliburton Energy Services business unit.

A Current Report on Form 8-K dated December 8, 1997, was filed reporting on Item 5. Other Events, regarding a press release dated December 8, 1997 announcing the election of a member to its Board of Directors.

A Current Report on Form 8-K dated December 31, 1997, was filed reporting on Item 5. Other Events, regarding a press release dated December 31, 1997, announcing the completion of the sale of its environmental services unit.

During the first quarter of 1998 to the date hereof:

A Current Report on Form 8-K dated January 22, 1998, was filed reporting on Item 5. Other Events, regarding a press release dated January 22, 1998, announcing fourth quarter earnings.

A Current Report on Form 8-K dated February 17, 1998, was filed reporting on Item 5. Other Events, regarding two press releases dated February 17, 1998, announcing it will provide a wide range of services as part of the Terra Nova Alliance for Petro-Canada and the Terra Nova development and an alliance agreement at Elk Hills between two of its business units with Occidental.

A Current Report on Form 8-K dated February 19, 1998, was filed reporting on Item 5. Other Events, regarding a press release dated February 19, 1998, announcing first quarter 1998 dividend declaration and shareholders annual meeting.

REPORT OF INDEPENDENT PUBLIC ACCOUNTANTS ON  
SUPPLEMENTAL SCHEDULE

To Halliburton Company:

We have audited in accordance with generally accepted auditing standards, the consolidated financial statements included in this Form 10-K, and have issued our report thereon dated January 22, 1998. Our audits were made for the purpose of forming an opinion on the basic consolidated financial statements taken as a whole. The supplemental schedule (Schedule II) is the responsibility of Halliburton Company's management and is presented for purposes of complying with the Securities and Exchange Commission's rules and is not part of the basic financial statements. This schedule has been subjected to the auditing procedures applied in our audits of the basic financial statements and, in our

opinion, fairly states in all material respects the financial data required to be set forth therein in relation to the basic financial statements taken as a whole.

ARTHUR ANDERSEN LLP  
 Dallas, Texas,  
 January 22, 1998

HALLIBURTON COMPANY  
 SCHEDULE II - VALUATION AND QUALIFYING ACCOUNTS  
 (MILLIONS OF DOLLARS)

Descriptions	Balance at Beginning of Period	Additions			Balance at End of Period
		Charged to Costs and Expenses	Charged to Other Accounts	Deductions (A)	
Year ended December 31, 1997:					
Allowance for bad debts	\$ 43.6	\$ 8.7	\$ -	\$ 13.9	\$ 38.4
Year ended December 31, 1996:					
Allowance for bad debts	\$ 38.1	\$ 12.6	\$ -	\$ 7.1	\$ 43.6
Year ended December 31, 1995:					
Allowance for bad debts	\$ 36.4	\$ 7.9	\$ -	\$ 6.2	\$ 38.1

<FN>  
 (A) Receivable write-offs and reclassifications, net of recoveries.  
 </FN>

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized, on this 23rd day of February, 1998.

HALLIBURTON COMPANY

By /s/ RICHARD B. CHENEY  
 -----  
 Richard B. Cheney  
 Chairman of the Board and  
 Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons in the capacities indicated on this 23rd day of February, 1998.

Signature	Title
/s/ RICHARD B. CHENEY ----- Richard B. Cheney	Chairman of the Board and Chief Executive Officer and Director
/s/ GARY V. MORRIS	Executive Vice President and

<p style="text-align: center;">Gary V. Morris</p>	<p>Chief Financial Officer</p>
<p>/s/ R. CHARLES MUCHMORE, JR. R. Charles Muchmore, Jr.</p>	<p>Vice President and Controller and Principal Accounting Officer</p>

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Signature	Title
<p>/s/ *ANNE L. ARMSTRONG Anne L. Armstrong</p>	Director
<p>/s/ *LORD CLITHEROE Lord Clitheroe</p>	Director
<p>/s/ *ROBERT L. CRANDALL Robert L. Crandall</p>	Director
<p>/s/ *CHARLES J. DIBONA Charles J. DiBona</p>	Director
<p>/s/ *W. R. HOWELL W. R. Howell</p>	Director
<p>/s/ *DALE P. JONES Dale P. Jones</p>	Vice Chairman and Director
<p>/s/ *DELANO E. LEWIS Delano E. Lewis</p>	Director
<p>/s/ *C. J. SILAS C. J. Silas</p>	Director
<p>/s/ *ROGER T. STAUBACH Roger T. Staubach</p>	Director
<p>/s/ *RICHARD J. STEGEMEIER Richard J. Stegemeier</p>	Director
<p>/s/* SUSAN S. KEITH Susan S. Keith, Attorney-in-fact</p>	

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Index to Exhibits filed with this annual report.

Exhibit					
Number		Exhibits			

- 10 (e) Halliburton Company 1993 Stock and Long-Term Incentive Plan,  
as amended and restated July 22, 1997.
- 10 (n) Halliburton Company 1993 Stock and Long-Term Incentive Plan,  
as amended and restated February 19, 1998.
- 11 Computation of earnings per share.
- 21 Subsidiaries of the registrant.
- 23 Consent of Arthur Andersen LLP.
- 24 (b) Power of attorney signed in December 1997 for Charles J.  
DiBona.
- 27 Financial data schedule.

HALLIBURTON COMPANY  
1993 STOCK AND LONG-TERM INCENTIVE PLAN  
As Amended and Restated July 22, 1997

I. PURPOSE

The purpose of the Halliburton Company 1993 Stock and Long-Term Incentive Plan (the "Plan") is to provide a means whereby Halliburton Company, a Delaware corporation (the "Company"), and its Subsidiaries may attract able persons to enter the employ of the Company and to provide a means whereby those key employees upon whom the responsibilities of the successful administration and management of the Company rest, and whose present and potential contributions to the welfare of the Company are of importance, can acquire and maintain stock ownership, thereby strengthening their concern for the long-term welfare of the Company and their desire to remain in its employ. A further purpose of the Plan is to provide such key employees with additional incentive and reward opportunities designed to enhance the profitable growth of the Company over the long term. Accordingly, the Plan provides for granting Incentive Stock Options, options which do not constitute Incentive Stock Options, Stock Appreciation Rights, Restricted Stock Awards, Performance Share Awards, Stock Value Equivalent Awards, or any combination of the foregoing, as is best suited to the circumstances of the particular employee as provided herein.

II. DEFINITIONS

The following definitions shall be applicable throughout the Plan unless specifically modified by any paragraph:

(a) "Award" means, individually or collectively, any Option, Stock Appreciation Right, Restricted Stock Award, Performance Share Award or Stock Value Equivalent Award.

(b) "Board" means the Board of Directors of Halliburton Company.

(c) "Change of Control Value" means, for the purposes of Clause (B) of Paragraph (e) of Article XII and Clause (B) of Paragraph (f) of Article XII, the amount determined in Clause (i), (ii) or (iii), whichever is applicable, as follows: (i) the per share price offered to stockholders of the Company in any merger, consolidation, sale of assets or dissolution transaction, (ii) the per share price offered to stockholders of the Company in any tender offer or exchange offer whereby a Corporate Change takes place or (iii) if a Corporate Change occurs other than as described in Clause (i) or Clause (ii), the fair market value per share determined by the Committee as of the date determined by the Committee to be the date of cancellation and surrender of an Option or Stock Appreciation Right. If the consideration offered to stockholders of the Company in any transaction described in this Paragraph or Paragraphs (d) and (e) of Article XII consists of anything other than cash, the Committee shall determine the fair cash equivalent of the portion of the consideration offered which is other than cash.

(d) "Code" means the Internal Revenue Code of 1986, as amended. Reference in the Plan to any section of the Code shall be deemed to include any amendments or successor provisions to such section and any regulations under such section.

(e) "Committee" means the committee selected by the Board to administer the Plan in accordance with Paragraph (a) of Article IV of the Plan.

(f) "Common Stock" means the common stock' par value \$2.50 per share, of Halliburton Company.

(g) "Company" means Halliburton Company.

(h) "Corporate Change" means one of the following events: (i) the merger, consolidation or other reorganization of the Company in which the outstanding Common Stock is converted into or exchanged for a different class of securities of the Company, a class of securities of any other issuer (except a direct or indirect wholly owned subsidiary of the Company), cash or other property; (ii) the sale, lease or exchange of all or substantially all of the assets of the Company to any other corporation

or entity (except a direct or indirect wholly owned subsidiary of the Company); (iii) the adoption by the stockholders of the Company of a plan of liquidation and dissolution; (iv) the acquisition (other than any acquisition pursuant to any other clause of this definition) by any person or entity, including without limitation a "group" as contemplated by Section 13(d)(3) of the Exchange Act, of beneficial ownership, as contemplated by such Section, of more than twenty percent (based on voting power) of the Company's outstanding capital stock; or (v) as a result of or in connection with a contested election of directors, the persons who were directors of the Company before such election shall cease to constitute a majority of the Board.

(i) "Exchange Act" means the Securities Exchange Act of 1934, as amended.

(j) "Fair Market Value" means, as of any specified date, the closing price of the Common Stock on the New York Stock Exchange (or, if the Common Stock is not then listed on such exchange, such other national securities exchange on which the Common Stock is then listed) on that date, or if no prices are reported on that date, on the last preceding date on which such prices of the Common Stock are so reported. If the Common Stock is not then listed on any national securities exchange but is traded over the counter at the time a determination of its Fair Market Value is required to be made hereunder, its Fair Market Value shall be deemed to be equal to the average between the reported high and low sales prices of Common Stock on the most recent date on which Common Stock was publicly traded. If the Common Stock is not publicly traded at the time a determination of its value is required to be made hereunder, the determination of its Fair Market Value shall be made by the Committee in such manner as it deems appropriate.

(k) "Holder" means an employee of the Company who has been granted an Award.

(l) "Incentive Stock Option" means an Option within the meaning of section 422 of the Code.

(m) "Option" means an Award granted under Article VII of the Plan and includes both Incentive Stock Options to purchase Common Stock and Options which do not constitute Incentive Stock Options to purchase Common Stock.

(n) "Option Agreement" means a written agreement between the Company and an employee with respect to an Option.

(o) "Optionee" means an employee who has been granted an Option.

(p) "Parent Corporation" shall have the meaning set forth in section 424(e) of the Code.

(q) "Performance Share Award" means an Award granted under Article X of the Plan.

(r) "Plan" means the Halliburton Company 1993 Stock and Long-Term Incentive Plan.

(s) "Restricted Stock Award" means an Award granted under Article IX of the Plan.

(t) "Rule 16b-3" means Rule 16b-3 of the general Rules and Regulation of the Securities and Exchange Commission under the Exchange Act, as such rule is currently in effect or as hereafter modified or amended.

(u) "Spread" means, in the case of a Stock Appreciation Right, an amount equal to the excess, if any, of the Fair Market Value of a share of Common Stock on the date such right is exercised over the exercise price of such Stock Appreciation Right.

(v) "Stock Appreciation Right" means an Award granted under Article VIII of the Plan.

(w) "Stock Appreciation Rights Agreement" means a written agreement between the Company and an employee with respect to an Award of Stock Appreciation Rights.

(x) "Stock Value Equivalent Award" means an Award granted under Article XI of the Plan.

(y) "Subsidiary" means a company (whether a corporation, partnership, joint venture or other form of entity) in which the Company or a corporation in which the Company owns a majority of the shares of capital stock, directly or indirectly, owns a greater than twenty percent equity interest, except that with respect to the issuance of Incentive Stock Options the term "Subsidiary" shall have the same meaning as the term "subsidiary corporation" as defined in section 424(f) of the Code.

The Plan shall be effective upon the date of its adoption by the Board, provided the Plan is approved by the stockholders of the Company within twelve months thereafter and on or prior to the date of the first annual meeting of stockholders of the Company held subsequent to the acquisition of an equity security by a Holder hereunder for which exemption is claimed under Rule 16b-3. Notwithstanding any provision of the Plan or in any Option Agreement or Stock Appreciation Rights Agreement, no Option or Stock Appreciation Right shall be exercisable prior to such stockholder approval. No further Awards may be granted under the Plan after ten years from the date the Plan is adopted by the Board. Subject to the provisions of Article XIII, the Plan shall remain in effect until all Options and Stock Appreciation Rights granted under the Plan have been exercised or expired by reason of lapse of time, all restrictions imposed upon Restricted Stock Awards have lapsed and all Performance Share Awards and Stock Value Equivalent Awards have been satisfied.

#### IV. ADMINISTRATION

(a) Composition of Committee. The Plan shall be administered by a committee which shall be (i) appointed by the Board and (ii) constituted so as to permit the Plan to comply with Rule 16b-3 and regulations promulgated under section 162(m) of the Code.

(b) Powers. The Committee shall have authority, in its discretion, to determine which employees of the Company and its Subsidiaries shall receive an Award, the time or times when such Award shall be made, whether an Incentive Stock Option, nonqualified Option or Stock Appreciation Right shall be granted, the number of shares of Common Stock which may be issued under each Option, Stock Appreciation Right and Restricted Stock Award, and the value of each Performance Share Award and Stock Value Equivalent Award. In making such determinations the Committee may take into account the nature of the services rendered by the respective employees, their present and potential contribution to the Company's success and such other factors as the Committee in its discretion shall deem relevant.

(c) Additional Powers. The Committee shall have such additional powers as are delegated to it by the other provisions of the Plan. Subject to the express provisions of the Plan, the Committee is authorized to construe the Plan and the respective agreements executed thereunder, to prescribe such rules and regulations relating to the Plan as it may deem advisable to carry out the Plan, and to determine the terms, restrictions and provisions of each Award, including such terms, restrictions and provisions as shall be requisite in the judgment of the Committee to cause designated Options to qualify as Incentive Stock Options, and to make all other determinations necessary or advisable for administering the Plan. The Committee may correct any defect or supply any omission or reconcile any inconsistency in any agreement relating to an Award in the manner and to the extent the Committee shall deem expedient to carry the Award into effect. The determinations of the Committee on the matters referred to in this Article IV shall be conclusive.

#### V. GRANT OF OPTIONS, STOCK APPRECIATION RIGHTS, RESTRICTED STOCK AWARDS, PERFORMANCE SHARE AWARDS AND STOCK VALUE EQUIVALENT AWARDS; SHARES SUBJECT TO THE PLAN

(a) Award Limits. The Committee may from time to time grant Awards to one or more employees determined by it to be eligible for participation in the Plan in accordance with the provisions of Article VI. The aggregate number of shares of Common Stock that may be issued under the Plan shall not exceed 27,000,000 shares, of which no more than 4,000,000 may be issued in the form of Restricted Stock Awards and no more than 4,000,000 may be issued pursuant to Performance Share Awards. Notwithstanding anything contained herein to the contrary, the number of Option shares or Stock Appreciation Rights, singly or in combination, granted to any employee in any one calendar year shall not in the aggregate exceed 500,000. Any of such shares which remain unissued and which are not subject to outstanding Options or Awards at the termination of the Plan shall cease to be subject to the Plan, but, until termination of the Plan, the Company shall at all times reserve a sufficient number of shares to meet the requirements of the Plan. Shares shall be deemed to have been issued under the Plan only to the

extent actually issued and delivered pursuant to an Award. To the extent that an Award lapses or the rights of its Holder terminate or the Award is paid in cash, any shares of Common Stock subject to such Award shall again be available for the grant of an Award. The aggregate number of shares which may be issued under the Plan shall be subject to adjustment in the same manner as provided in Article XII with respect to shares of Common Stock subject to Options then outstanding. Separate stock certificates shall be issued by the Company for those shares acquired pursuant to the exercise of an Incentive Stock Option and for those shares acquired pursuant to the exercise of any Option which does not constitute an Incentive Stock Option.

(b) Stock Offered. The stock to be offered pursuant to the grant of an Award may be authorized but unissued Common Stock or Common Stock previously issued and reacquired by the Company.

#### VI. ELIGIBILITY

Awards made pursuant to the Plan may be granted only to individuals who, at the time of grant, are key employees of the Company or any Parent Corporation or Subsidiary of the Company. Awards may not be granted to any director of the Company who is not an employee of the Company or to any member of the Committee. An Award made pursuant to the Plan may be granted on more than one occasion to the same person, and such Award may include an Incentive Stock Option, an Option which is not an Incentive Stock Option, an Award of Stock Appreciation Rights, a Restricted Stock Award, a Performance Share Award, a Stock Value Equivalent Award or any combination thereof. Each Award shall be evidenced by a written instrument duly executed by or on behalf of the Company.

#### VII. STOCK OPTIONS

(a) Stock Option Agreement. Each Option shall be evidenced by an Option Agreement between the Company and the Optionee which shall contain such terms and conditions as may be approved by the Committee. The terms and conditions of the respective Option Agreements need not be identical. Specifically, an Option Agreement may provide for the payment of the option price, in whole or in part, by the delivery of a number of shares of Common Stock (plus cash if necessary) having a Fair Market Value equal to such option price. Each Option Agreement shall provide that the Option may not be exercised earlier than six months from the date of grant and shall specify the effect of termination of employment on the exercisability of the Option.

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Exhibit 10(e) (continued)

(b) Option Period. The term of each Option shall be as specified by the Committee at the date of grant; provided that, in no case, shall the term of an Option exceed ten years.

(c) Limitations on Exercise of Option. An Option shall be exercisable in whole or in such installments and at such times as determined by the Committee.

(d) Special Limitations on Incentive Stock Options. To the extent that the aggregate Fair Market Value (determined at the time the respective Incentive Stock Option is granted) of Common Stock with respect to which Incentive Stock Options are exercisable for the first time by an individual during any calendar year under all incentive stock option plans of the Company and its Parent Corporation and Subsidiaries exceeds \$100,000, such excess Incentive Stock Options shall be treated as Options which do not constitute Incentive Stock Options. The Committee shall determine, in accordance with applicable provisions of the Code, Treasury Regulations and other administrative pronouncements, which of an Optionee's Incentive Stock Option will not constitute Incentive Stock Options because of such limitation and shall notify the Optionee of such determination as soon as practicable after such determination. No Incentive Stock Option shall be granted to an individual if, at the time the Option is granted, such individual owns stock possessing more than 10% of the total combined voting power of all classes of stock of the Company or of its Parent Corporation or a Subsidiary, within the meaning of section 422(b)(6) of the Code, unless (i) at the time such Option is granted the option price is at least 110% of the Fair Market Value of the Common Stock subject to the Option and (ii) such Option by its terms is not exercisable after the expiration of five years from the date of grant.

(e) Option Price. The purchase price of Common Stock issued under each Option shall be determined by the Committee, but such purchase price shall not be less than the Fair Market Value of Common Stock subject to the Option on the date the Option is granted.

(f) Options and Rights in Substitution for Stock Options Granted by Other Corporations. Options and Stock Appreciation Rights may be granted under the Plan from time to time in substitution for stock options held by employees of corporations who become, or who became prior to the effective date of the Plan, key employees of the Company or of any Subsidiary as a result of a merger or consolidation of the employing corporation with the Company or such Subsidiary, or the acquisition by the Company or a Subsidiary of all or a portion of the assets of the employing corporation, or the acquisition by the Company or a Subsidiary of stock of the employing corporation with the result that such employing corporation becomes a Subsidiary.

#### VIII. STOCK APPRECIATION RIGHTS

(a) Stock Appreciation Rights. A Stock Appreciation Right is the right to receive an amount equal to the Spread with respect to a share of Common Stock upon the exercise of such Stock Appreciation Right. Stock Appreciation Rights may be granted in connection with the grant of an Option, in which case the Option Agreement will provide that exercise of Stock Appreciation Rights will result in the surrender of the right to purchase the shares under the Option as to which the Stock Appreciation Rights were exercised. Alternatively, Stock Appreciation Rights may be granted independently of Options in which case each Award of Stock Appreciation Rights shall be evidenced by a Stock Appreciation Rights Agreement between the Company and the Holder which shall contain such terms and conditions as may be approved by the Committee. The terms and conditions of the respective Stock Appreciation Rights Agreements need not be identical. The Spread with respect to a Stock Appreciation Right may be payable either in cash, shares of Common Stock with a Fair Market Value equal to the Spread or in a combination of cash and shares of Common Stock. With respect to stock Appreciation Rights that are subject to Section 16 of the Exchange Act, however, the Committee shall, except as provided in Paragraphs (e) and (f) of

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Exhibit 10(e) (continued)

Article XII, retain sole discretion (i) to determine the form in which payment of the Stock Appreciation Right will be made (i.e., cash, securities or any combination thereof) or (ii) to approve an election by a Holder to receive cash in full or partial settlement of Stock Appreciation Rights. Upon the exercise of any Stock Appreciation Rights granted hereunder, the number of shares reserved for issuance under the Plan shall be reduced only to the extent that shares of Common Stock are actually issued in connection with the exercise of such Right. Each Stock Appreciation Rights Agreement shall provide that the Stock Appreciation Rights may not be exercised earlier than six months from the date of grant and shall specify the effect of termination of employment on the exercisability of the Stock Appreciation Rights.

(b) Exercise Price. The exercise price of each Stock Appreciation Right shall be determined by the Committee, but such exercise price shall not be less than the Fair Market Value of a share of Common Stock on the date the Stock Appreciation Right is granted.

(c) Exercise Period. The term of each Stock Appreciation Right shall be as specified by the Committee at the date of grant; provided that, in no case, shall the term of a Stock Appreciation Right exceed ten years.

(d) Limitations on Exercise of Stock Appreciation Right. A Stock Appreciation Right shall be exercisable in whole or in such installments and at such times as determined by the Committee.

#### IX. RESTRICTED STOCK AWARDS

(a) Restricted Period To Be Established by the Committee. At the time a Restricted Stock Award is made, the Committee shall establish a period of time (the "Restriction Period") applicable to such Award; provided, however, that, except as set forth below and as permitted by Paragraph (b) of this Article IX, such Restriction Period shall not be less than three (3) years from the date of

grant (the "Minimum Criteria"). An award which provides for the lapse of restrictions on shares applicable to such Award in equal annual installments over a period of at least three (3) years from the date of grant shall be deemed to meet the Minimum Criteria. The foregoing notwithstanding, with respect to Restricted Stock Awards of up to an aggregate 550,000 shares (subject to adjustment as set forth in Article XII), the Minimum Criteria shall not apply and the Committee may establish such lesser Restriction Periods applicable to such Awards as it shall determine in its discretion. Subject to the foregoing, each Restricted Stock Award may have a different Restriction Period, in the discretion of the Committee. The Restriction Period applicable to a particular Restricted Stock Award shall not be changed except as permitted by Paragraph (b) of this Article or by Article XII.

(b) Other Terms and Conditions. Common Stock awarded pursuant to a Restricted Stock Award shall be represented by a stock certificate registered in the name of the Holder of such Restricted Stock Award or, at the option of the Company, in the name of a nominee of the Company. The Holder shall have the right to receive dividends during the Restriction Period, to vote the Common Stock subject thereto and to enjoy all other stockholder rights, except that (i) the Holder shall not be entitled to possession of the stock certificate until the Restriction Period shall have expired, (ii) the Company shall retain custody of the stock during the Restriction Period, (iii) the Holder may not sell, transfer, pledge, exchange, hypothecate or otherwise dispose of the stock during the Restriction Period and (iv) a breach of the terms and conditions established by the Committee pursuant to the Restricted Stock Award shall cause a forfeiture of the Restricted Stock Award. At the time of such Award, the Committee may, in its sole discretion, prescribe additional terms, conditions or restrictions relating to Restricted Stock Awards, including, but not limited to, rules pertaining to the termination of employment (by retirement, disability, death or otherwise) of a Holder prior to expiration of the Restriction Period.

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Exhibit 10(e) (continued)

(c) Payment for Restricted Stock. A Holder shall not be required to make any payment for Common Stock received pursuant to a Restricted Stock Award, except to the extent otherwise required by law and except that the Committee may, in its discretion, charge the Holder an amount in cash not in excess of the par value of the shares of Common Stock issued under the Plan to the Holder.

(d) Miscellaneous. Nothing in this Article shall prohibit the exchange of shares issued under the Plan (whether or not then subject to a Restricted Stock Award) pursuant to a plan of reorganization for stock or securities in the Company or another corporation a party to the reorganization, but the stock or securities so received for shares then subject to the restrictions of a Restricted Stock Award shall become subject to the restrictions of such Restricted Stock Award. Any shares of stock received as a result of a stock split or stock dividend with respect to shares then subject to a Restricted Stock Award shall also become subject to the restrictions of the Restricted Stock Award.

#### X. PERFORMANCE SHARE AWARDS

(a) Performance Period. The Committee shall establish, with respect to and at the time of each Performance Share Award, a performance period over which the performance applicable to the Performance Share Award of the Holder shall be measured.

(b) Performance Share Awards. Each Performance Share Award may have a maximum value established by the Committee at the time of such Award.

(c) Performance Measures. A Performance Share Award may be awarded to an employee contingent upon future performance of the employee, the Company or any Subsidiary, division or department thereof by or in which he is employed during the performance period, the Fair Market Value of Common Stock or the increase thereof during the performance period, combinations thereof, or such other provisions as the Committee may determine to be appropriate. The Committee shall establish the performance measures applicable to such performance prior to the beginning of the performance period but subject to such later revisions as the Committee shall deem appropriate to reflect significant, unforeseen events or changes.

(d) Awards Criteria. In determining the value of Performance Share Awards,

the Committee may take into account an employee's responsibility level, performance, potential, other Awards and such other considerations as it deems appropriate.

(e) Payment. Following the end of the performance period, the Holder of a Performance Share Award shall be entitled to receive payment of an amount, not exceeding the maximum value of the Performance Share Award, if any, based on the achievement of the performance measures for such performance period, as determined by the Committee in its sole discretion. Payment of a Performance Share Award (i) may be made in cash, Common Stock or a combination thereof, as determined by the Committee in its sole discretion, (ii) shall be made in a lump sum or in installments as prescribed by the Committee in its sole discretion and (iii) to the extent applicable, shall be based on the Fair Market Value of the Common Stock on the payment date. If a payment of cash is to be made on a deferred basis, the Committee shall establish whether interest shall be credited, the rate thereof and any other terms and conditions applicable thereto.

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Exhibit 10(e) (continued)

(f) Termination of Employment. The Committee shall determine the effect of termination of employment during the performance period on an employee's Performance Share Award.

#### XI. STOCK VALUE EQUIVALENT AWARDS

(a) Stock Value Equivalent Awards. Stock Value Equivalent Awards are rights to receive an amount equal to the Fair Market Value of shares of Common Stock or rights to receive an amount equal to any appreciation or increase in the Fair Market Value of Common Stock over a specified period of time, which vest over a period of time as established by the Committee, without payment of any amounts by the Holder thereof (except to the extent otherwise required by law) or satisfaction of any performance criteria or objectives. Each Stock Value Equivalent Award may have a maximum value established by the Committee at the time of such Award.

(b) Award Period. The Committee shall establish, with respect to and at the time of each Stock Value Equivalent Award, a period over which the Award shall vest with respect to the Holder.

(c) Awards Criteria. In determining the value of Stock Value Equivalent Awards, the Committee may take into account an employee's responsibility level, performance, potential, other Awards and such other considerations as it deems appropriate.

(d) Payment. Following the end of the determined period for a Stock Value Equivalent Award, the Holder of a Stock Value Equivalent Award shall be entitled to receive payment of an amount, not exceeding the maximum value of the Stock Value Equivalent Award, if any, based on the then vested value of the Award. Payment of a Stock Value Equivalent Award (i) shall be made in cash, (ii) shall be made in a lump sum or in installments as prescribed by the Committee in its sole discretion and (iii) shall be based on the Fair Market Value of the Common Stock on the payment date. Cash dividend equivalents may be paid during, or may be accumulated and paid at the end of, the determined period with respect to a Stock Value Equivalent Award, as determined by the Committee. If payment of cash is to be made on a deferred basis, the Committee shall establish whether interest shall be credited, the rate thereof and any other terms and conditions applicable thereto.

(e) Termination of Employment. The Committee shall determine the effect of termination of employment during the applicable vesting period on an employee's Stock Value Equivalent Award.

#### XII. RECAPITALIZATION OR REORGANIZATION

(a) Except as hereinafter otherwise provided, in the event of any recapitalization, reorganization, merger, consolidation, combination, exchange, stock dividend, stock split, extraordinary dividend or divestiture (including a spin-off) or any other change in the corporate structure or shares of Common Stock occurring after the date of the grant of an Award, the Committee may, in its discretion, make such adjustment as to the number and price of shares of

Common Stock or other consideration subject to such Awards as the Committee shall deem appropriate in order to prevent dilution or enlargement of rights of the Holders.

Exhibit 10(e) (continued)

(b) The existence of the Plan and the Awards granted hereunder shall not affect in any way the right or power of the Board or the stockholders of the Company to make or authorize any adjustment, recapitalization, reorganization or other change in the Company's capital structure or its business, any merger or consolidation of the Company, any issue of debt or equity securities having any priority or preference with respect to or affecting Common Stock or the rights thereof, the dissolution or liquidation of the Company or any sale, lease, exchange or other disposition of all or any part of its assets or business or any other corporate act or proceeding.

(c) The shares with respect to which Options may be granted are shares of Common Stock as presently constituted, but if, and whenever, prior to the expiration of an Option theretofore granted, the Company shall effect a subdivision or consolidation of shares of Common Stock or the payment of a stock dividend on Common Stock without receipt of consideration by the Company, the number of shares of Common Stock with respect to which such Option may thereafter be exercised (i) in the event of an increase in the number of outstanding shares shall be proportionately increased, and the purchase price per share shall be proportionately reduced, and (ii) in the event of a reduction in the number of outstanding shares shall be proportionately reduced, and the purchase price per share shall be proportionately increased.

(d) If the Company recapitalizes or otherwise changes its capital structure, thereafter upon any exercise of an Option theretofore granted the Optionee shall be entitled to purchase under such Option, in lieu of the number of shares of Common Stock as to which such Option shall then be exercisable, the number and class of shares of stock and securities and the cash and other property to which the Optionee would have been entitled pursuant to the terms of the recapitalization if, immediately prior to such recapitalization, the Optionee had been the holder of record of the number of shares of Common Stock then covered by such Option.

(e) In the event of a Corporate Change, then no later than (i) two business days prior to any Corporate Change referenced in Clause (i), (ii), (iii) or (v) of the definition thereof or (ii) ten business days after any Corporate Change referenced in Clause (iv) of the definition thereof, the Committee, acting in its sole discretion without the consent or approval of any Optionee, shall act to effect one or more of the following alternatives with respect to outstanding Options which acts may vary among individual Optionees, may vary among Options held by individual Optionees and, with respect to acts taken pursuant to Clause (i) above, may be contingent upon effectuation of the Corporate Change: (A) accelerate the time at which Options then outstanding may be exercised so that such Options may be exercised in full for a limited period of time on or before a specified date (before or after such Corporate Change) fixed by the Committee, after which specified date all unexercised Options and all rights of Optionees thereunder shall terminate, (B) require the mandatory surrender to the Company by selected Optionees of some or all of the outstanding Options held by such Optionees (irrespective of whether such Options are then exercisable under the provisions of the Plan) as of a date (before or after such Corporate Change) specified by the Committee, in which event the Committee shall thereupon cancel such Options and pay to each Optionee an amount of cash per share equal to the excess, if any, of the Change of Control Value of the shares subject to such Option over the exercise price(s) under such Options for such shares, (C) make such adjustments to Options then outstanding as the Committee deems appropriate to reflect such Corporate Change (provided, however, that the Committee may determine in its sole discretion that no adjustment is necessary to Options then outstanding) or (D) provide that thereafter upon any exercise of an Option theretofore granted the Optionee shall be entitled to purchase under such Option, in lieu of the number of shares of Common Stock as to which such Option shall then be exercisable, the number and class of shares of stock or other securities or property (including, without limitation, cash) to which the Optionee would have been entitled pursuant to the terms of the agreement of merger, consolidation or sale of assets or plan of liquidation and dissolution if, immediately prior to such merger, consolidation or sale of assets or any distribution in liquidation and dissolution of the Company, the Optionee had been the holder of record of the number of shares of Common Stock then covered by such Option.

(f) In the event of a Corporate Change, then no later than (i) two business days prior to any Corporate Change referenced in Clause (i), (ii), (iii) or (v) of the definition thereof or (ii) ten business days after any Corporate Change referenced in Clause (iv) of the definition thereof, the Committee, acting in

its sole discretion without the consent or approval of any Holder of a Stock Appreciation Right, shall act to effect one or more of the following alternatives with respect to outstanding Stock Appreciation Rights which acts may vary among individual Holders, may vary among Stock Appreciation Rights held by individual Holders and, with respect to acts taken pursuant to Clause (ii) above, may be contingent upon effectuation of the Corporate Change (A) accelerate the time at which Stock Appreciation Rights then outstanding may be exercised so that such Stock Appreciation Rights may be exercised in full for a limited period of time on or before a specified date (before or after such Corporate Change) fixed by the Committee, after which specified date all unexercised Stock Appreciation Rights and all rights of Holders thereunder shall terminate, (B) require the mandatory surrender to the Company by selected Holders of Stock Appreciation Rights of some or all of the outstanding Stock Appreciation Rights held by such Holders (irrespective of whether such Stock Appreciation Rights are then exercisable under the provisions of the Plan) as of a date (before or after such Corporate Change) specified by the Committee, in which event the Committee shall thereupon cancel such Stock Appreciation Rights and pay to each Holder an amount of cash equal to the Spread with respect to such Stock Appreciation Rights with the Fair Market Value of the Common Stock at such time to be deemed to be the Change of Control Value or (C) make such adjustments to Stock Appreciation Rights then outstanding as the Committee deems appropriate to reflect such Corporate Change (provided, however, that the Committee may determine in its sole discretion that no adjustment is necessary to Stock Appreciation Rights then outstanding).

(g) Except as hereinbefore expressly provided, the issuance by the Company of shares of stock of any class or securities convertible into shares of stock of any class, for cash, property, labor or services, upon direct sale, upon the exercise of rights or warrants to subscribe therefor, or upon conversion of shares or obligations of the Company convertible into such shares or other securities, and in any case whether or not for fair value, shall not affect, and no adjustment by reason thereof shall be made with respect to, the number of shares of Common Stock subject to Options or Stock Appreciation Rights theretofore granted, the purchase price per share of Common Stock subject to Options or the calculation of the Spread with respect to Stock Appreciation Rights.

(h) The provisions of the Plan or the Award agreements to the contrary notwithstanding, with respect to any Restricted Stock Awards outstanding at the time a Corporate Change occurs, the Committee may, in its discretion, provide (i) for full vesting of all Common Stock awarded to the Holders pursuant to such Restricted Stock Awards as of the date of such Corporate Change and (ii) that all restrictions applicable to such Restricted Stock Award shall terminate as of such date.

(i) The provisions of the Plan or the Award agreements to the contrary notwithstanding, with respect to any Performance Share Awards which have been approved but which are unpaid at the time a Corporate Change occurs, the Committee may, in its discretion, provide (i) for full vesting of such Awards as of the date of such Corporate Change, (ii) for payment of the then value of such Awards as soon as administratively feasible following the Corporate Change, with the value of such Awards to be based, to the extent applicable, on the Change of Control Value of the Common Stock, (iii) that any provisions in Awards regarding forfeiture of unpaid Awards shall not be applicable from and after a Corporate Change with respect to Awards made prior to such Corporate Change and (iv) that all performance measures applicable to unpaid Awards at the time of a Corporate Change shall be deemed to have been satisfied in full during the performance period upon the occurrence of such Corporate Change.

(j) The provisions of the Plan or the Award agreements to the contrary notwithstanding, with respect to any Stock Value Equivalent Awards which have been approved but which are unpaid at the time a Corporate Change occurs, the Committee may, in its discretion, provide (i) for full vesting of such Awards as of the date of such Corporate Change and (ii) for payment of the then value of such Awards as soon as administratively feasible following the Corporate Change

with the value of such Awards to be based on the Change of Control Value of the Common Stock.

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Exhibit 10(e) (continued)

#### XIII. AMENDMENT OR TERMINATION OF THE PLAN

The Board in its discretion may terminate the Plan or alter or amend the Plan or any part thereof from time to time; provided that no change in any Award theretofore granted may be made which would impair the rights of the Holder without the consent of the Holder, and provided, further, that the Board may not, without approval of the stockholders, amend the Plan:

- (a) to increase the aggregate number of shares which may be issued pursuant to the provisions of the Plan on exercise or surrender of Options or Stock Appreciation Rights or pursuant to Restricted Stock Awards or Performance Share Awards, except as provided in Article XII;
- (b) to change the minimum Option price; (c) to change the class of employees eligible to receive Awards or increase materially the benefits accruing to employees under the Plan; (d) to extend the maximum period during which Awards may be granted under the Plan; (e) to modify materially the requirements as to eligibility for participation in the Plan; or (f) to decrease any authority granted to the Committee hereunder in contravention of Rule 16b-3.

#### XIV. OTHER

(a) No Right To An Award. Neither the adoption of the Plan nor any action of the Board or of the Committee shall be deemed to give an employee any right to be granted an Option, a Stock Appreciation Right, a right to a Restricted Stock Award or a right to a Performance Share Award or Stock Value Equivalent Award or any other rights hereunder except as may be evidenced by an Award or by an Option Agreement duly executed on behalf of the Company, and then only to the extent of and on the terms and conditions expressly set forth therein. The Plan shall be unfunded. The Company shall not be required to establish any special or separate fund or to make any other segregation of funds or assets to assure the payment of any Award.

(b) No Employment Rights Conferred. Nothing contained in the Plan or in any Award made hereunder shall (i) confer upon any employee any right with respect to continuation of employment with the Company or any Subsidiary or (ii) interfere in any way with the right of the Company or any Subsidiary to terminate his or her employment at any time.

(c) Other Laws; Withholding. The Company shall not be obligated to Issue any Common Stock pursuant to any Award granted under the Plan at any time when the offering of the shares covered by such Award has not been registered under the Securities Act of 1933 and such other state and federal laws, rules or regulations as the Company or the Committee deems applicable and, in the opinion of legal counsel for the Company, there is no exemption from the registration requirements of such laws, rules or regulations available for the issuance and sale of such shares. No fractional shares of Common Stock shall be delivered, nor shall any cash in lieu of fractional shares be paid. The Company shall have the right to deduct in connection with all Awards any taxes required by law to be withheld and to require any payments necessary to enable it to satisfy its withholding obligations. The Committee may permit the Holder of an Award to elect to surrender, or authorize the Company to withhold, shares of Common Stock (valued at their Fair Market Value on the date of surrender or withholding of such shares) in satisfaction of the Company's withholding obligation, subject to such restrictions as the Committee deems necessary to satisfy the requirements of Rule 16b-3.

(d) No Restriction on Corporate Action. Nothing contained in the Plan shall be construed to prevent the Company or any Subsidiary from taking any corporate action which is deemed by the Company or such Subsidiary to be appropriate or in its best interest, whether or not such action would have an adverse effect on

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Exhibit 10(e) (continued)

the Plan or any Award made under the Plan. No employee, beneficiary or other

person shall have any claim against the Company or any Subsidiary as a result of any such action.

(e) Restrictions on Transfer. An Award shall not be transferable otherwise than by will or the laws of descent and distribution and shall be exercisable during the lifetime of the Holder only by such Holder or the Holder's guardian or legal representative. The Option Agreement, Stock Appreciation Rights Agreement or other written instrument evidencing an Award shall specify the effect of the death of the Holder on the Award.

(f) Rule 16b-3. It is intended that the Plan and any grant of an Award made to a person subject to Section 16 of the Exchange Act meet all of the requirements of Rule 16b-3. If any provision of the Plan or any such Award would disqualify the Plan or such Award under, or would otherwise not comply with, Rule 16b-3, such provision or Award shall be construed or deemed amended to conform to Rule 16b-3.

(g) Governing Law. This Plan shall be construed in accordance with the laws of the State of Texas, except to the extent that it implicates matters which are the subject of the General Corporation Law of the State of Delaware which matters shall be governed by the latter law.

HALLIBURTON COMPANY  
1993 STOCK AND LONG-TERM INCENTIVE PLAN  
As Amended and Restated February 19, 1998

I. PURPOSE

The purpose of the Halliburton Company 1993 Stock and Long-Term Incentive Plan (the "Plan") is to provide a means whereby Halliburton Company, a Delaware corporation (the "Company"), and its Subsidiaries may attract able persons to enter the employ of the Company and to provide a means whereby those key employees upon whom the responsibilities of the successful administration and management of the Company rest, and whose present and potential contributions to the welfare of the Company are of importance, can acquire and maintain stock ownership, thereby strengthening their concern for the long-term welfare of the Company and their desire to remain in its employ. A further purpose of the Plan is to provide such key employees with additional incentive and reward opportunities designed to enhance the profitable growth of the Company over the long term. Accordingly, the Plan provides for granting Incentive Stock Options, options which do not constitute Incentive Stock Options, Stock Appreciation Rights, Restricted Stock Awards, Performance Share Awards, Stock Value Equivalent Awards, or any combination of the foregoing, as is best suited to the circumstances of the particular employee as provided herein.

II. DEFINITIONS

The following definitions shall be applicable throughout the Plan unless specifically modified by any paragraph:

(a) "Award" means, individually or collectively, any Option, Stock Appreciation Right, Restricted Stock Award, Performance Share Award or Stock Value Equivalent Award.

(b) "Board" means the Board of Directors of Halliburton Company.

(c) "Change of Control Value" means, for the purposes of Clause (B) of Paragraph (e) of Article XII and Clause (B) of Paragraph (f) of Article XII, the amount determined in Clause (i), (ii) or (iii), whichever is applicable, as follows: (i) the per share price offered to stockholders of the Company in any merger, consolidation, sale of assets or dissolution transaction, (ii) the per share price offered to stockholders of the Company in any tender offer or exchange offer whereby a Corporate Change takes place or (iii) if a Corporate Change occurs other than as described in Clause (i) or Clause (ii), the fair market value per share determined by the Committee as of the date determined by the Committee to be the date of cancellation and surrender of an Option or Stock Appreciation Right. If the consideration offered to stockholders of the Company in any transaction described in this Paragraph or Paragraphs (e) and (f) of Article XII consists of anything other than cash, the Committee shall determine the fair cash equivalent of the portion of the consideration offered which is other than cash.

(d) "Code" means the Internal Revenue Code of 1986, as amended. Reference in the Plan to any section of the Code shall be deemed to include any amendments or successor provisions to such section and any regulations under such section.

(e) "Committee" means the committee selected by the Board to administer the Plan in accordance with Paragraph (a) of Article IV of the Plan.

(f) "Common Stock" means the common stock' par value \$2.50 per share, of Halliburton Company.

(g) "Company" means Halliburton Company.

(h) "Corporate Change" means one of the following events: (i) the merger, consolidation or other reorganization of the Company in which the outstanding Common Stock is converted into or exchanged for a different class of securities of the Company, a class of securities of any other issuer (except a direct or indirect wholly owned subsidiary of the Company), cash or other property; (ii) the sale, lease or exchange of all

or substantially all of the assets of the Company to any other corporation or entity (except a direct or indirect wholly owned subsidiary of the Company); (iii) the adoption by the stockholders of the Company of a plan of liquidation and dissolution; (iv) the acquisition (other than any acquisition pursuant to any other clause of this definition) by any person or entity, including without limitation a "group" as contemplated by Section 13(d)(3) of the Exchange Act, of beneficial ownership, as contemplated by such Section, of more than twenty percent (based on voting power) of the Company's outstanding capital stock; or (v) as a result of or in connection with a contested election of directors, the persons who were directors of the Company before such election shall cease to constitute a majority of the Board.

(i) "Exchange Act" means the Securities Exchange Act of 1934, as amended.

(j) "Fair Market Value" means, as of any specified date, the closing price of the Common Stock on the New York Stock Exchange (or, if the Common Stock is not then listed on such exchange, such other national securities exchange on which the Common Stock is then listed) on that date, or if no prices are reported on that date, on the last preceding date on which such prices of the Common Stock are so reported. If the Common Stock is not then listed on any national securities exchange but is traded over the counter at the time a determination of its Fair Market Value is required to be made hereunder, its Fair Market Value shall be deemed to be equal to the average between the reported high and low sales prices of Common Stock on the most recent date on which Common Stock was publicly traded. If the Common Stock is not publicly traded at the time a determination of its value is required to be made hereunder, the determination of its Fair Market Value shall be made by the Committee in such manner as it deems appropriate.

(k) "Holder" means an employee of the Company who has been granted an Award.

(l) "Immediate Family" means, with respect to a particular Holder, the Holder's spouse, children and grandchildren (including adopted and step children and grandchildren).

(m) "Incentive Stock Option" means an Option within the meaning of section 422 of the Code.

(n) "Option" means an Award granted under Article VII of the Plan and includes both Incentive Stock Options to purchase Common Stock and Options which do not constitute Incentive Stock Options to purchase Common Stock.

(o) "Option Agreement" means a written agreement between the Company and an employee with respect to an Option.

(p) "Optionee" means an employee who has been granted an Option.

(q) "Parent Corporation" shall have the meaning set forth in section 424(e) of the Code.

(r) "Performance Share Award" means an Award granted under Article X of the Plan.

(s) "Plan" means the Halliburton Company 1993 Stock and Long-Term Incentive Plan.

(t) "Restricted Stock Award" means an Award granted under Article IX of the Plan.

(u) "Rule 16b-3" means Rule 16b-3 of the general Rules and Regulation of the Securities and Exchange Commission under the Exchange Act, as such rule is currently in effect or as hereafter modified or amended.

(v) "Spread" means, in the case of a Stock Appreciation Right, an amount equal to the excess, if any, of the Fair Market Value of a share of Common Stock on the date such right is exercised over the exercise price of such Stock Appreciation Right.

(w) "Stock Appreciation Right" means an Award granted under Article VIII of the Plan.

(x) "Stock Appreciation Rights Agreement" means a written agreement between the Company and an employee with respect to an Award of Stock Appreciation Rights.

(y) "Stock Value Equivalent Award" means an Award granted under Article XI of the Plan.

(z) "Subsidiary" means a company (whether a corporation, partnership, joint venture or other form of entity) in which the Company or a corporation in which the Company owns a majority of the shares of capital stock, directly or indirectly, owns a greater than twenty percent equity interest, except that with respect to the issuance of Incentive Stock Options the term "Subsidiary" shall have the same meaning as the term

"subsidiary corporation" as defined in section 424(f) of the Code.

### III. EFFECTIVE DATE AND DURATION OF THE PLAN

The Plan shall be effective upon the date of its adoption by the Board, provided the Plan is approved by the stockholders of the Company within twelve months thereafter and on or prior to the date of the first annual meeting of stockholders of the Company held subsequent to the acquisition of an equity security by a Holder hereunder for which exemption is claimed under Rule 16b-3. Notwithstanding any provision of the Plan or in any Option Agreement or Stock Appreciation Rights Agreement, no Option or Stock Appreciation Right shall be exercisable prior to such stockholder approval. No further Awards may be granted under the Plan after ten years from the date the Plan is adopted by the Board. Subject to the provisions of Article XIII, the Plan shall remain in effect until all Options and Stock Appreciation Rights granted under the Plan have been exercised or expired by reason of lapse of time, all restrictions imposed upon Restricted Stock Awards have lapsed and all Performance Share Awards and Stock Value Equivalent Awards have been satisfied.

### IV. ADMINISTRATION

(a) Composition of Committee. The Plan shall be administered by a committee which shall be (i) appointed by the Board and (ii) constituted so as to permit the Plan to comply with Rule 16b-3 and regulations promulgated under section 162(m) of the Code.

(b) Powers. The Committee shall have authority, in its discretion, to determine which employees of the Company and its Subsidiaries shall receive an Award, the time or times when such Award shall be made, whether an Incentive Stock Option, nonqualified Option or Stock Appreciation Right shall be granted, the number of shares of Common Stock which may be issued under each Option, Stock Appreciation Right and Restricted Stock Award, and the value of each Performance Share Award and Stock Value Equivalent Award. In making such determinations the Committee may take into account the nature of the services rendered by the respective employees, their present and potential contribution to the Company's success and such other factors as the Committee in its discretion shall deem relevant.

(c) Additional Powers. The Committee shall have such additional powers as are delegated to it by the other provisions of the Plan. Subject to the express provisions of the Plan, the Committee is authorized to construe the Plan and the respective agreements executed thereunder, to prescribe such rules and regulations relating to the Plan as it may deem advisable to carry out the Plan, and to determine the terms, restrictions and provisions of each Award, including such terms, restrictions and provisions as shall be requisite in the judgment of the Committee to cause designated Options to qualify as Incentive Stock Options, and to make all other determinations necessary or advisable for administering the Plan. The Committee may correct any defect or supply any omission or reconcile any inconsistency in any agreement relating to an Award in the manner and to the extent the Committee shall deem expedient to carry the Award into effect. The determinations of the Committee on the matters referred to in this Article IV shall be conclusive.

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Exhibit 10(n) (continued)

### V. GRANT OF OPTIONS, STOCK APPRECIATION RIGHTS, RESTRICTED STOCK AWARDS, PERFORMANCE SHARE AWARDS AND STOCK VALUE EQUIVALENT AWARDS; SHARES SUBJECT TO THE PLAN

(a) Award Limits. The Committee may from time to time grant Awards to one or more employees determined by it to be eligible for participation in the Plan in accordance with the provisions of Article VI. The aggregate number of shares of Common Stock that may be issued under the Plan shall not exceed 27,000,000 shares, of which no more than 4,000,000 may be issued in the form of Restricted Stock Awards and no more than 4,000,000 may be issued pursuant to Performance Share Awards. Notwithstanding anything contained herein to the contrary, the number of Option shares or Stock Appreciation Rights, singly or in combination, granted to any employee in any one calendar year shall not in the aggregate exceed 500,000. Any of such shares which remain unissued and which are not subject to outstanding

Options or Awards at the termination of the Plan shall cease to be subject to the Plan, but, until termination of the Plan, the Company shall at all times reserve a sufficient number of shares to meet the requirements of the Plan. Shares shall be deemed to have been issued under the Plan only to the extent actually issued and delivered pursuant to an Award. To the extent that an Award lapses or the rights of its Holder terminate or the Award is paid in cash, any shares of Common Stock subject to such Award shall again be available for the grant of an Award. The aggregate number of shares which may be issued under the Plan shall be subject to adjustment in the same manner as provided in Article XII with respect to shares of Common Stock subject to Options then outstanding. Separate stock certificates shall be issued by the Company for those shares acquired pursuant to the exercise of an Incentive Stock Option and for those shares acquired pursuant to the exercise of any Option which does not constitute an Incentive Stock Option.

(b) Stock Offered. The stock to be offered pursuant to the grant of an Award may be authorized but unissued Common Stock or Common Stock previously issued and reacquired by the Company.

#### VI. ELIGIBILITY

Awards made pursuant to the Plan may be granted only to individuals who, at the time of grant, are key employees of the Company or any Parent Corporation or Subsidiary of the Company. Awards may not be granted to any director of the Company who is not an employee of the Company or to any member of the Committee. An Award made pursuant to the Plan may be granted on more than one occasion to the same person, and such Award may include an Incentive Stock Option, an Option which is not an Incentive Stock Option, an Award of Stock Appreciation Rights, a Restricted Stock Award, a Performance Share Award, a Stock Value Equivalent Award or any combination thereof. Each Award shall be evidenced by a written instrument duly executed by or on behalf of the Company.

#### VII. STOCK OPTIONS

(a) Stock Option Agreement. Each Option shall be evidenced by an Option Agreement between the Company and the Optionee which shall contain such terms and conditions as may be approved by the Committee. The terms and conditions of the respective Option Agreements need not be identical. Specifically, an Option Agreement may provide for the payment of the option price, in whole or in part, by the delivery of a number of shares of Common Stock (plus cash if necessary) having a Fair Market Value equal to such option price. Each Option Agreement shall provide that the Option may not be exercised earlier than six months from the date of grant and shall specify the effect of termination of employment on the exercisability of the Option.

(b) Option Period. The term of each Option shall be as specified by the Committee at the date of grant; provided that, in no case, shall the term of an Option exceed ten years.

(c) Limitations on Exercise of Option. An Option shall be exercisable in whole or in such installments and at such times as determined by the Committee.

(d) Special Limitations on Incentive Stock Options. To the extent that the aggregate Fair Market Value (determined at the time the respective Incentive Stock Option is granted) of Common Stock with respect to which Incentive Stock Options are exercisable for the first time by an individual during any calendar year under all incentive stock option plans of the Company and its Parent Corporation and Subsidiaries exceeds \$100,000, such excess Incentive Stock Options shall be treated as Options which do not constitute Incentive Stock Options. The Committee shall determine, in accordance with applicable provisions of the Code, Treasury Regulations and other administrative pronouncements, which of an Optionee's Incentive Stock Option will not constitute Incentive Stock Options because of such limitation and shall notify the Optionee of such determination as soon as practicable after such determination. No Incentive Stock Option shall be granted to an individual if, at the time the Option is granted, such individual owns stock possessing more than 10% of the total combined voting power of all classes of stock of the Company or of its Parent

Corporation or a Subsidiary, within the meaning of section 422(b)(6) of the Code, unless (i) at the time such Option is granted the option price is at least 110% of the Fair Market Value of the Common Stock subject to the Option and (ii) such Option by its terms is not exercisable after the expiration of five years from the date of grant.

(e) Option Price. The purchase price of Common Stock issued under each Option shall be determined by the Committee, but such purchase price shall not be less than the Fair Market Value of Common Stock subject to the Option on the date the Option is granted.

(f) Options and Rights in Substitution for Stock Options Granted by Other Corporations. Options and Stock Appreciation Rights may be granted under the Plan from time to time in substitution for stock options held by employees of corporations who become, or who became prior to the effective date of the Plan, key employees of the Company or of any Subsidiary as a result of a merger or consolidation of the employing corporation with the Company or such Subsidiary, or the acquisition by the Company or a Subsidiary of all or a portion of the assets of the employing corporation, or the acquisition by the Company or a Subsidiary of stock of the employing corporation with the result that such employing corporation becomes a Subsidiary.

#### VIII. STOCK APPRECIATION RIGHTS

(a) Stock Appreciation Rights. A Stock Appreciation Right is the right to receive an amount equal to the Spread with respect to a share of Common Stock upon the exercise of such Stock Appreciation Right. Stock Appreciation Rights may be granted in connection with the grant of an Option, in which case the Option Agreement will provide that exercise of Stock Appreciation Rights will result in the surrender of the right to purchase the shares under the Option as to which the Stock Appreciation Rights were exercised. Alternatively, Stock Appreciation Rights may be granted independently of Options in which case each Award of Stock Appreciation Rights shall be evidenced by a Stock Appreciation Rights Agreement between the Company and the Holder which shall contain such terms and conditions as may be approved by the Committee. The terms and conditions of the respective Stock Appreciation Rights Agreements need not be identical. The Spread with respect to a Stock Appreciation Right may be payable either in cash, shares of Common Stock with a Fair Market Value equal to the Spread or in a combination of cash and shares of Common Stock. With respect to

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Exhibit 10(n) (continued)

stock Appreciation Rights that are subject to Section 16 of the Exchange Act, however, the Committee shall, except as provided in Paragraphs (e) and (f) of Article XII, retain sole discretion (i) to determine the form in which payment of the Stock Appreciation Right will be made (i.e., cash, securities or any combination thereof) or (ii) to approve an election by a Holder to receive cash in full or partial settlement of Stock Appreciation Rights. Upon the exercise of any Stock Appreciation Rights granted hereunder, the number of shares reserved for issuance under the Plan shall be reduced only to the extent that shares of Common Stock are actually issued in connection with the exercise of such Right. Each Stock Appreciation Rights Agreement shall provide that the Stock Appreciation Rights may not be exercised earlier than six months from the date of grant and shall specify the effect of termination of employment on the exercisability of the Stock Appreciation Rights.

(b) Exercise Price. The exercise price of each Stock Appreciation Right shall be determined by the Committee, but such exercise price shall not be less than the Fair Market Value of a share of Common Stock on the date the Stock Appreciation Right is granted.

(c) Exercise Period. The term of each Stock Appreciation Right shall be as specified by the Committee at the date of grant; provided that, in no case, shall the term of a Stock Appreciation Right exceed ten years.

(d) Limitations on Exercise of Stock Appreciation Right. A Stock Appreciation Right shall be exercisable in whole or in such installments and at such times as determined by the Committee.

#### IX. RESTRICTED STOCK AWARDS

(a) Restricted Period To Be Established by the Committee. At the time a Restricted Stock Award is made, the Committee shall establish a period of time (the "Restriction Period") applicable to such Award; provided, however, that, except as set forth below and as permitted by Paragraph (b) of this Article IX, such Restriction Period shall not be less than three (3) years from the date of grant (the "Minimum Criteria"). An award which provides for the lapse of restrictions on shares applicable to such Award in equal annual installments over a period of at least three (3) years from the date of grant shall be deemed to meet the Minimum Criteria. The foregoing notwithstanding, with respect to Restricted Stock Awards of up to an aggregate 550,000 shares (subject to adjustment as set forth in Article XII), the Minimum Criteria shall not apply and the Committee may establish such lesser Restriction Periods applicable to such Awards as it shall determine in its discretion. Subject to the foregoing, each Restricted Stock Award may have a different Restriction Period, in the discretion of the Committee. The Restriction Period applicable to a particular Restricted Stock Award shall not be changed except as permitted by Paragraph (b) of this Article or by Article XII.

(b) Other Terms and Conditions. Common Stock awarded pursuant to a Restricted Stock Award shall be represented by a stock certificate registered in the name of the Holder of such Restricted Stock Award or, at the option of the Company, in the name of a nominee of the Company. The Holder shall have the right to receive dividends during the Restriction Period, to vote the Common Stock subject thereto and to enjoy all other stockholder rights, except that (i) the Holder shall not be entitled to possession of the stock certificate until the Restriction Period shall have expired, (ii) the Company shall retain custody of the stock during the Restriction Period, (iii) the Holder may not sell, transfer, pledge, exchange, hypothecate or otherwise dispose of the stock during the Restriction Period and (iv) a breach of the terms and conditions established by the Committee pursuant to the Restricted Stock Award shall cause a forfeiture of the Restricted Stock Award. At the time of such Award, the Committee may, in its sole discretion, prescribe additional terms, conditions or restrictions relating to Restricted Stock Awards, including, but not limited to, rules pertaining to the termination of employment (by retirement, disability, death or otherwise) of a Holder prior to expiration of the Restriction Period.

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Exhibit 10(n) (continued)

(c) Payment for Restricted Stock. A Holder shall not be required to make any payment for Common Stock received pursuant to a Restricted Stock Award, except to the extent otherwise required by law and except that the Committee may, in its discretion, charge the Holder an amount in cash not in excess of the par value of the shares of Common Stock issued under the Plan to the Holder.

(d) Miscellaneous. Nothing in this Article shall prohibit the exchange of shares issued under the Plan (whether or not then subject to a Restricted Stock Award) pursuant to a plan of reorganization for stock or securities in the Company or another corporation a party to the reorganization, but the stock or securities so received for shares then subject to the restrictions of a Restricted Stock Award shall become subject to the restrictions of such Restricted Stock Award. Any shares of stock received as a result of a stock split or stock dividend with respect to shares then subject to a Restricted Stock Award shall also become subject to the restrictions of the Restricted Stock Award.

#### X. PERFORMANCE SHARE AWARDS

(a) Performance Period. The Committee shall establish, with respect to and at the time of each Performance Share Award, a performance period over which the performance applicable to the Performance Share Award of the Holder shall be measured.

(b) Performance Share Awards. Each Performance Share Award may have a maximum value established by the Committee at the time of such Award.

(c) Performance Measures. A Performance Share Award may be awarded to an employee contingent upon future performance of the employee, the Company or any Subsidiary, division or department thereof by or in which he is employed during the performance period, the Fair Market Value of Common Stock or the increase thereof during the performance period, combinations thereof, or such other

provisions as the Committee may determine to be appropriate. The Committee shall establish the performance measures applicable to such performance prior to the beginning of the performance period but subject to such later revisions as the Committee shall deem appropriate to reflect significant, unforeseen events or changes.

(d) Awards Criteria. In determining the value of Performance Share Awards, the Committee may take into account an employee's responsibility level, performance, potential, other Awards and such other considerations as it deems appropriate.

(e) Payment. Following the end of the performance period, the Holder of a Performance Share Award shall be entitled to receive payment of an amount, not exceeding the maximum value of the Performance Share Award, if any, based on the achievement of the performance measures for such performance period, as determined by the Committee in its sole discretion. Payment of a Performance Share Award (i) may be made in cash, Common Stock or a combination thereof, as determined by the Committee in its sole discretion, (ii) shall be made in a lump sum or in installments as prescribed by the Committee in its sole discretion and (iii) to the extent applicable, shall be based on the Fair Market Value of the Common Stock on the payment date. If a payment of cash is to be made on a deferred basis, the Committee shall establish whether interest shall be credited, the rate thereof and any other terms and conditions applicable thereto.

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Exhibit 10(n) (continued)

(f) Termination of Employment. The Committee shall determine the effect of termination of employment during the performance period on an employee's Performance Share Award.

#### XI. STOCK VALUE EQUIVALENT AWARDS

(a) Stock Value Equivalent Awards. Stock Value Equivalent Awards are rights to receive an amount equal to the Fair Market Value of shares of Common Stock or rights to receive an amount equal to any appreciation or increase in the Fair Market Value of Common Stock over a specified period of time, which vest over a period of time as established by the Committee, without payment of any amounts by the Holder thereof (except to the extent otherwise required by law) or satisfaction of any performance criteria or objectives. Each Stock Value Equivalent Award may have a maximum value established by the Committee at the time of such Award.

(b) Award Period. The Committee shall establish, with respect to and at the time of each Stock Value Equivalent Award, a period over which the Award shall vest with respect to the Holder.

(c) Awards Criteria. In determining the value of Stock Value Equivalent Awards, the Committee may take into account an employee's responsibility level, performance, potential, other Awards and such other considerations as it deems appropriate.

(d) Payment. Following the end of the determined period for a Stock Value Equivalent Award, the Holder of a Stock Value Equivalent Award shall be entitled to receive payment of an amount, not exceeding the maximum value of the Stock Value Equivalent Award, if any, based on the then vested value of the Award. Payment of a Stock Value Equivalent Award (i) shall be made in cash, (ii) shall be made in a lump sum or in installments as prescribed by the Committee in its sole discretion and (iii) shall be based on the Fair Market Value of the Common Stock on the payment date. Cash dividend equivalents may be paid during, or may be accumulated and paid at the end of, the determined period with respect to a Stock Value Equivalent Award, as determined by the Committee. If payment of cash is to be made on a deferred basis, the Committee shall establish whether interest shall be credited, the rate thereof and any other terms and conditions applicable thereto.

(e) Termination of Employment. The Committee shall determine the effect of termination of employment during the applicable vesting period on an employee's Stock Value Equivalent Award.

## XII. RECAPITALIZATION OR REORGANIZATION

(a) Except as hereinafter otherwise provided, in the event of any recapitalization, reorganization, merger, consolidation, combination, exchange, stock dividend, stock split, extraordinary dividend or divestiture (including a spin-off) or any other change in the corporate structure or shares of Common Stock occurring after the date of the grant of an Award, the Committee may, in its discretion, make such adjustment as to the number and price of shares of Common Stock or other consideration subject to such Awards as the Committee shall deem appropriate in order to prevent dilution or enlargement of rights of the Holders.

(b) The existence of the Plan and the Awards granted hereunder shall not affect in any way the right or power of the Board or the stockholders of the Company to make or authorize any adjustment, recapitalization, reorganization or

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Exhibit 10(n) (continued)

other change in the Company's capital structure or its business, any merger or consolidation of the Company, any issue of debt or equity securities having any priority or preference with respect to or affecting Common Stock or the rights thereof, the dissolution or liquidation of the Company or any sale, lease, exchange or other disposition of all or any part of its assets or business or any other corporate act or proceeding.

(c) The shares with respect to which Options may be granted are shares of Common Stock as presently constituted, but if, and whenever, prior to the expiration of an Option theretofore granted, the Company shall effect a subdivision or consolidation of shares of Common Stock or the payment of a stock dividend on Common Stock without receipt of consideration by the Company, the number of shares of Common Stock with respect to which such Option may thereafter be exercised (i) in the event of an increase in the number of outstanding shares shall be proportionately increased, and the purchase price per share shall be proportionately reduced, and (ii) in the event of a reduction in the number of outstanding shares shall be proportionately reduced, and the purchase price per share shall be proportionately increased.

(d) If the Company recapitalizes or otherwise changes its capital structure, thereafter upon any exercise of an Option theretofore granted the Optionee shall be entitled to purchase under such Option, in lieu of the number of shares of Common Stock as to which such Option shall then be exercisable, the number and class of shares of stock and securities and the cash and other property to which the Optionee would have been entitled pursuant to the terms of the recapitalization if, immediately prior to such recapitalization, the Optionee had been the holder of record of the number of shares of Common Stock then covered by such Option.

(e) In the event of a Corporate Change, then no later than (i) two business days prior to any Corporate Change referenced in Clause (i), (ii), (iii) or (v) of the definition thereof or (ii) ten business days after any Corporate Change referenced in Clause (iv) of the definition thereof, the Committee, acting in its sole discretion without the consent or approval of any Optionee, shall act to effect one or more of the following alternatives with respect to outstanding Options which acts may vary among individual Optionees, may vary among Options held by individual Optionees and, with respect to acts taken pursuant to Clause (i) above, may be contingent upon effectuation of the Corporate Change: (A) accelerate the time at which Options then outstanding may be exercised so that such Options may be exercised in full for a limited period of time on or before a specified date (before or after such Corporate Change) fixed by the Committee, after which specified date all unexercised Options and all rights of Optionees thereunder shall terminate, (B) require the mandatory surrender to the Company by selected Optionees of some or all of the outstanding Options held by such Optionees (irrespective of whether such Options are then exercisable under the provisions of the Plan) as of a date (before or after such Corporate Change) specified by the Committee, in which event the Committee shall thereupon cancel such Options and pay to each Optionee an amount of cash per share equal to the excess, if any, of the Change of Control Value of the shares subject to such Option over the exercise price(s) under such Options for such shares, (C) make such adjustments to Options then outstanding as the Committee deems appropriate to reflect such Corporate Change (provided, however, that the Committee may determine in its sole discretion that no adjustment is necessary to Options then outstanding) or (D) provide that thereafter upon any exercise of an Option

theretofore granted the Optionee shall be entitled to purchase under such Option, in lieu of the number of shares of Common Stock as to which such Option shall then be exercisable, the number and class of shares of stock or other securities or property (including, without limitation, cash) to which the Optionee would have been entitled pursuant to the terms of the agreement of merger, consolidation or sale of assets or plan of liquidation and dissolution if, immediately prior to such merger, consolidation or sale of assets or any distribution in liquidation and dissolution of the Company, the Optionee had been the holder of record of the number of shares of Common Stock then covered by such Option.

(f) In the event of a Corporate Change, then no later than (i) two business days prior to any Corporate Change referenced in Clause (i), (ii), (iii) or (v) of the definition thereof or (ii) ten business days after any Corporate Change referenced in Clause (iv) of the definition thereof, the Committee, acting in its sole discretion without the consent or approval of any Holder of a Stock

Exhibit 10(n) (continued)

Appreciation Right, shall act to effect one or more of the following alternatives with respect to outstanding Stock Appreciation Rights which acts may vary among individual Holders, may vary among Stock Appreciation Rights held by individual Holders and, with respect to acts taken pursuant to Clause (ii) above, may be contingent upon effectuation of the Corporate Change (A) accelerate the time at which Stock Appreciation Rights then outstanding may be exercised so that such Stock Appreciation Rights may be exercised in full for a limited period of time on or before a specified date (before or after such Corporate Change) fixed by the Committee, after which specified date all unexercised Stock Appreciation Rights and all rights of Holders thereunder shall terminate, (B) require the mandatory surrender to the Company by selected Holders of Stock Appreciation Rights of some or all of the outstanding Stock Appreciation Rights held by such Holders (irrespective of whether such Stock Appreciation Rights are then exercisable under the provisions of the Plan) as of a date (before or after such Corporate Change) specified by the Committee, in which event the Committee shall thereupon cancel such Stock Appreciation Rights and pay to each Holder an amount of cash equal to the Spread with respect to such Stock Appreciation Rights with the Fair Market Value of the Common Stock at such time to be deemed to be the Change of Control Value or (C) make such adjustments to Stock Appreciation Rights then outstanding as the Committee deems appropriate to reflect such Corporate Change (provided, however, that the Committee may determine in its sole discretion that no adjustment is necessary to Stock Appreciation Rights then outstanding).

(g) Except as hereinbefore expressly provided, the issuance by the Company of shares of stock of any class or securities convertible into shares of stock of any class, for cash, property, labor or services, upon direct sale, upon the exercise of rights or warrants to subscribe therefor, or upon conversion of shares or obligations of the Company convertible into such shares or other securities, and in any case whether or not for fair value, shall not affect, and no adjustment by reason thereof shall be made with respect to, the number of shares of Common Stock subject to Options or Stock Appreciation Rights theretofore granted, the purchase price per share of Common Stock subject to Options or the calculation of the Spread with respect to Stock Appreciation Rights.

(h) The provisions of the Plan or the Award agreements to the contrary notwithstanding, with respect to any Restricted Stock Awards outstanding at the time a Corporate Change occurs, the Committee may, in its discretion, provide (i) for full vesting of all Common Stock awarded to the Holders pursuant to such Restricted Stock Awards as of the date of such Corporate Change and (ii) that all restrictions applicable to such Restricted Stock Award shall terminate as of such date.

(i) The provisions of the Plan or the Award agreements to the contrary notwithstanding, with respect to any Performance Share Awards which have been approved but which are unpaid at the time a Corporate Change occurs, the Committee may, in its discretion, provide (i) for full vesting of such Awards as of the date of such Corporate Change, (ii) for payment of the then value of such Awards as soon as administratively feasible following the Corporate Change, with the value of such Awards to be based, to the extent applicable, on the Change of Control Value of the Common Stock, (iii) that any provisions in Awards regarding forfeiture of unpaid Awards shall not be applicable from and after a Corporate

Change with respect to Awards made prior to such Corporate Change and (iv) that all performance measures applicable to unpaid Awards at the time of a Corporate Change shall be deemed to have been satisfied in full during the performance period upon the occurrence of such Corporate Change.

(j) The provisions of the Plan or the Award agreements to the contrary notwithstanding, with respect to any Stock Value Equivalent Awards which have been approved but which are unpaid at the time a Corporate Change occurs, the Committee may, in its discretion, provide (i) for full vesting of such Awards as of the date of such Corporate Change and (ii) for payment of the then value of such Awards as soon as administratively feasible following the Corporate Change with the value of such Awards to be based on the Change of Control Value of the Common Stock.

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Exhibit 10(n) (continued)

#### XIII. AMENDMENT OR TERMINATION OF THE PLAN

The Board in its discretion may terminate the Plan or alter or amend the Plan or any part thereof from time to time; provided that no change in any Award theretofore granted may be made which would impair the rights of the Holder without the consent of the Holder, and provided, further, that the Board may not, without approval of the stockholders, amend the Plan:

(a) to increase the aggregate number of shares which may be issued pursuant to the provisions of the Plan on exercise or surrender of Options or Stock Appreciation Rights or pursuant to Restricted Stock Awards or Performance Share Awards, except as provided in Article XII; (b) to change the minimum Option price; (c) to change the class of employees eligible to receive Awards or increase materially the benefits accruing to employees under the Plan; (d) to extend the maximum period during which Awards may be granted under the Plan; (e) to modify materially the requirements as to eligibility for participation in the Plan; or (f) to decrease any authority granted to the Committee hereunder in contravention of Rule 16b-3.

#### XIV. OTHER

(a) No Right To An Award. Neither the adoption of the Plan nor any action of the Board or of the Committee shall be deemed to give an employee any right to be granted an Option, a Stock Appreciation Right, a right to a Restricted Stock Award or a right to a Performance Share Award or Stock Value Equivalent Award or any other rights hereunder except as may be evidenced by an Award or by an Option Agreement duly executed on behalf of the Company, and then only to the extent of and on the terms and conditions expressly set forth therein. The Plan shall be unfunded. The Company shall not be required to establish any special or separate fund or to make any other segregation of funds or assets to assure the payment of any Award.

(b) No Employment Rights Conferred. Nothing contained in the Plan or in any Award made hereunder shall (i) confer upon any employee any right with respect to continuation of employment with the Company or any Subsidiary or (ii) interfere in any way with the right of the Company or any Subsidiary to terminate his or her employment at any time.

(c) Other Laws; Withholding. The Company shall not be obligated to Issue any Common Stock pursuant to any Award granted under the Plan at any time when the offering of the shares covered by such Award has not been registered under the Securities Act of 1933 and such other state and federal laws, rules or regulations as the Company or the Committee deems applicable and, in the opinion of legal counsel for the Company, there is no exemption from the registration requirements of such laws, rules or regulations available for the issuance and sale of such shares. No fractional shares of Common Stock shall be delivered, nor shall any cash in lieu of fractional shares be paid. The Company shall have the right to deduct in connection with all Awards any taxes required by law to be withheld and to require any payments necessary to enable it to satisfy its withholding obligations. The Committee may permit the Holder of an Award to elect to surrender, or authorize the Company to withhold, shares of Common Stock (valued at their Fair Market Value on the date of surrender or withholding of such shares) in satisfaction of the Company's withholding obligation, subject to such restrictions as the Committee deems necessary to satisfy the requirements

of Rule 16b-3.

(d) No Restriction on Corporate Action. Nothing contained in the Plan shall be construed to prevent the Company or any Subsidiary from taking any corporate action which is deemed by the Company or such Subsidiary to be appropriate or in its best interest, whether or not such action would have an adverse effect on

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Exhibit 10(n) (continued)

the Plan or any Award made under the Plan. No employee, beneficiary or other person shall have any claim against the Company or any Subsidiary as a result of any such action.

(e) Restrictions on Transfer. An Award shall not be transferable otherwise than by will or the laws of descent and distribution or pursuant to a "qualified domestic relations order" as defined by the Code or Title I of the Employee Retirement Income Security Act of 1974, as amended, and shall be exercisable during the lifetime of the Holder only by such Holder, the Holder's guardian or legal representative, a transferee under a qualified domestic relations order or a transferee as described below; provided, however, that the Committee shall have the authority, in its discretion, to grant (or to sanction by way of amendment to an existing grant) Options (other than Incentive Stock Options) which may be transferred by the Holder for no consideration to or for the benefit of the Holder's Immediate Family, to a trust solely for the benefit of the Holder and his Immediate Family, or to a partnership or limited liability company whose only partners or shareholders are the Holder and members of his Immediate Family, in which case the Option Agreement shall so state. A transfer of an Option pursuant to this paragraph (e) shall be subject to such rules and procedures as the Committee may establish. In the event an Option is transferred as contemplated in this paragraph (e), (i) such Option may not be subsequently transferred by the transferee except by will or the laws of descent and distribution, and (ii) such Option shall continue to be governed by and subject to the terms and limitations of the Plan and the relevant Option Agreement and the transferee shall be entitled to the same rights as the Holder under Articles XII and XIII hereof as if no transfer had taken place.

The Option Agreement, Stock Appreciation Rights Agreement or other written instrument evidencing an Award shall specify the effect of the death of the Holder on the Award.

(f) Rule 16b-3. It is intended that the Plan and any grant of an Award made to a person subject to Section 16 of the Exchange Act meet all of the requirements of Rule 16b-3. If any provision of the Plan or any such Award would disqualify the Plan or such Award under, or would otherwise not comply with, Rule 16b-3, such provision or Award shall be construed or deemed amended to conform to Rule 16b-3.

(g) Governing Law. This Plan shall be construed in accordance with the laws of the State of Texas, except to the extent that it implicates matters which are the subject of the General Corporation Law of the State of Delaware which matters shall be governed by the latter law.

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HALLIBURTON COMPANY  
COMPUTATION OF EARNINGS PER SHARE  
FOR THE THREE YEARS ENDED DECEMBER 31, 1997

The calculation below for earnings per share of the \$2.50 par value Common Stock of the Company on a basic, diluted and fully diluted basis is submitted in accordance with Regulation S-K Item 601(b)(11).

	1997	1996	1995
-----			
(In millions except per share data)			
<b>Basic:</b>			
Net income	\$ 454.4	\$ 300.4	\$ 183.7
Average number of common shares outstanding	255.4	249.9	248.3
Basic net income per share:	\$ 1.78	\$ 1.20	\$ 0.74
-----			
<b>Diluted:</b>			
Net income	\$ 454.4	\$ 300.4	\$ 183.7
Average number of common shares and common share equivalents outstanding	259.5	252.2	249.4
Diluted net income per share:	\$ 1.75	\$ 1.19	\$ 0.74
-----			
<b>Fully diluted:</b>			
Net income	\$ 454.4	\$ 300.4	\$ 183.7
Add after-tax interest expense applicable to zero coupon convertible subordinated debentures due 2006	-	-	12.5
Adjusted net income	\$ 454.4	\$ 300.4	\$ 196.2
Average number of common shares, common share equivalents, and potential shares associated with the zero coupon convertible subordinated debentures outstanding	259.5	252.2	256.0
Fully diluted net income per share:	\$ 1.75	\$ 1.19	\$ 0.77
-----			

<FN>  
The foregoing computations do not reflect the potentially dilutive effect the Company's Preferred Stock Purchase Rights Plan

could have in the event such Rights become exercisable and any shares of either Series A Junior Participating Preferred Stock or Common Stock of the Company are issued upon the exercise of such Rights. Reference is made to Note 9 to the financial statements of this annual report.

</FN>

Exhibit 21

HALLIBURTON COMPANY  
 SUBSIDIARIES OF THE REGISTRANT  
 DECEMBER 31, 1997

NAME OF COMPANY	OWNERSHIP PERCENTAGE	STATE OR COUNTRY OF INCORPORATION
2W Underwater Contractors Limited	100.0%	United Kingdom
AOC International Limited	100.0%	United Kingdom
AOC Wood Contractors Limited	50.0%	United Kingdom
Avalon Financial Services, Ltd	100.0%	Cayman Islands
Breswater Marine Contracting BV	100.0%	Netherlands
Brown & Root (Overseas) Limited	100.0%	United Kingdom
Brown & Root A/S	100.0%	Norway
Brown & Root AOC Limited	100.0%	United Kingdom
Brown & Root Condor SPA	49.0%	Algeria
Brown & Root Ealing Technical Services Limited	100.0%	United Kingdom
Brown & Root Energy Services A/S	100.0%	Norway
Brown & Root Far East Engineers Pte Ltd	100.0%	Delaware
Brown & Root Highlands Fabricators Limited	100.0%	United Kingdom
Brown & Root Holdings, Inc	100.0%	Delaware
Brown & Root International, Inc	100.0%	Delaware
Brown & Root International, Inc	100.0%	Panama
Brown & Root Limited	100.0%	United Kingdom
Brown & Root McDermott Fabricators	50.0%	United Kingdom
Brown & Root NA Limited	50.0%	British Virgin Islands
Brown & Root Projects Limited	100.0%	United Kingdom
Brown & Root Pty Limited	100.0%	Australia
Brown & Root Saudi Limited Co	49.0%	Saudi Arabia
Brown & Root Services Corporation	100.0%	Delaware
Brown & Root (Services) Limited	100.0%	United Kingdom
Brown & Root Skoda SRO Ltd	66.0%	Czech Republic
Brown & Root Technical Services, Inc	100.0%	Delaware
Brown & Root Technology Limited	100.0%	United Kingdom
Brown & Root, Inc	100.0%	Delaware
Dawson Group Pty Ltd	100.0%	Australia
Devonport Management Limited	51.0%	United Kingdom
Devonport Royal Dockyard Plc	51.0%	United Kingdom
European Marine Contractors Limited	50.0%	United Kingdom
G&H Management Company	100.0%	Delaware
Gearhart (United Kingdom) Limited	100.0%	United Kingdom
GeoGraphix, Inc	100.0%	Colorado
Halliburton (Proprietary) Limited	100.0%	South Africa
Halliburton Affiliates Corporation	100.0%	Delaware
Halliburton Argentina SA	100.0%	Argentina
Halliburton Australia Pty Ltd	100.0%	Australia
Halliburton BV	100.0%	Netherlands
Halliburton Canada Inc	100.0%	Canada
Halliburton Company Germany GmbH	100.0%	Germany
Halliburton de Mexico, SA de CV	100.0%	Mexico
Halliburton Delaware, Inc	100.0%	Delaware
Halliburton Energy Services Nigeria Limited	80.0%	Nigeria
Halliburton Energy Services, Inc	100.0%	Delaware
Halliburton Equipment Company SAE	75.0%	Egypt
Halliburton Geodata Limited	100.0%	United Kingdom

SUBSIDIARIES OF THE REGISTRANT  
DECEMBER 31, 1997

NAME OF COMPANY	OWNERSHIP PERCENTAGE	STATE OR COUNTRY OF INCORPORATION
Halliburton Global, Ltd	100.0%	Cayman Islands
Halliburton Holdings Limited	100.0%	United Kingdom
Halliburton Holdings, Inc	100.0%	Delaware
Halliburton International, Inc	100.0%	Delaware
Halliburton Italiana SpA	100.0%	Italy
Halliburton Latin America SA	100.0%	Panama
Halliburton Limited	100.0%	United Kingdom
Halliburton Manufacturing and Services Limited	100.0%	United Kingdom
Halliburton Norway, Inc	100.0%	Delaware
Halliburton NUS Corporation	100.0%	Delaware
Halliburton Offshore Services, Inc	100.0%	Delaware
Halliburton Overseas Limited	100.0%	Cayman Islands
Halliburton Products & Services Limited	100.0%	Cayman Islands
Halliburton SAS	100.0%	France
Halliburton Servicios Ltda	100.0%	Brazil
Halliburton Singapore Pte Ltd	100.0%	Singapore
Halliburton Trinidad Limited	100.0%	Trinidad
Halliburton West Africa Ltd	100.0%	Delaware
Halliburton Worldwide Limited	100.0%	Cayman Islands
HBR Energy, Inc	100.0%	Delaware
HLS Well Evaluation Limited	100.0%	United Kingdom
Howard Humphreys & Partners Limited	100.0%	United Kingdom
Howard Humphreys Group Limited	100.0%	United Kingdom
Hunting-Brae Limited	31.0%	United Kingdom
Kinhill Holdings Limited	100.0%	Australia
Landmark America Latina, SA	100.0%	Delaware
Landmark EAME, Limited	100.0%	United Kingdom
Landmark Graphics Corporation	100.0%	Delaware
Landmark Graphics Europe/Africa, Inc	100.0%	Delaware
Landmark Graphics International, Inc	100.0%	Texas
Landmark Sales Corporation	100.0%	Barbados
Laurel Financial Services BV	100.0%	Netherlands
MIHC, Inc	100.0%	Delaware
NMR Corporation	100.0%	Delaware
NUMAR Corporation	100.0%	Pennsylvania
NUMAR Oilfield Services, Inc	100.0%	Pennsylvania
OGC International	100.0%	United Kingdom
Overseas Marine Leasing Company	100.0%	Delaware
PT Gema Sembrown	45.0%	Indonesia
PT Halliburton Drilling Systems Indonesia	80.0%	Indonesia
PT Halliburton Indonesia	80.0%	Indonesia
PT Halliburton Logging Services Indonesia	80.0%	Indonesia
Quimicas do Brazil Limitada	100.0%	Brazil

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Exhibit 21 (Cont.)

HALLIBURTON COMPANY  
SUBSIDIARIES OF THE REGISTRANT  
DECEMBER 31, 1997

NAME OF COMPANY	OWNERSHIP PERCENTAGE	STATE OR COUNTRY OF INCORPORATION
Rockwater Holdings Limited	100.0%	United Kingdom
Rockwater Limited	100.0%	United Kingdom
Rockwater Offshore Contractors 2 BV	100.0%	Netherlands
Rockwater, Inc	100.0%	Delaware
Seaforth Maritime Limited	100.0%	United Kingdom
Servicios Halliburton de Venezuela, SA	100.0%	Delaware
<FN>		

(1) Each of the subsidiaries named conducts its business under its corporate name and, in a few instances, under a shortened form of its corporate name.

(2) The names of approximately 170 subsidiaries have been omitted since the unnamed subsidiaries considered in the aggregate would not constitute a significant subsidiary as defined by Item 601(b)(21).

</FN>

Consent of Independent Public Accountants

As independent public accountants, we hereby consent to the incorporation by reference of our reports dated January 22, 1998, included in this Form 10-K into the Company's previously filed registration statement on Form S-3 (No. 33-65772).

ARTHUR ANDERSEN LLP  
Dallas, Texas,  
February 23, 1998

POWER OF ATTORNEY

KNOW ALL MEN BY THESE PRESENTS, that I, the undersigned, a Director of Halliburton Company, do hereby constitute and appoint Richard B. Cheney, David J. Lesar and Susan S. Keith, or any of them acting alone, my true and lawful attorneys or attorney, to do any and all acts and things and execute any and all instruments which said attorneys or attorney may deem necessary or advisable to enable Halliburton Company to comply with the Securities Exchange Act of 1934, as amended, and all rules, regulations and requirements of the Securities and Exchange Commission in respect thereof, in connection with the filing of Annual Reports on Form 10-K, including specifically, but without limitation thereof, power and authority to sign my name as Director of Halliburton Company to the Annual Reports on Form 10-K required to be filed with the Securities and Exchange Commission for the year ended 1997 and for all subsequent years until revoked by me or otherwise cancelled, and to any instruments or documents filed as a part of or in connection therewith; and I hereby ratify and confirm all that said attorneys or attorney shall do or cause to be done by virtue hereof.

IN TESTIMONY WHEREOF, witness my hand this 18th day of December, 1997.

/s/ Charles J. DiBona

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Charles J. DiBona

<ARTICLE>

5

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THE SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE HALLIBURTON COMPANY CONSOLIDATED FINANCIAL STATEMENTS FOR THE TWELVE MONTHS ENDED DECEMBER 31, 1997, AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

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